

To the rescue again

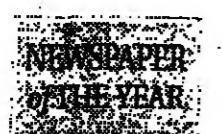
Michael Thompson



Life without Horton

BP's culture change

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Monday June 29 1992

FBI finds body of abducted Exxon boss

The body of Sidney Reso, 57, president of the international division of Exxon, the US oil group, was found in a wooded section of southern New Jersey, ending the highest-profile kidnapping search by the FBI for nearly 20 years. Reso was abducted two months ago. A former Exxon security guard and his wife were indicted last week on kidnapping and extortion charges. Page 12

Italian cabinet Italy's 51st post-war government, was last night sworn in, filling a power vacuum which has lasted nearly three months. The new government has committed itself to implementing urgent measures to restore the country's public finances and to introducing institutional reform. Page 12

Charity's drug deal Cancer Research Campaign, the UK charity, has signed a deal with Schering-Plough, US pharmaceuticals company, to develop a new cancer treatment it has pioneered which could earn the charity as much as £2m a year. Page 12

Earthquake The third most powerful earthquake in the US this century rocked southern California, killing one child and injuring more than 300 people in sparsely-populated desert communities east of Los Angeles. The quake measured 7.4 on the Richter scale and a second quake followed three hours later. Page 4

Record for losses US companies raised a record \$420bn in new equity and debt issues during the first half of this year, due to historically low US interest rates and buoyant stock markets. Page 13

European Monetary System The French franc firmed to its best levels on the European currency system's grid against the D-Mark in almost a month as the political tensions which had surrounded European monetary union and boosted the German currency faded. The franc ended the week at two per cent of its allowed swing above its central Ecu rate, the first time for a month that it has been in positive territory. The peseta was undermined by data showing that the Spanish budget deficit rose to Pts1.100bn in the first five months of 1992 compared with Pts700bn in the same period last year.

EMM Grid June 26, 1992

Escudo
Peseta
B.Franc
D-Mark
Guilder
Fr. Franc
Punt
D.Krone
Lira
Sterling

0	2%	4%	6%
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The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMM's narrow 2.25 per cent fluctuation band. In practice currencies in the EMM's narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate with 6 per cent fluctuation bands.

Damages claims Olympia & York could face a court-ordered damages payment of \$120m following a US court ruling that the troubled Canadian property group was in breach of a 1983 contract with a US pension fund. Page 15

Insurer's signs of recovery Generali, Italy's biggest insurance company, said it detected signs of recovery in its home market trends, based on figures for the first four months of this year. Some sectors should return to break-even at the underwriting level during 1993. Page 15

Total share offer The French government's Fr5.5bn (\$1.8bn) sale of shares in the Total oil group, the biggest issue so far in France's partial privatisation programme, was oversubscribed, with 27m applications received for the 8m shares on offer to French investors. Page 15

UK companies The rate of UK company failures due to the recession is approaching the rate of creation, marking a radical change in recent trends, new studies show. Page 6

Treason trial decisions A Nigerian magistrate's court will decide today whether to proceed with the treason trial of five detained political activists in the face of a restraining injunction issued by a Lagos High Court last week. Page 4

Japanese economy Japan's ruling Liberal Democratic Party has increased pressure on the government to boost the country's flagging economy by unveiling a package of proposals costing up to Y6.000bn (\$47.2bn), amid intense debate among party chiefs and government officials. Page 4

Whale hunting demands Japan faced mounting calls for a trade boycott if it refuses to stop whale-hunting. The demands, from leading botanist David Bellamy at a 3,000 strong rally in Glasgow, came as the 37-nation International Whaling Commission prepares to decide whether to end a six-year ban on commercial whaling.

Americans held in Soviet clinics General Dmitri Volkogonov, head of a joint Russian-US commission searching for missing US prisoners of war in the former Soviet Union, said that four Americans were held at a Soviet psychiatric hospital in 1983. At least one American prisoner of war was buried near the central Russian city of Tambov, south-east of Moscow. The report appeared to be the first tangible result of recent intensified efforts to trace 2,600 missing POWs.

Austria Sch300 **Hungary** Ft162 **Malta** Lm1.50 **S.Africa** SRe 00 **Bahrain** Dm1,000 **Iceland** IKR180 **Morocco** MDH11 **Singapore** SRe 10 **Belgium** BEF100 **India** Re200 **Namibia** Ft 3.50 **Spain** Pts200 **Cyprus** CEC 100 **Indonesia** Rp2000 **Nigeria** Ngs100 **Sweden** Skr14 **Czech** Kcs100 **Israel** Shl 50 **North Korea** Nkr15.00 **Switzerland** SFr5.00 **Denmark** Dkr14 **Italy** Ls100 **Oman** OR120 **Thailand** Baht50 **Egypt** E£100 **Japan** Yen250 **Philippines** Pts65 **Turkey** Ls1,000 **Finland** Fim100 **Kuwait** Fds 500 **Poland** Zl 18,000 **UAE** Dir100 **France** FFr150 **Liberia** US\$1.25 **Portugal** Eri100 **Greece** Dr250 **Lux** LF100 **Qatar** OR100

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Troubled lifestyle of a family man

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Charisma, corruption and crisis

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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European central bank likely to be sited in Bonn

By David Buchan in Lisbon

GERMANY looks almost certain to be chosen as the home for the planned European central bank after the European Community summit in Lisbon at the weekend.

Ten of its EC partners agreed, under a plan put forward by the Portuguese presidency, that Bonn could be the site of the Bank and its planned forerunner, the European Monetary Institute.

However, the plan founded on Britain's opposition. Mr John Major killed an agreement by saying the UK was not prepared to decide on the bank's site now.

The UK still hopes that the bank's foreign exchange operating arm will be based in London, British officials have indicated privately. But a Portuguese minister said Britain knew this was not possible, given the UK's Maastricht treaty reservation about joining the final stage of economic and monetary union.

The summit endorsed the need to ratify the Maastricht union treaty after the reverse it suffered earlier this month in the Danish referendum.

The summit also agreed to settle by December the question of future EC financing, after an acrimonious debate in Lisbon

that ended in deadlock because of conflicting interests of northern and southern EC states.

EC leaders agreed that negotiations to take applicant countries from the European Free Trade Association (EFTA) could start immediately the goals of Maastricht were reached. The summit also pledged to make EC decision-making more open and decentralised.

On the European Central Bank, Germany said it would prefer Frankfurt to be its home, but it could accept the choice of Bonn if its partners wanted to prevent the bank's presence making one

of Europe's main financial marketplaces dominant.

Mr Anibal Cavaco Silva, Portugal's prime minister, who put forward the compromise, said: "We have never been so close to a solution [on EC institutions' sites] as this".

Four previous EC summits have ducked the issue. But it has been given urgency by the Maastricht treaty commitment to agree a site for the institute by the end of this year.

President Francois Mitterrand of France apparently agreed to the Bonn compromise, as did Mr Ruud Lubbers, the Dutch prime minister, who had been pushing the

rival site of Amsterdam. The Portuguese compromise would have made the institute's first president Dutch, though Mr Lubbers said he would have preferred a German head of a Dutch-based central institute or bank, rather than the other way around.

The likely outcome for other EC institutions is far more confused. Because of uncertainty about Denmark's eventual place in the Community, Portugal switched the planned EC environmental agency away from Copenhagen to Madrid. This produced changes in the institutions being offered to other EC states.

But it was a measure of the air of compromise in Lisbon that France and Belgium seemed close to settling the EC's longest-running institutional war - over whether the French city of Strasbourg or Brussels, the Belgian capital, should be made permanent home to the European Parliament.

Portugal has suggested that Strasbourg should continue to host a minimum of 12 plenary sessions of the parliament, but that MEPs could hold up to five "extraordinary" full sessions in Brussels.

Lisbon summit, Page 2
A state of limbo, Page 10

Shelling resumes after French president seeks to bring hope to embattled Bosnians

Mitterrand praised for daring visit to Sarajevo

By Judy Dempsey in London and agencies in Sarajevo

MR Francois Mitterrand, the French president, flew out of the besieged Bosnian capital of Sarajevo yesterday evening after a daring visit by helicopter to the city's 300,000 starving inhabitants on Saturday afternoon.

His EC colleagues were apparently kept in the dark about his intentions. But Mr Mitterrand told Portuguese president Mario Soares and German chancellor Helmut Kohl about his plans by telephone before leaving.

Mr Douglas Hurd, the UK foreign secretary, said: "It's a brave act by an elderly president... I take my hat off to him."

French officials said the president had wanted to fly on Saturday to Sarajevo, whose airport has been blockaded by Serb forces for nearly three months, but it was too dangerous. The airport has no lights, and the runway was strewn with military equipment and shells left from weeks of heavy fighting.

Instead, on Saturday night, Mr Mitterrand flew to the Croatian city of Split, on the Adriatic coast. Officials there advised him against travelling to Sarajevo.

Undaunted, the president, apparently deeply affected by an impassioned plea of help and support last week by Bosnian president Alija Izetbegovic, refused to abandon his mission - the first by head of state since fighting



Serb soldiers eye French president François Mitterrand as he arrives at Sarajevo airport yesterday.

By flying to Sarajevo, "he wanted to wake up everybody," a French official said.

"I hope to contribute to the opening of Sarajevo to the outside world," Mr Mitterrand said as he left Split yesterday morning. "I want to see, witness, observe, and hear."

Two Transair transport aircraft of the French air force, each carrying 6.5 tonnes of food and medicine, set off for Sarajevo immediately after Mr Mitterrand's visit. However, last night they could not go further than Split because, according to airport officials there, Sarajevo airport was still closed.

Mr Mitterrand's mission began as the white presidential helicopter, decked with the French tricolour, touched down at Butmir airfield, about 15km south of the city centre.

Armed UN peace-keeping troops and UN trucks fanned out across the runway as the president, dressed in a blue suit, emerged from the aircraft and was bundled into a UN armoured vehicle and driven at high speed through the centre of Sarajevo to the UN's headquarters.

Undaunted by the fear of snipers, Mr Mitterrand made an impromptu walk through the city's shell-scarred presidency building with Mr Izetbegovic and Mr Slobodan Kljuic, a senior Croat member of the Bosnian government.

Mr Radovan Karadzic, head of the Bosnian Serbs, and a close ally of Serbian president Slobodan Milošević, flew in from Pale, his headquarters east of Sarajevo, to talk to Mr Mitterrand.

Details of the talks were not disclosed. But by meeting first with Mr Izetbegovic, a Moslem, and the Croat leaders, Mr Mitterrand cast aside any suspicion that Paris's traditional support for Serbia would influence his humanitarian mission.

Message to Europe and France; Croatia undermining UN, Page 3
Editorial comment, Page 10

Thatcher attacks defiant Major over European union

By Philip Stephens in London

MRS Margaret Thatcher, the former British prime minister, issued a direct challenge to the authority of her successor Mr John Major, with a scathing condemnation yesterday of his support for greater union with Europe.

Her onslaught came as the prime minister raised the stakes in the Conservative party infighting over Europe by indicating at the Lisbon EC summit that he regards successful ratification of the Maastricht treaty as an issue for personal honour.

Speaking in a television interview, Mrs Thatcher said: "Maastricht is a treaty too far. This is a treaty we didn't need and we didn't want. I most earnestly hope that it will not be ratified."

She congratulated the Danes for rejecting the treaty, called for a referendum in Britain, and said she would vote against ratification.

Mr Major, whose government takes over the presidency of the Community on Wednesday, plans to re-introduce the bill to ratify the agreement when the House of

Commons returns from its summer recess in October. Mr Douglas Hurd, the UK foreign secretary, signalled yesterday that the government was drawing up a strategy to circumvent plans by rebel Conservative MPs to prolong indefinitely the debate on the legislation. Cabinet colleagues rejected suggestions that Mr Major would threaten in advance to resign if the Commons did not pass the legislation.

But he would be prepared to turn Maastricht into a "confidence issue" for the government.

The implication was that if Euro-sceptics on the Conservative backbenches joined with the opposition parties to wreck the legislation, they would be threatening another general election.

Mr Major will remind Tory MPs later today that they pledged support for Maastricht during the April election campaign. Reporting on the outcome of the Lisbon summit, he will claim that the debate over the future of the Community has now moved decisively against federalisation towards the wider, looser structure favoured by Britain.

Mrs Thatcher, who takes her

seat in the House of Lords tomorrow, combined a blistering attack on the prime minister's approach to Europe with a sharp rebuke to the government for not lowering borrowing costs. She said there was no prospect of economic recovery unless he was prepared to risk a devaluation of sterling in the Exchange Rate Mechanism by cutting interest rates.

But she reserved her most scathing remarks for Maastricht. Mrs Thatcher described the agreement on political and economic union as a blueprint for a "central state" which would destroy British democracy. She said she would be prepared to campaign for a referendum, and that she would be "gobbldegook" if "subsidiarity" enshrined in the treaty.

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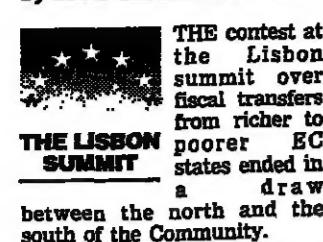
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Urging Conservative MPs to join her in voting

NEWS: INTERNATIONAL

EC contest over cash ends in draw

By David Gardner in Lisbon



THE contest at the Lisbon summit over fiscal transfers from richer to poorer EC states ended in a draw between the north and the south of the Community.

The north managed to keep any figures on budgetary commitments out of the summit conclusions, but the south defeated an attempt to extend the prospective increases over a longer period.

The main protagonists were Spain as standard-bearer of the "cohesion" countries which include Ireland, Portugal and Greece and the UK, which led resistance to the doubling of the EC's regional and cohesion spending called for by the European Commission.

The UK, which takes over the EC presidency this week, will now have to craft a compromise on future financing for December's Edinburgh summit.

Its obduracy in Lisbon caused Mr Jacques Delors, Commission president, to remove his own compromise from the table. Britain, with one hand tied behind its back by a presidential role which demands conciliation, will thus have to start again from the full "Delors II" package.

That package calls for an increase of nearly a third in EC revenue, from Ecu86.6bn (245.75bn) now to Ecu57.5bn in 1997 at today's prices. Half the increase is for the Structural Funds and the new Cohesion Fund set up at Maastricht for

the four poorest states. Combined funding for the two instruments would rise from Ecu18.6bn to Ecu23.3bn in 1997.

In response to hostility from the north, Mr Delors had suggested the EC revenue ceiling be held at the current level (of 1.2 per cent of combined gross national product) for two more years, and then moved to his original target of 1.37 of GNP in the five years to 1993.

This would provide "a rate of growth in Community assistance of the same order of magnitude as that established in... 1988 to 1992", said the draft compromise.

The Structural Funds were doubled during that period, so this would commit the EC to a new doubling. But the UK, with Germany and the Netherlands, managed to excise this commitment and replace it with an undefined "increase appropriate to reflect the Maastricht commitments".

"Unsatisfactory", said Spain's prime minister Mr Felipe Gonzalez, making seven syllables of the word in case colleagues were hard of hearing.

He got vigorous support from his cohesion allies, sympathy from France, and Spanish and German officials suggest some undisclosed advice from Chancellor Helmut Kohl.

With Maastricht itself now at stake, many EC officials are looking for further movement in Bonn and Madrid to clear the financial impasse.

The UK's position will be further complicated by its need to defend the special annual budget rebate it won in 1984, which has to be reviewed in the new package.



Helmut Kohl and Paul Schäfer, centre, enjoy a joke as they figure prominently among European leaders meeting at Lisbon

Major satisfied UK has room for manoeuvre

By Philip Stephens, Political Editor

THERE were no great triumphs for Mr John Major at Lisbon. But then neither was there the uncomfortable isolation to which Britain has become so accustomed at European Community summits. So, as he prepares later this week to take over the EC presidency, Mr Major had few complaints about the overall outcome.

He lost some battles, notably over the pace of future negotiations on enlargement, but returned to London content that the tone of the final communiqué left plenty of

room for Britain to set the agenda over the next six months.

From his perspective, the summit confirmed that the certainties which had led many of his colleagues into the Maastricht accord had been replaced by a more appropriate humility about federalist blueprints following the Danish people's rejection of the treaty earlier this month.

Chancellor Helmut Kohl – repaying the efforts that Mr Major has made to establish a Bonn-London axis within the Community – proved a stalwart ally. When German journalists quizzed the chancellor in private over the direction of the British presidency, he told

them not to underestimate Mr Major's tenacity and negotiating skills.

Mr Major has no cause for complacency. If he could claim with some justice that the Community is now ready to debate its future on the basis of his agenda – above all on decentralisation and the principle of enlargement – there was much evidence also that his partners believe the European train has come to only a temporary halt.

For all the compliments offered to his British counterpart, Mr Kohl made it clear that Bonn will not abandon its ambition to lock Germany into

a federal Europe.

This precarious balance between the pragmatism forced by the Community by Denmark and federalist ambitions will remain at the heart of the debate over Europe's future during the presidency. Mr Major's advisers acknowledge.

By the Edinburgh summit in December, Mr Major will have to give substance to the notion of subsidiarity.

It will not be easy. While Britain sees it as the instrument to tame Brussels, Mr Jacques Delors has a rather different concept.

The Commission president is happy to devolve back to

national governments much of the policing of Community law. But he – and many of Mr Major's European counterparts – do not see that as a brake on greater authority at the centre for decisions on economic, foreign and security policies.

The debate, though, is on ground chosen for once by Britain.

Mr Major is confident that by the Edinburgh summit there will be a stronger recognition that his agenda matches the mood of Europe. But, as Mrs Margaret Thatcher reminded him yesterday, he has first to demonstrate that he can deliver on his promises.

Enlargement talks after treaty sealed

By David Buchan in Lisbon

THE EC will open accession negotiations with applicant countries from the European Free Trade Association (Efta) immediately after its own Maastricht union treaty is ratified.

This was the upshot of the Lisbon summit's deliberations on enlargement, the first top-level discussion by EC leaders since the Community's plans for a single market and currency started to attract a queue of would-be members.

The UK had hoped to separate the opening of enlargement talks from the complications arising from Denmark's rejection of the Maastricht treaty. This would have meant that preliminary negotiations with the four Efta applicants – Austria, Sweden, Finland and Switzerland – could have started under Britain's EC presidency in the second half of this year.

But Britain's partners prevailed in their view that Maastricht must be ratified, at least

by all EC states bar Denmark, before "official" talks with Efta can begin. However, the Commission and the UK-led Council of Ministers are "invited to speed up preparatory work needed to ensure rapid progress" before the next summit in Edinburgh.

EC leaders chose diplomatic language to ease any disappointment on the part of Turkey, Cyprus and Malta. These three poorer, southern countries have been told they must stay in the EC's waiting room, even though they all applied to join the EC before any of the Efta states.

The Lisbon communiqué underlined that the Community sees Turkey's role "in the present European political situation as of the greatest importance".

With no apparent dissent from Greece's prime minister, Mr Constantine Mitsotakis, the summit called for intensified economic co-operation with Ankara "including a political dialogue at the highest level".

Insurers still face problems in pursuit of a real single market

Big concessions by Germany and France have helped companies, but are of little use to consumers, write Andrew Hill and Richard Lapper



IN June 1990, Sir Leon Brittan, the EC commissioner responsible for financial services, addressed the German Insurance Association in Cologne. Even by Sir Leon's own exacting standards, it was a detailed and closely argued speech in which he sought to explain the Commission's insurance policy, down to the last line of small print.

The speech – to some of Europe's most meticulous, most powerful and most conservative insurers – was an illustration of how difficult Sir Leon then thought the battle to open the European insurance market would be.

As one of Sir Leon's advisers put it: "When we arrived in Brussels in 1988, we thought that German opposition would be irreducible."

But just over two years after Sir Leon Brittan's Cologne speech, EC finance ministers should today formally sign up to the Third Life Assurance Directive, which will complete the single insurance market. The Third Non-Life Insurance Directive was formally adopted 10 days ago. The Insurance Accounts Directive was

adopted at the end of last year.

The raft of directives will be implemented from 1994 onwards. The main effect will be to scrap the tight regulation of policy wordings and prices favoured by many member states and allow insurers to trade throughout the community on the basis of a single passport, a licence obtained from regulators in their home state.

Advocates of greater deregulation argue that the single licence should benefit insurers from countries with more liberal rules and lead to the evolution of a more liberal framework Europe-wide.

Mr Neil Hamilton, UK corpor-

ate affairs minister, said recently that the raft of directives such as prior approval and minimum pricing common in Germany, Italy and Belgium "acted as a real barrier to trade in insurance".

Germany has made a number of major concessions. For example, starting with their 1985 accounts German insurers will have to reveal the current value of their substantial assets for the first time.

All this represents a substantial advance on the more modest reforms envisaged in the second life and non-life directives introduced in 1986, which extended deregulation mainly in the commercial lines area.

Indeed the extent of liberalisation is more comprehensive than many would have been believed possible in 1985, when the single market programme was laid out.

Insurance policies on their territory were illegal, backing the line taken by the Commission, Britain and the Netherlands.

According to officials in Brussels the key breakthrough appears to have come in the second half of 1990 when France – a protectionist on insurance, as the court case demonstrated – started changing its legislation to allow its ambitious state-owned insurers to compete head-to-head with their European competitors.

The first breakthrough came in December 1990 when the European Court of Justice ruled that German, French, Irish and Danish attempts to

restrict the sale of "foreign" insurance policies on their territory were illegal, backing the line taken by the Commission, Britain and the Netherlands.

And despite the new freedoms, penetration of some markets – especially those where retail networks are dominated by extensive networks of tied agents, which sell the products of just one company, rather than independent brokers – will be tough.

Yet there are some snags ahead. Mr John Young, partner with London solicitors Lovell White Durrant in London, predicts that the lack of a single contract law system will hinder a genuine single market.

In addition differences in the tax regimes between member states will also affect the extent to which genuine competition can take place.

And despite the new freedoms, penetration of some markets – especially those where retail networks are dominated by extensive networks of tied agents, which sell the products of just one company, rather than independent brokers – will be tough.

Consumer groups are concerned that although the new legislation will help the mobility of large insurance companies, it will be of little use to the consumer.

The Bureau Européen des Unions de Consommateurs (Beuc) – the main European consumers' organisation – cites linguistic difficulties, lack of information and inconsistent consumer protection rules as the main obstacles to a real single market.

Ms Monique Goyens, Beuc's legal adviser, believes a fourth generation of insurance legislation may be necessary to lay down harmonised contract safeguards.

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985 = 100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

	UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM				
	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator	Composite leading indicator	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate indicator	Composite leading indicator					
1985	100.0	100.0	7.1	100.0	102.9	100.0	99.7	2.6	94.3	105.4	100.0	103.4	102.2	104.2	102.4	101.1	104.4	100.0	101.9	100.0	100.0	100.0	102.1	1985						
1986	105.7	101.0	6.9	98.0	105.1	106.5	99.7	2.8	94.3	105.4	101.0	103.4	102.2	104.2	104.5	103.1	105.3	101.9	108.1	103.9	102.8	102.4	102.9	1986						
1987	108.3	105.9	6.1	105.5	105.9	113.8	103.1	2.9	108.3	115.4	102.2	106.2	105.5	104.2	107.5	107.3	103.0	134.9	113.3	109.8	102.8	103.5	103.5	1987						
1988	112.2	111.8	5.4	105.1	114.2	122.8	112.5	2.7	130.0	124.4	104.6	110.6	108.2	104.2	112.7	111.3	108.7	113.9	113.3	117.7	105.7	105.5	104.3	1988						
1989	114.7	114.5	5.2	98.3	113.2	119.8	112.9	2.1	147.0	128.4	114.2	114.2	111.4	111.5	109.9	111.3	108.0	161.1	113.0	117.7	105.5	104.3	104.3	1989						
1990	114.2	115.2	5.4	94.4	112.1	120.0	125.3	2.1	149.1	124.4	123.5	123.5	117.2	115.2	110.1	112.7	110.0	161.4	113.0	120.4	105.3	104.3	104.3	1990						
1991	112.0	113.5	6.6	81.9	114.8	145.0	128.1	2.1	144.1	124.2	151.0	120.8	120.8																	

NEWS: MITTERRAND IN SARAJEVO

French president's arrival lifts the spirits of a besieged capital city near to starvation

Bosnians leave cellars to hail unexpected visitor

By Laura Silber in Belgrade and agencies in Sarajevo

In the midst of the devastation of Sarajevo, people came out of their cellars to greet the French president yesterday with cries of "Vive Le France!" and hastily scribbled placards proclaiming: "Merci Mitterrand".

"This visit could be a step towards ending the horror and avoiding military intervention," said Mr Nikola Bllic, an editor of Sarajevo Radio, who for three months has been surviving on rice and macaroni. "We have too many dead, too many wounded, who, if they survive, will be invalids. Bombs do not discriminate their targets."

Undaunted by the security risks, the 75-year-old president spent part of his six-hour trip walking through the centre of the shell-shocked city with Bosnian President Alija Izetbegovic. They visited the military hospital, where they wished a speedy recovery to some 150 patients.

When Mr Mitterrand arrived at Mr Izetbegovic's office, a large crowd waited "Mitterrand, Bosnia, France". Some had tears running down their faces.

Later, the unexpected visitor from Paris laid a red rose on an altar at Vase Miskina

street, where 20 people were recently killed in a Serb mortar attack as they queued for bread.

The efforts of Mitterrand are more than symbolic. The president of a great country shrugged off warnings of danger in a bid to show solidarity with the people of Sarajevo," said Mr Bllic.

The president appeared shaken by the devastation. He told journalists he felt saddened by the visit which recalled images from the second world war.

"I didn't think it would be like that because really most buildings are destroyed," he told Reuters.

"It is destruction of great magnitude, nearly all the houses. After three months of siege it's become very dangerous and very sad."

Mr Bllic explained: "He saw buildings that were once our treasures."

His visit lifted the spirits of a people at their wits' end after weeks of near-starvation.

"We had stopped hoping it would be possible to receive humanitarian aid by air. There was food for only two days more," said Mr Zoran Pirolic, a Sarajevo editor. "If the French manage to send a plane with food and medicine here, it will

save the lives of many people."

But jubilation was mixed with apprehension about the coming days and fears that this gesture would not end the bloodshed, or the fighting. Some inhabitants of Sarajevo feared the killing would not stop without foreign military intervention.

Mr Aleksandar Karadjordjevic, the crown prince of Serbia, and the Patriarch of the Serbian Orthodox Church joined a demonstration of up to 100,000 people in Belgrade yesterday to demand the resignation of President Slobodan Milosevic.

Since the imposition of UN sanctions against Serbia, the opposition has grown more confident in its calls for the Serbian president to step down.

Mr Vuk Draskovic, the head of the Serbian Renewal Movement party, accused Mr Milosevic of leading Serbia and Montenegro, members of the reconstituted Yugoslavia, into an abyss of international isolation and condemnation.

"Far before the sanctions of the United Nations, the ruling [Socialist] politicians had excluded us from Europe, our economy has collapsed and unemployment has soared. They have created an atmosphere of national hysteria in Serbia," Mr Draskovic said.

The crowd shouted "We want the king" and "Slobodan, get out". The call to restore the king may find a groundswell of support in Serbian society, where backing for the monarchy has deep roots among the peasantry. In his halting Serbian, Prince Aleksandar at the weekend told students, in their third week of anti-government protests, that he was "here to stay".

But the return of the heir to the throne may revive divisions in Serbia between royalists and republicans. Royalists Chetniks fought against Communist partisans during the second world war in Serbia.

Prince Aleksandar yesterday pinned his future to the opposition, harshly criticising the warlike policies of the ruling Socialists (former communists). "Serbia has had enough death", he told the chanting crowd.

But the Prince's open support for the opposition may backfire. His inability to speak Serbian weakens his appeal to the masses and may strengthen government claims that the opposition are agents of the CIA, the Vatican or Germany.

See Editorial Comment



UN soldiers guard Sarajevo airport as Mr Mitterrand arrives by helicopter on his peace mission yesterday

This is not the first time President Mitterrand has made a surprise dash into dangerous territory, for the purpose of delivering a strong political message. In 1983 he made an equally spectacular trip to Beirut, after the bomb attacks against French and American forces in Lebanon, as a gesture of moral support.

Message to Europe and France

By Ian Davidson in Paris

PRESIDENT Francois Mitterrand, with his surprise flight from the European Community summit in Lisbon to Sarajevo, intended to make a spectacular gesture of support and solidarity for the suffering of Bosnia-Herzegovina, his aides said yesterday.

The most immediate practical purpose of his dramatic visit was to clear the way for the arrival at Sarajevo of two French Transall C-160 transport aircraft, loaded with medicines, rations and other humanitarian supplies, which took off from Toulon and Orleans yesterday afternoon.

But there seems no doubt that the French president was also seeking to deliver a strong political message to his own domestic audience, to offset the prevailing impression that the outside world is impotent to halt the civil war in the former Yugoslavia.

Like other European leaders, Mr Mitter-

rand has become distressed at the bombardment of the Bosnian capital and the loss of life. "This catches us by the throat," he said in Lisbon on Saturday, and called for a strong reaction by the European Community.

On paper the Community leaders did produce a strong reaction, with a declaration which explicitly laid most of the blame for the Yugoslav crisis on the Serbs, and held out the possibility of the use of military force, if only in the pursuit of humanitarian aims.

In declaratory terms, this statement repre-

sented a marked shift from the traditional French line, which has tended to any categoric condemnation of

Serbia, and sought to stress the priority of diplomatic negotiations.

But French officials are concerned that the new firm tone of the EC communiqué may not sufficiently impress French public opinion, at a critical moment in the run-up to the Maastricht referendum in

September.

In particular they are worried that the EC may appear almost completely impotent in the face of the Yugoslav crisis, despite the Maastricht Treaty's declared ambitions to develop a common European foreign and security policy.

At his closing press conference in Lisbon on Saturday, Mr Mitterrand rejected the implication that the Community was failing to live up to its new ambitions. The Maastricht Treaty had not yet been ratified, he insisted, so the EC had not yet assumed its new competencies in the field of foreign and security policy.

The French political establishment

reacted to his surprise trip with confusion

and ambivalence. Mr Jean-François Deniau, of the centre-right UDF group, said his initiative was "rather good", but it was not the president's job to distribute aspirins.

Mr Bernard Stasi of the Centrist party said "Bravo", but Mr Francis Bayrou, sec-

etary general of the UDF, said the president should not have taken an individual initiative.

Mr Mitterrand's plan to fly to Sarajevo was not in fact a sudden impulse, it emerged yesterday. He kept it a secret from the other European leaders, and even from most of his own officials, until the

closing minutes of the Lisbon summit. But the idea had been taking shape in his mind since earlier in the week.

It firms last Thursday, after he met the French philosopher Mr Bernard-Henri Lévy, who passed on to him a personal appeal for help from Bosnian President Alija Izetbegovic.

Like other European leaders, Mr Mitter-

EC pins blame on Serbia

By Patrick Blum in Lisbon

THE European Community agreed at the weekend to step up pressure on Serbia, for the dispatch of observers to Kosovo and neighbouring countries, and moved a step closer towards granting full recognition to Macedonia.

EC leaders, fearing that the

war in Yugoslavia will spread to other Balkan countries, said they would not recognise the new federal republic of Serbia and Montenegro as the successor state of the former Yugoslavia until other international institutions had done so, and demanded the suspension of the delegation of the former Yugoslavia at the Conference on Security and Co-operation in Europe and other international organisations.

At the same time they left open the possibility of force being used to re-open Sarajevo airport and allow humanitarian supplies to be flown in.

"While giving priority to peaceful means, the European Council does not exclude support for the use of military means by the UN to achieve these humanitarian objectives," said a final declaration at the end of the summit.

The declaration also firmly pinned blame on Serbia for the continuing violence in Bosnia.

"Although all parties have contributed in their own way to the fighting, by far the greatest share of responsibility falls on the Serbian leadership and the Yugoslav army controlled by it," it said.

Some EC states, led by France and Italy and followed by Germany, had wanted the Community to adopt more specific measures to ensure emergency supplies could be flown in. Italy argued that force

should be used to reopen the airport, while France and Germany pressed for tough action, though they fell short of calling for direct military intervention.

Others remained cautious.

The British prime minister, Mr John Major, argued that a ceasefire would have to be in force before an airlift could be carried out.

In the end leaders agreed the

EC would not act alone but

back any United Nations initiative,

and urged the UN Security Council to "take, without delay, all necessary measures for the reopening of the airport and effective delivery of humanitarian assistance".

The Community also called for the immediate dispatch of international observers to the Serbian-controlled province of Kosovo and neighbouring countries, with the aim of preventing an escalation of the conflict.

Under pressure from Greece,

EC leaders said they were

ready to recognise Macedonia

as an independent state pro-

vided it chose a name which

does not include the term Mac-

edonia.

The news of Mr Mitterrand's flight to Sarajevo took everyone at the EC summit by surprise, though Portuguese officials said Portugal, which holds the rotating EC presidency until Wednesday, was informed. The mission was not discussed at the summit.

Day when rivers run with blood

HISTORY yesterday rose from the mortar and artillery smoke of the besieged Bosnian capital of Sarajevo as French President François Mitterrand's armoured helicopter landed at the city's airport, writes Judy Dempsey.

But it will take more than Mr Mitterrand to destroy the myths which surround June 28, St Vitus' Day. Every year on that day, according to legend, the rivers of the Balkans will run blood red at midnight.

Indeed, it was on June 28 1914 that Gavrilo Princip, a 20-year-old Serb revolutionary student, shot dead Archduke Franz Ferdinand of Austria-Hungary in Sarajevo. That event sparked the first world war, after Austria declared war on Serbia.

On that day in 1921 the Constitution of Yugoslavia – the Kingdom of Serbs, Croats and Slovenes – was proclaimed, amid suspicions among the latter two that Serbia would dominate the new state.

On June 28 again, 27 years later, the late Josip Broz Tito stunned the world by breaking with Stalin, a move which earned him friends in the west and which saw the beginnings of the establishment of the neutral and non-aligned states.

But the significance of St Vitus, a 14th-century Sicilian martyr, goes back many centuries. On St Vitus' Day in 1389, Ottoman troops defeated the Serbs on the fields of Kosovo Polje, the cradle of the Serbian kingdom.

Six hundred years later to the day, Serbian president Slobodan Milosevic sought to redress this ignominious defeat by addressing a crowd of over 250,000 people at Kosovo Polje. Amid sweltering heat, and an atmosphere of nationalist fervour, he vowed to create a Greater Serbia in which all Serbs would live.

In 1991, on June 28, a humiliated Yugoslav army, backed by Mr Milosevic, declared a ceasefire in the former Yugoslav republic of Slovenia, after they had failed to quash Slovenia's quest for independence.

That same day, the army started turning its attention to Croatia, leaving over 6,000 dead in a war which soon spread to Bosnia-Herzegovina.

By Judy Dempsey

CROATIA is undermining efforts by United Nations peace-keeping forces in that republic, and is destabilising chances of any ceasefire in Bosnia-Herzegovina, UN secretary-general Boutros Boutros Ghali told the security council in a report published in New York on Saturday.

In the most damning criticism of Croatia's activities in both Croatia and Bosnia-Herzegovina, Mr Boutros Ghali appealed to Croatian President Franjo Tuđman to withdraw Croatian forces from Bosnia and refrain from attacking UN-protected areas in Croatia.

Tuđman gave us no assurance whatsoever that he would meet our requests," an UN official in Belgrade said this weekend.

"We warned Tuđman that Boutros Ghali was becoming increasingly impatient with Croatia's obstructive and dangerous activities," a UN official said yesterday.

In a memorandum to Mr Boutros Ghali by the UN officials who drew up the report – not yet a public document – he was told that Zagreb was using the international focus on Sarajevo as a smokescreen to pursue its own aims in Croatia and Bosnia-Herzegovina, that Croatia was increasingly confident because they were now heavily armed, and that they sensed that the Yugoslav

army and Serb irregulars were overstretching themselves.

Croatia's aims include regaining all its territory seized by Serbs last year. But those regions are now under UN protection. Western diplomats said the Croatian government believed the presence of the UN was allowing the Serbs to hold on to the areas.

"In fact, the UN is trying to prevent Serbs and Croats from killing each other. That is one of the reasons why we are here," a UN official said.

In his report on Croatia, Mr Boutros Ghali said the Zagreb government was hindering the UN's work in several ways. The memorandum refers to a case in sector west, a UN-protected region in central Croatia, where a bomb exploded in the house rented by UN officials on June 5. A local Serb, despite threats by the Croatian army, had rented the house to Canadian UN officials.

The Croats do not want us there [UN-protected region in central Croatia] because they, like the Serbs in eastern Croatia, are involved in their own form of ethnic cleansing. They want to expel the local Serbs and regain control over the region. They do not want to let us see what is going on," a UN official said.

Of more concern for UN activities in the region, and reflected in Mr Boutros Ghali's report, the Croatian army last

week launched an offensive in the Serb-inhabited region of Krajina, south-west Croatia – also a UN protectorate.

"The Croatian army attacked these areas last Sunday, and bombarded Knin [the capital of Krajina] last Monday," said Mr Cedric Thornberry, head of the UN's civilian operations.

The Serbs have since declared a state of mobilisation against the Croatian offensive. "The UN forces are now right in the middle of the firing line. They can hardly defend themselves," said a UN official.

In Herzegovina, western Bosnia, UN officials have repeatedly asked local Croatian forces to allow them to visit the region: "We were told by the Croats that they could not guarantee our safety," an official said. He said Croatian forces had destroyed dozens of Serb – and Moslem – villages in the region and forced thousands of civilians to flee.

During a meeting of the chargés d'affaires of the five permanent members of the security council last week in Belgrade, a diplomat suggested that the west should consider sanctions on Croatia if it refused to withdraw its forces from Bosnia and stop hindering UN operations in Croatia.

"No one questions that Serbia is the aggressor. But like Serbia, Croatia is also creating its own Greater Croatia," a UN official said.

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NEWS: INTERNATIONAL

Likud to pick new leader by year-end

By Hugh Carnegy
in Jerusalem

ISRAEL'S Likud party, reeling from its election defeat by Labour last week, announced yesterday it would choose a new leader by the end of the year to succeed Mr Yitzhak Shamir, who has already said he will stand down.

President Chaim Herzog is due later this week to call on Mr Yitzhak Rabin, Labour leader, to form a new government. Mr Rabin says this could be in place by mid-July and will be committed to speedy progress in Middle East peace talks.

The Likud, in government for 16 consecutive years, is resigned to a spell in opposition during which it will attempt to renew its electoral appeal. As a first step, Likud ministers yesterday decided to hold a ballot of its 100,000 members by the end of the year to elect a new leader.

The main prospective contenders are Mr Binyamin Begin, son of the late Menachem Begin, Likud's first prime minister, Mr David Levy, the outgoing foreign minister, Mr Ariel Sharon, the housing minister, and Mr Binyamin Netanyahu, Israel's spokesman at the Middle East peace talks.

The party, its morale in tatters after losing one fifth of its parliamentary strength, will also hold its first full party convention since 1986, when bitter internal arguments over its defeat and future policy will be aired.

None of the leadership contenders has yet suggested any shift away from the Likud's hardline policy of holding on to the occupied West Bank and Gaza Strip, although several leaders have acknowledged that the public spurned this. In an interview, Mr Shamir said he realised a majority of Israelis rejected the policy, but he hoped they would come to accept it.

With startling honesty, he confirmed suspicions that he was never seriously committed to the peace talks, an attitude which contributed to his defeat. Mr Shamir said he had intended spinning out negotiations on the first stage of Palestinian self-rule "for 10 years" while he held the occupied territories with Jewish settlers.

"Moderation can only be tactical and not the goal," he said.

Mr Rabin's hope of wrapping up in two weeks negotiations with the small parties that Labour needs for a majority coalition may be possible as many of these parties are eager not to be left in opposition.

As well as Meretz, an alliance of pro-peace groups which is a natural Labour partner, two ultra-orthodox religious parties have signalled their willingness to join Labour. Tzomet, an extreme right-wing party, also says it may be prepared to swallow its ideology for the sake of seats in government - as has the National Religious party, which is close to the Likud.

Reuter adds from Jerusalem: The US Congress has sent a team of investigators to Israel to probe the troubled Arrow anti-missile project.

The visit has fuelled speculation that the Arrow, a favourite scheme of outgoing Defence Minister Moshe Arens and designed to be part of the US Strategic Defence Initiative, may be axed. The missile failed in its three main prototype tests.

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Brazil's worst corruption scandal has left the president's empire in tatters

Clamour grows for impeachment of Collor

By Christina Lamb in
Rio de Janeiro

WHEN Fernando Collor de Mello swept into office as Brazil's first directly elected president for 30 years, he expected to go down in history as the man who saved the Brazilian economy.

Now, with his empire in tatters amid Brazil's worst ever corruption scandal, Mr Collor seems more likely to enter the history books as the first Brazilian president to face impeachment.

In a nation obsessed by soap

operas - more people have access to television than to clean water - viewing figures are at record levels for live coverage of the congressional inquiry into Mr Paulo Cesar Farías, a close friend and campaign treasurer of Mr Collor. Known as "Collorgate", the scandal directly implicates Mr Collor and many senior presidential aides accused of running a "parallel scheme of government" to line their pockets.

Instead of glory, Mr Collor is facing calls for his impeachment.

The former leader of his government in the Congress is demanding

he undergo a lie detection test while his younger brother Pedro, who initiated the investigation, insists he be submitted to medical examination to assess his sanity.

When the inquiry began four weeks ago it was expected the matter would be quickly buried.

But after the distraction of the Earth Summit, the last two weeks have seen dramatic revelations which have paralysed the economy and caused the stock market to drop 20 per cent.

Businessmen and politicians have

given detailed evidence of the

alleged parallel scheme of government, telling of 30 per cent kickbacks - apparently the highest in Brazilian history - and cajoling phone calls from presidential aides. The latest bombshell was dropped by Mr Renan Calheiros, the government's former congressional leader, who said that he had warned Mr Collor of the situation 20 months ago. More damaging testimony is expected today from Mr Luis Octavio Motta Veiga, a former head of Petrobras, the state oil company.

Mr Motta Veiga has already

claimed that presidential aides were

using the company for their own ends and he was dismissed because he would not collaborate in agreeing a \$40m interest-free loan for an airline which already owed money to Petrobras.

Although little concrete proof has emerged, a poll last week found 65 per cent of the population believes Mr Collor to be personally corrupt.

He did not help matters with an emotional address to the nation in which he could barely control his anger. Nor did Mr Mario Anato, president of the powerful São Paulo Business Federation, who, attempt-

ing to ease the situation, said "we're all corrupt". He later insisted he was referring only to the "widespread culture of tax evasion".

The only thing likely to save Mr Collor is fear of what would happen if he were forced out.

Brazilian politics is highly fragmented and there is no obvious alternative candidate for the unenviable job of rescuing an economy from its third year of recession and monthly inflation of 23 per cent. Mr Collor's vice-president is widely considered unfit for office.



Nelson Mandela, ANC president, in defiant mood during a weekend rally in South Africa. He said negotiations were not the only peaceful route to non-racial democracy and promised to mobilise people power

Anger likely to mark S African funerals

By Michael Holman
in Johannesburg

A nation-wide display of grief and anger is expected to mark today's mass funeral for 36 of the 42 victims of the Boipatong massacre in South Africa.

It remains unclear who was responsible for the killings, which led to the African National Congress deciding to suspend constitutional talks with the government. But the political significance of the occasion will be heightened by its location.

The dead will be buried in the cemetery at Sharpeville, the township where in March 1960 police opened fire on an unarmed, retreating crowd, leaving 69

dead. The ANC has called for a day of mourning, and the funerals will be marked by services around the country.

President F W de Klerk has said government employees would be given permission to attend services. He urged the private sector to do the same.

Police have blamed residents of a hostel complex in Boipatong, near Johannesburg, for the killings. The incident is now being investigated by a judicial commission to which two legal experts from India and Britain have been appointed at Mr de Klerk's request.

Efforts to resolve the crisis precipitated by the slaughter continued over the weekend, with Mr Boutros Ghali, the UN secretary-general, accepting Pretoria's invitation to visit South Africa.

The invitation was conveyed by Mr Pik Botha, foreign minister, during talks with Mr Boutros Ghali in Abuja, the Nigerian capital, on Saturday. Officials in Pretoria maintain that such a visit is part of efforts to pre-empt the ANC, rather than a concession towards the "internationalisation" of the South African problem.

Mr Nelson Mandela, ANC president, will discuss the crisis with Mr Boutros Ghali at this week's OAU summit in Dakar, Senegal. Mr Mandela is expected to press for Security Council intervention in the form of an international peacekeeping force.

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Tokyo under pressure to boost economy

By Stefan Wagstyl in Tokyo

JAPAN'S ruling Liberal Democratic Party has increased pressure on the government to boost the country's flagging economy by unveiling a package of proposals costing up to Y6,000bn (\$47.2bn) - Y7,000bn. The LDP's announcement, made on Saturday, comes amid intense debate among party chiefs and government officials over the need to boost the economy.

While the party has won some support for action from some ministries, including the finance ministry, the party achieves an important goal. It signals to the Japanese people and the outside world its willingness to increase government spending at a time when the economy is slowing and the US is pressuring Japan to take action to revive economic growth.

The announcement has been made just before Mr Kiichi Miyazawa, the prime minister, leaves tomorrow for a meeting with President George Bush in Washington, followed by the Group of Seven summit of leading industrialised countries in Munich.

Mr Yoshiro Mori, chairman of the LDP's policy committee, who announced the package, declined to comment on the size of a possible supplementary budget. His reticence reflects party officials' caution in the face of the finance ministry's

increases in public spending. The Bank of Japan has also fended off calls for further cuts in interest rates.

The LDP's plans were criticised in newspapers yesterday for being half-baked because they contained no specific reference to a supplementary budget, or any other means of raising money to pay for the proposals, which include soft loans to small businesses and tax incentives for capital investment.

But by making an announcement ahead of final agreement with the finance ministry, the party achieves an important goal. It signals to the Japanese people and the outside world its willingness to increase government spending at a time when the economy is slowing and the US is pressuring Japan to take action to revive economic growth.

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EUROPEAN GOVERNMENT REPRESENTATIVE

KEYNOTE SPEAKERS: DR. LESTER R. BROWN
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OTHER SPEAKERS AND THE AUDIENCE WILL JOIN THE PANEL DISCUSSION AND OPEN FORUM

THERE WILL BE A RECEPTION HELD FOR THE SPEAKERS AND AUDIENCE AFTER THE SYMPOSIUM

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LLOYD'S OF LONDON

Independent office to handle insurance claims

By Richard Lapper

A NEW independent office to handle claims at Lloyd's, the London insurance market, is to open next month. The change, intended to raise the efficiency of claims processing, is part of a broader rationalisation of the troubled market.

This week, the future shape of regulation and governance of Lloyd's will be the subject of two major reports. On Wednesday, the Lloyd's Council, the market's governing body, will

consider a report on these issues from Sir Jeremy Morse, chairman of Lloyds Bank.

On Thursday, a second committee, headed by Sir David Walker, the chairman of the Securities and Investments Board, which has investigated allegations that working Names have benefited at the expense of outside Names, will present its conclusions. Names are members who risk their personal capital in the market.

Last week Lloyd's reported its worst ever losses - announcing a deficit of

£2.06bn for the 1991 year - in line with its three-year accounting system.

The new Lloyd's Claims Office (LCO), which will be given more freedom to operate along commercial lines than the marine claims office which is currently part of the Corporation, will process claims on policies underwritten by its 276 syndicates.

The new office will also assume the functions of the aviation and non-marine claims offices, which are owned by associations of Lloyd's underwriters. The LCO, will have more freedom

to set staffing levels and pay than its predecessor, and will also be free to buy in outside services rather than depend exclusively on the Lloyd's Corporation's own resources.

The change reflects broader pressure from the market's underwriters and agents at Lloyd's and may well be an indicator of the direction of future changes in the operation and management style of the Lloyd's Corporation itself.

According to one agent: "You could say this is the way we'd like the

whole Corporation to be run."

In the past agencies and underwriters have criticised what they have seen as excessive bureaucracy at Lloyd's of London and have claimed that the Corporation's leadership has been out of step with thinking in the market itself.

Further details on the losses of the worst performing syndicates, those managed by the Gooda Walker agency which clocked up combined losses of more than £490m, will also be announced this week.

Scrutiny planned of secret services

By Philip Stephens, Political Editor

BRITAIN'S intelligence services are to be subjected to parliamentary scrutiny for the first time in their history as part of Mr John Major's drive for more open government.

Senior government officials confirmed yesterday that the Cabinet committee charged with oversight of MI5 and MI6 had agreed in principle to legislate to set up a parliamentary committee to oversee their activities.

The watchdog - likely to be drawn from all of the three main parties - would be given authority to review the policies of the domestic and overseas intelligence policy. It might also be given the right to investigate particular intelligence operations.

Its deliberations would remain secret, but it might be permitted to publish general policy recommendations.

Mr Major, who chaired the ministerial meeting which last week approved the new system of scrutiny, has already announced that he intends to legislate to put MI6 - the overseas-intelligence service - on the same statutory basis as MI5, its domestic counterpart.

Last month, the prime minister confirmed formally, for the first time, the existence of MI6 and named its chief, Sir Colin McColl. MI6, was put on a statutory basis in 1989 but is only accountable to parliament through ministers.

Both services would be treated in the same way under the new system, with a complaints procedure for MI6 being set up along the lines of that already operating for its domestic counterpart.

Complaints by members of the public or by employees against MI6 are examined by a government-appointed commissioner.

The government officials said a number of further ministerial meetings would be needed to hammer out the details of the new scrutiny, but the government expects to pass the necessary legislation within the next year.

UK economists call for sterling devaluation

By Peter Marsh, Economics Staff

BRITAIN should consider devaluing sterling within the European Exchange Rate Mechanism (ERM) as part of a package of measures to stimulate the economy and cut government borrowing, according to economists at London Business School.

In the school's latest Economic Viewpoint, Professor David Currie and Mr Geoffrey

Dicks say the Bank of England rather than the Treasury should be given responsibility for setting interest rates and reducing inflation.

They say the combination of these moves would keep confidence in sterling on financial markets relatively high, while the effects of devaluing sterling would help Britain's international competitiveness.

According to the economists, Britain "remains in severe recession" with economic

growth of just 0.1 per cent likely this year.

Unemployment is likely to rise to 3m by mid-1993, with the public sector borrowing requirement (PSBR) increasing from £20bn in the present financial year to £34bn in 1993-94.

In these gloomy circumstances, a devaluation could help Britain to bring borrowing under control.

It could be a prelude to

tough measures by the Treasury to constrain increases in public spending for the coming financial year.

Unless action is taken, the increases in prospect for the PSBR might undermine confidence in sterling.

The economists say that

reducing the pound's central DM2.95 rate in the ERM should be considered only in the context of the other measures proposed. To reduce the value of

the pound in the ERM by itself

would be a very serious mis-

take" as it could lead to investors selling sterling and an upsurge in inflation.

Letting the Bank set UK interest rates would assure markets that decisions over monetary policy were free from political influences.

It would thus aid confidence in sterling even in the event that the ERM suffered a loss of credibility as a fall-out of further turbulence on the road to European economic and monetary union.

Britain in brief



Kinnock says election defeat was inevitable

Mr Neil Kinnock realised four days before the the April 9 general election that his party's internal strife during the early 1990s would lead to its fourth consecutive defeat.

Speaking two weeks before he stood down as party leader in mid-July, Mr Kinnock said that his personal instincts and polling data had signalled on the Sunday before the election that Labour had not done enough to win back the trust of the electorate.

Between 4 and 5 per cent of the electorate did not have sufficient trust in the party because of the "months of turmoil" under the last Labour government in the 1970s and the "years of conflict" in the early 1980s.

A unified system of vocational education and training for all young people between the ages of 16 and 18 is needed to improve the quality of the UK's workforce, according to a discussion paper published today by the National Commission on Education.

The paper proposes that all 16-18 year olds should follow a common core curriculum of mathematics, science, technology, English and another European language, whether in full-time education, on youth training or in apprenticeships run by employers. One option would be for the national curriculum to age 18, with a fifth key stage.

Training urged for teenagers

The UK and Irish governments are preparing for a potentially difficult meeting tomorrow on the future of Northern Ireland that looks likely to bring the Rev Ian Paisley, the hardline Democratic Unionist Party leader, face to face with Irish ministers.

The London meeting, agreed

only after two weeks of wrangling between the two governments over dates, will officially be to "give preliminary consideration to the issues likely to arise" in the third "strand" of the nine-week-old all-party talks process - on relations between the two countries.

Unionists regard the meeting as a crucial time to press for the removal of the Irish constitutional claim on Northern Ireland.

Whaling ban under threat

The six-year moratorium on commercial whaling will come

under renewed challenge this week as 37 nations gather in Glasgow for the annual meeting of the International Whaling Commission, which regulates whaling around the world.

Three countries, Japan, Norway and Iceland, which still have whaling industries, are pressing for a resumption of the hunting of minke whales

whose stocks, they argue, have recovered sufficiently to permit resumed whaling in the Antarctic and north Atlantic.

But the resumption of commercial whaling will be challenged by nations led by France which is proposing the creation of a whale sanctuary in the Antarctic where no commercial whaling would be per-

mitted. France is backed by Britain and other European countries.

IBM forms new alliance

International Business Machines (IBM), the world's largest computer manufacturer, has formed an alliance with Videologic, a small UK electronics company, to accelerate the growth of one of the most promising new computing technologies.

The technology, "multimedia", combines computer text and graphics with moving video images and stereophonic sound on a personal computer screen. It promises to bring greater ease of use to computing applications ranging from business analysis to games.

Industry experts believe the development of multimedia applications could rejuvenate the personal computer sector, which is flagging because of market saturation and a decline in product innovation.

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Law mystifies most Britons

Seventy nine per cent of Britons see British law as "a bit of a mystery", according to a survey by General Accident, the Perth-based insurance company. It also said that people were in for an unpleasant surprise when they got their lawyer's bills. Most of them expect solicitors to charge under £50 and, hour, when the true rate was from £60 to £150 an hour.

Crash-course for bankers

Top central bankers from the republics of the former Soviet Union will enrol in London today for a special two week Bank of England seminar to learn the tricks of their trade.

The Bank's Centre for Central Banking Studies - is expecting to play host to the heads of 10 of the 15 central banks set up since the collapse of the Soviet Union, including those of Russia, the Ukraine and Kazakhstan.

Thatcher sets stage for conflict on Europe

By Philip Stephens, Political Editor

IF MR JOHN Major hoped Mrs Margaret Thatcher's elevation to the House of Lords would signal a period of silence they were shattered by her onslaught yesterday on all things European.

The startling passion with which Mrs Thatcher denounced Maastricht has set the stage for a series of confrontations over the next few months. As worrying for the government, she signalled that as the standard-bearer of the Conservative rebellion over Maastricht, she would feel free to attack her successor.

Her warning that Britain could not expect economic recovery until it decoupled its borrowing costs from German rates echoed attacks by rebel Tory MPs on the Exchange Rate Mechanism (ERM).

Mrs Thatcher, who was persuaded by Mr Major two months before her resignation to take sterling into the system, was careful not to advocate ERM withdrawal. But she firmly backed the calls for immediate cuts in interest rates to get the economy moving again - if necessary at the expense of a devaluation of sterling against the D-mark.

A high interest rate policy which was right for Germany, she declared, was causing growing unemployment in Britain: "You will not get economic recovery in this country



Backseat driver: Mrs Thatcher wants prime minister John Major to change direction on European monetary and political union

while this interest rate stays as high".

But it was on the future of Europe that Mrs Thatcher was at her most scathing. For her Maastricht is irredeemable.

Even with its opt-outs for Britain on monetary union and the social charter it would strike at the heart of parliamentary democracy. It would create a European Union with its own citizenship, currency,

foreign and defence policies: "It is the structure of a federal state".

Mrs Thatcher dismissed the principle of "subsidiarity" which the prime minister has put at the centre of his approach to European integration. She attacked directly his decision to back the extension of Mr Jacques Delors' term as European Commission president. She applauded the Dan-

ish vote against Maastricht, arguing it had "saved parliamentary democracy in this country".

If Mr Major pressed ahead with ratification of the treaty, she warned, she would vote against. Even if Mr Major's leadership was threatened by such a rebellion - and Mrs Thatcher said she did not believe it would be - opponents of Maastricht in the

Tory party should "vote on what you believe".

Ministers, however, believe that if the legislation to ratify Maastricht is framed as a vote of confidence in Mr Major then only a small hard-core of "Tory irreconcilables" will in the end vote against it. Until then they acknowledge that Mrs Thatcher is likely to provide a focus for a damaging and discrediting rebellion.

Le Times avec une carotte.

THE TIMES

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MANAGEMENT

The departure of Robert Horton raises questions about whether the cultural revolution he sparked at BP will be sustained. Christopher Lorenz argues that the changes are here to stay

In a smart hotel in rural England, some two dozen besuited senior BP managers take their places around a conference table almost as long as a cricket pitch.

They glance nervously around, or chat tensely to neighbours whom they scarcely know – the company has had precious few such get-togethers in previous years, and a surprising number of senior managers hardly ever meet each other.

For the next 24 hours, in an intense atmosphere which veers between scepticism and enthusiasm depending on the speaker, they debate their incoming chairman's radical proposals for changing the way the company operates and for transforming the way that people – including themselves – behave within it.

Over the ensuing 18 months a series of such meetings takes place, sometimes over several days. Each time the atmosphere becomes less formal, more positive and much more cohesive. The suits give way to casual dress. People get to know and trust each other, and express their real opinions more openly.

The quotient of jokes rises, as do incidents of the chairman being teased, or making cracks against himself about his supposed infallibility, or his "running for Pope". Managers trade stories of how the reform campaign is being turned eagerly into action by employees at various levels in their own parts of the company.

Then, as BP's financial performance turns from satisfactory to dull, and finally dire, a stripped-down version with just the dozen top managers, lasting less than a day, is held in a head office room with no windows. The heads of several of the company's constituent businesses agree that rampant fear about job security throughout BP now risks interfering with further progress of the reform campaign. The mood is sober and decidedly worried. But the communal drive for further reform is still evident.

This was now, over a two-year period between December 1989 and last Christmas, the atmosphere shifted as Robert Horton's top lieutenants at British Petroleum got together repeatedly with him to discuss the progress of his ambitious corporate "culture change" programme, and to agree successive next steps. There have been two further such meetings since then.

Last Thursday Horton resigned, ousted by his non-executive directors with at least the tacit complicity of his senior executives. The immediate causes of his departure were his dividend policy and his forceful, if not abrasive, management style. The latter went down so well in his previous job – streamlining BP America in the late 1980s

that it helped catapult him into the chairmanship of the group. But in the last few months it caused growing unease in the City of London, as well as among BP's non-executive directors.

But there have also been suggestions that an internal backlash against his culture change programme could have played a part in his downfall. In its early stages, the programme was rather American-style. Did some of his senior British managers, having prospered in BP's traditional "command-and-control" culture, tolerate the changes at first but finally find them too hard to stomach? If so, does this suggest that dramatic changes in culture may be less feasible in a British environment than they are in the US?

The core objectives of Horton's

Abrasive leaders with an all-powerful air may be admired in America, but in most parts of Europe they still tend to be distrusted

programme were, to use consultancy jargon, both "hard" and "soft". The "hard" side was the replacement of BP's traditionally hierarchical, committee-ridden structure with a flatter, "delayed" organisation. Hence the successive rounds of staffing cuts since March 1990 at BP's various head offices corporate, regional, and divisional. With the added impetus of the recession, these are still continuing – with a vengeance.

To make this flatter structure work effectively – as well as to cut costs, speed decision-making, and improve management morale – Horton also determined to re-engineer the "soft" side of BP. To do this, he set out to demolish its old culture of bureaucracy, stiffness, lack of delegation, rampant mistrust, and constant second-guessing – both by bosses of their subordinates and of each other.

In its place would be bred a culture of "openness, care, teamwork, empowerment and trust". Many of the culture change workshops

which were run in the year after Horton's assumption of the chairmanship in March 1990 helped managers understand what was meant in practical terms by this, and by "essential new behaviours" such as "networking" – sharing information informally.

By March 1991, what had begun as Horton's culture change programme had become "owned" (to use jargon again) by almost all his top managers – a group by then shorn through retirement of several of the older and more recalcitrant barons. What had been "his" had become theirs.

Rather than espousing all sorts of reformist behaviour in which they did not really believe, some of the top managers who had prospered most in the old "command and control" regime had really embraced it. The most important was David Simon, who had been Horton's rival for the chairmanship.

Simon had been expected to be a conservative brake on the culture change process, but in both words and action he emphasised repeatedly his commitment to the values which underpin it. He did so again on Friday, after he had taken over as chief executive.

Back in 1990, a memorable early internal expression of his support and commitment was a statement that people might expect him to be the rock on which the culture change would founder, but he would actually be one of the rocks on which it was built. This was an oblique reference to Simon Peter, one of Jesus' best-known followers, the word Peter means "rock".

In February 1991, Simon also put his strong support on public record, at a conference on the management of change. "I stand four-square with Bob Horton on triggering this change throughout BP," he said.

"We senior managers at BP want a

new

culture for our company. New cultures – new behaviours and new motivations – are taking over the business world fast

these days.

Another surprising convert was Russell Seal, head of BP Oil, the largest employer in the BP group. Seal always used to be seen by insiders as a classic commander-controller, yet he has made a radical change in the way he manages

people. He has also supported an intensive culture change and development programme for the managers and other employees beneath him. It has already had all sorts of pay-offs, in terms of greater staff involvement, productivity, and performance.

One example is of an American refinery where much greater employee involvement in decision-making has improved its operating reliability from barely 80 to almost

100 per cent, with the result that it was impressively profitable last year after a decade of almost constant losses.

With hard men such as Simon and Seal having become true converts to the new culture – even if they dislike some of its attendant jargon – it is hard to sustain the argument that part of Horton's undoing was his application of a rather American-style change programme to a company which,

despite its considerable US presence, is still heavily British.

Now, even if it were true, should one apply such a conclusion to other British companies. In slightly different ways during the 1980s, the cultures of both British Airways and ICI were transformed out of all recognition by programmes something similar to what BP had.

Both these companies had the immeasurable advantage over BP of launching their programmes at a time of considerable external crisis brought on by intense competition; crisis is one of the most powerful factors in successful corporate culture change.

In pushing through the change programme which he (rightly) felt was vital to BP's long-term survival, Horton would have had an easier task if the company had been facing the sort of strategic crisis which it now confronts. Instead, he had to play up the importance of an – albeit useful – lack of morale in BP's managerial ranks.

With help from an adept set of consultants – including several Americans – the corporate programme and its sister efforts within BP's various businesses have had a surprisingly quick impact. But, as at BA and ICI, they will have to run for several more years if they are to anchor the new behaviours fully in the company's collective subconscious. After showing initial impatience, Horton was fully aware of this – as is Simon.

So it is not Horton's culture change process which proved too American for BP and its board to swallow. Rather, it was his own management style. Abrasive leaders with an all-powerful air may be admired in America, but in most parts of Europe they still tend to be distrusted.

Perfect evidence of this culture gap was contained in the now-famous interview which Horton gave to *Forbes*, an American business magazine, and which was published in February just as the full magnitude of BP's financial problems began to be outwardly apparent. It has been quoted widely for Horton's extraordinary comment that he sometimes had to wait impatiently for subordinates to deal with some of BP's problems. "Because I am blessed by my good brain," he said, "I tend to get to the right answer rather quicker and more often than most people" – by clear inference, his colleagues.

Whereas most British readers gasped at this statement, the *Forbes* interviewer praised him for showing "precisely the mix of self-confidence and personal discipline" required to run an organisation as sprawling and complex as BP.

In some respects, there is indeed a yawning gulf in transatlantic management attitudes.

Keeping up to the mark

"BENCHMARKING" a company against its competitors is becoming a popular way of identifying management weaknesses, setting realistic targets and improving performance.

However, one of the biggest obstacles to a benchmarking exercise is the difficulty of obtaining accurate information about competitors, particularly foreign ones. Ernst & Young, the international management consultancy group, has launched a new service which aims to overcome this problem.

The service has been built around the results of the International Quality Study which was commissioned by the American Quality Foundation last year. The study was based on a questionnaire sent to 550 companies in Canada, Germany, Japan and the US, in the motor, computers, banking and healthcare sectors. It generated a database containing 1.5m pieces of information.

The questionnaire addressed more than 100 areas of management practices in business organisation, product and service development, delivery process and customer satisfaction, quality and strategic positioning, and corporate culture.

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The service is just one example of a recent proliferation of reports, books and conferences about benchmarking. Among the most practical reports are two by Mohamed Zairi from the University of Bradford Management Centre in the UK.

Competitive Benchmarking explains the concept, provides implementation guidelines and highlights the benefits while TQM-Based Performance Measurement discusses the shortcomings of existing measurement systems and gives examples of quality based measurements.

By Paul Taylor

*Competitive Benchmarking, £25.50, TQM-Based Performance Measurement, £25.50, from Technical Communications (Publishing). Tel: 0462 679987.



CONFERENCES & EXHIBITIONS

JUNE 30
Industry Initiatives for Environmental Conservation
A symposium chaired by John Humphrys will be held by FT and the Conservation Foundation, in partnership with MAZDA. Speakers include David Bellamy and Lester Brown. The symposium is by invitation, but limited places will be available through: Osprey Communications, See Thorpe Tel: 071-637 8573 Fax: 071-637 1432 LONDON

JULY 15
Coal Privatisation: Who Gains, Who Loses
A one-day seminar examining the impact of the coming privatisation of British Coal; on the future pattern of use, coal reserves and profitability of production and supply in the UK. Contact: McCloskey Coal Information Services Ltd, Tel: (0730) 265095 Fax: (0730) 260044 LONDON

OCTOBER 7
Business And The Environment
A practical guide on how to achieve maximum success through implementing an environmental policy. Sponsored by Price Waterhouse and Berwin Leighton. Contact: FIBEX Tel: 071-489 9944 Fax: 071-236 6140 LONDON

SEPTEMBER 28 - OCTOBER 3
Offshore Banking
The Chartered Institute of Bankers and the University of Malta. Course in offshore banking and financial services covering investment management, correspondent banking, counter trade etc. Contact: Gill Horan, CIB, CTB, 071-623 3531 Fax: 071-629 4301 LONDON

NOVEMBER 9-13
The 1992 International Downtooling Summit
IBC present a comprehensive 5 day programme of events led by industry experts, encompassing both technical and managerial aspects of Downtooling. The week includes several invaluable presentations given by users detailing their experiences. Contact: Julie Cee or Lisa Minoprio, IBC Technical Services Ltd, Tel: 071 538 4383 LONDON

OCTOBER 5-6
Competitive Intelligence
Strategic, Objectives, Organization, Sources, Techniques, Tools, Analysis, Strategies, by Mark Tynan, author of "Competitor Intelligence Manual & Guide", for executives and analysts with planning, business development, and research responsibilities. Also in BRUSSELS, 5-6 October, and in ZURICH, 10-11 October. Contact: Iain Dale, The Waterfront Partnership Tel: 071 730 0430 Fax: 071 730 0460 BERLIN

NOVEMBER 23-27
EUROPEAN FINANCE CONVENTION
- Keynote Speakers: Robia Leigh, Penhale, Eric Hoffmeyer, Alexandre Lamfalussy, Philippe Lagayette, Hans Tietmeyer, Ernst-Otmar Beider. Focusing EMU/ECU/European Capital Markets/Eastern Europe/Japan/US Financial Services. Workshops/ Exhibitions/round tables/receptions. Contact: Claudio Cattaneo Tel: +41 22 788 2751 Fax: +41 22 788 2755 BRUSSELS

JANUARY 20
Privatising British Railfreight & Open Access
A conference examining the Government's plans for privatising the railfreight activities of BR and implications of Open Access. Speakers include Rt Hon John MacGregor MP, Secretary of State for Transport. Contact: Ian Dale, The Waterfront Partnership Tel: 071 730 0430 Fax: 071 730 0460 LONDON

SEPTEMBER 2-3
World Aerospace & Air Transport
Changes in the structure of the world aerospace and defence industry, the impact of the Single European Market in air transport and its implications in the globalisation process will be under discussion. Enquiries: Financial Times, Tel: 071-925 2323 Fax: 071-925 2125 LONDON

SEPTEMBER 15-16
LEARNING WITH THE BEST
A workshop for Quality. Sponsored by PA Consulting Group. Speaking organisations include: Marks & Spencer, Toyota UK, Hambrus Bank, Land Rover, Midland Electricity, Ocean Group, BSS UK, and Post Office Counters. Contact: FIBEX Tel: 071-489 9944 Fax: 071-236 6140 LONDON

SEPTEMBER 17 & 18
Introduction to M & A in Europe
If you are considering a European acquisition, there is a 50% chance that it could fail. Minimise the risks by taking advice from top experts who will take you through the acquisition maze in Europe. Contact: Acquisitions Monthly. Tel: 071 823 8740 Fax: 071 581 4331 LONDON

SEPTEMBER 14-16
Eldic '92
Conference & Exhibition on electronic data interchange for open systems in business and administration. From EDI to Multimedia through Image Interchange and Integrators (CALS, EPHOS, OTL). By the core team who launched the EDI concept in Europe. Information: Xcom International SA, Tel: +32 10 411712 Fax: +32 10 411742 BELGIUM

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INNOMATA '92
Innovation by materials - international exhibition Congress, Presenting materials for development in products and modern technologies including devices, equipment and processes for manufacturing, testing, treatment, application and recycling. Deadline for exhibition: November 30, 1992. Contact: DECHIMA e.V., D-6000 Frankfurt, Tel: 069/7564-207-230 Fax: 069/7564-398 LEIPZIG/GERMANY

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ARTS



Sir James Stirling, who died last week: unquestionably the most interesting architect in Britain

Architecture/Colin Amery

The death of an original mind

The sudden death of the British architect Sir James Stirling last week is both a real shock and a serious loss to late 20th-century architecture. He was unquestionably the most interestingly individual architect in Britain and his talent had been recognised by a knight hood just twelve days before his death. In the obituary notice last Friday in the *Financial Times*, the day after his death, the facts of his career and some of the reasons for his international importance were spelt out. It seems appropriate in this column today to pay a personal tribute to his talent as an architect.

There is no doubt that Stirling was by far the most original and influential architect of his generation and it was this very originality that made his work controversial. He took enormous risks, sometimes risks that endangered the very buildings he was creating. I recall the way he worked in his old office in Gloucester Place, London. There was never any doubt that he was the fount of original ideas and needed a good staff to understand, interpret and build them. He had brilliant partners. James Gowan at the beginning, in the 1960s, enabled him to combine engineering and architecture in a unique way. Later Leon Krier had a great influence enhancing his new-classical thinking. Michael Wilford has persistently supported him and will now carry the burden of the practice. But the originality was Stirling's and that cannot be replaced.

James Stirling thought about architecture as an artist and he was one of those rare people who think in three dimensions. At the Royal Academy exhibition devoted to the work of Norman Foster, Richard Rogers and Stirling in 1986 the public had the opportunity to see his remarkable axonometric drawings, which both explained how the buildings were conceived and how they would look. I remember introducing Stirling at his Royal Institute of British Architects lecture, when he explained his enthusiasm for the marine engineering drawings produced by his father. There was definitely a fusion between his understanding of engineering and his love of form that brought an unusual plasticity

to his architecture. He also saw, as sculptors like Anthony Caro saw, that the materials of engineering have in themselves a sense of art.

Stirling was an artist. He saw the world as an artist and possessed that vital ability to refuse to compromise, which can mark genius. As an artist/architect he fed his sensibilities widely. His house in Hampstead demonstrated how much he was a man of taste and sensibility – and how well he was supported in this by his wife, Mary, a furniture designer and daughter of the writer P. Morton Shand.

There are very few contemporary architects with the originality to collect from the past and not just to acquire fashionable works of art from their friends. The Stirlings gave substantial dinners on a dining table laden with neo-classical plate and silver. He would show you with pride a chair he had acquired by Pugin or Thomas Hope – his taste, like his later architecture, was inclusive and catholic; in private he was surprisingly unadorned.

His architecture is strong meat. The Leicester University Engineering Building (1959-63) that he designed with James Gowan is an essay in geometry and engineering that appears to test both structural and

visual credibility. In its red brick and steel it is aggressive and powerful. But it is as nothing to the later buildings of this genre which Stirling designed alone – the History Faculty Library for the University of Cambridge and the later Florey Building for The Queen's College Oxford. There have been strong reactions to these buildings because they seem to have a capacity to auto-destruct. Indeed the Cambridge building, which has one of the most exhilarating interiors in that city, has been technically so unsatisfactory that the University has considered it.

Stirling moved on from engineering architecture to the more sober combination of a new sort of neo-classicism combined with references to the immediate past of the Modern Movement. Much influenced by the teachings of his mentor Colin Rowe (of Liverpool and Cornell universities), Stirling was the only contemporary architect to understand the idea of "architectural collage". Rowe is an important critic of modern architecture and Stirling was very much in sympathy with his idea that modernism itself is a part of history. A glance at the State Art Gallery in Stuttgart – which in my view is one of the most interesting post-war buildings in

Europe – shows a completely original architectural mind at work.

It is no secret that Stirling wanted very badly to win the competition to design the Sainsbury Wing of the National Gallery, the Getty Museum in California and the new Glyndebourne Opera House in Sussex. In all these important international competitions Stirling came a close second. His schemes are all powerful, and in the case of the National Gallery he seems to have demonstrated the gift of carving space out of unromantic solids. He did succeed where others had failed in winning a planning permission for the development of No.1 Poultry in the heart of a conservation area in the City of London. His scheme has still not been built; its future is probably now uncertain.

The loss of "Big Jim" long before his time is extremely sad. He was a good friend and a fierce opponent – rightly fighting for architectural integrity. He was really one of the only architects in the world prepared to chance everything on a design. Not all his designs came off, but all were full of ideas. He nourished the profession world wide – and it is hard to believe that the big heart under the blue shirt is now suddenly stilled for ever.

Stirling's design for the Sainsbury Wing of the National Gallery

Sun and next Tues: James Conlon conducts concert performances of Weber's Oberon with Gary Lakes in the title role (2801) OPERA/DANCE

The final performances of the season at the Opernhaus are Don Giovanni tonight, Zar und Zimmermann tomorrow, Wed and Sun, and a new ballet by Jochen Ulrich on Thurs (221 8400)

■ LONDON

MUSIC Tonight at 21.00 in Gran Teatre del Liceu, Gian-Paolo Sanzogno conducts Hugo de Ana's production of Werther, with Alfredo Kraus and Martha Senn. Runs till July 19, next; performance on Fri, Sat and Sun: Krzysztof Penderecki conducts choral works by Penderecki, Petras and Prokofiev (412 1468). Tomorrow in Palau de la Musica: Liza Minnelli (268 1000). Wed in Poble Espanyol: Van Morrison (318 8599)

THEATRE Compania Teatre Lliure presents Beaumarchais' play The Marriage of Figaro tonight, tomorrow and Wed in Teatre Grec. Performances begin at 22.30 (318 8599)

■ COLOGNE CONCERTS Tonight in the Philharmonie, Sergiu Celibidache conducts the Munich Philharmonic in Bruckner's Third Symphony. Fri,

Sinopoli conducts Mahler's Second Symphony. Thurs: Schoenberg's Gurrelieder with Gary Lakes in the title role (071-928 8800)

CHICHESTER FESTIVAL Melvyn Bragg's new play, entitled King Lear in New York, has premiers on Wed, in production directed by Patrick Garland, with a cast including John Stride and Kate O'Mara. In repertory with Christopher Fry's comedy Venus Observed, starring Donald Sinden (0243-781312)

■ MILAN

Teatro alla Scala 20.00 Riccardo Muti conducts Werner Herzog's new production of La donna del lago: daily performances till Sat, with casts including June Anderson and Cecilia Gasdia, Martine Dupuy and Jennifer Lamore, Rockwell Blake and Chris Merritt (720 3744)

■ NEW YORK

DANCE The final week of the Kirov Ballet's season at the Metropolitan Opera House includes performances of La Bayadère tonight and tomorrow, followed by the Lavrovsky Romeo and Juliet on Wed, a Balanchine and Antony Tudor programme on Thurs and Swan Lake on Fri. Next week: American debut of Kirov Opera (362 6000)

■ PARIS

CONCERTS Tonight's concert by the Philharmonia Orchestra at the

Châtelet is conducted by Christoph von Dohnanyi and features Krystian Zimerman in Beethoven's Third Piano Concerto (4028 2840). Tonight at Salle Pleyel: Semyon Bychkov conducts Dutilleux's Second Symphony and three works by Ravel, including the G major Piano Concerto with Alicia de Larrocha (4563 0796)

OPERA Tomorrow, Thurs, Sun at Châtelet: John Eliot Gardiner conducts Così fan tutte (4028 2840). Tomorrow at Bastille: Domingo sings Otello (4001 1616). Wed, Fri and Sun at Palais Garnier: Il barbiere di Siviglia (4017 3535). Thurs at Opéra Comique: first of six performances of Michael Hampe's Cologne production of two Rossini one act operas, La cambiale di matrimonio and Il signor Bruschino (4286 8883)

DANCE A new Pina Bausch choreography is showing at Théâtre de la Ville tomorrow, Wed, Fri and Sat (4274 2277). Ballet de l'Opéra de Paris gives a final performance of its triple bill of works by Neumeier, Lander and Petit tomorrow at Palais Garnier. July 6-25: Swan Lake (4017 3535)

■ A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8898

■ STRASBOURG

STRASBOURG FESTIVAL The final week of the festival includes a concert performance of Il barbiere di Siviglia tonight

Weir and Britten in St Louis

Opera/Andrew Porter

Judith Weir's *The Vanishing Bridegroom* had its American premiere in St Louis this month. Scott Sargent conducted. There was a pretty good young cast. Francesca Zambello produced, and Alison Chitty designed; they stressed the narrative plainness of the tales rather than the strangeness of the actions related (a bridegroom lured into fairyland, a maiden woed by the devil). "The magic," Weir wrote of the Scottish folktales collection that was her main source, "lies in the tension between extraordinary stories and the ordinary people who tell them." There was little magic in the staging, but much in the music.

This is an uncommonly skilful score – lucid, economical, cleverly designed, imaginative in sound. Stravinsky inspires: Messiaen and Britten lend touches. What I missed at a first hearing was much emotional engagement; perhaps that will emerge when the sheer dexterity of planning and writing no longer dazzles.

The next day, Colin Graham's new production of Britten's *Midsummer Night's Dream* was electric. This opera's structure, too, is very carefully planned, almost schematic in its motivic assignments of sonorities, harmonies, and types of melodic motion. Yet it is not only the most beautiful of Britten's scores but also – in such production as this – one of the most powerfully affecting. Derek McClane's decor showed a world reversed: an upside-down city skyline in the distance, trees descending from the files. Glow-worms glittered on the stage. The lovely, enchanted wood

could have been near Athens, near London, or in New York, where Central Park has lately been the scene of passionate murder and brutal rape.

Cruder modern stagings of the play, building crazily on Peter Brook's vigorous and famous production, abjure prettiness, stress the donkey-mounts-lady sexuality and the cruelty. Some productions of the opera, on the other hand, have been merely decorative. Graham's holds the romantic and the dark aspects in balance; after pangs as keen as those in *Façade*, a reconciliation equally moving is reached.

Robert Spano conducted a fine-grained instrumental performance. Derek Lee Ragin was an exact and exquisite Oberon. There was an able young cast; Thomas Barratt, as Bottom, was the outstanding singer. The Dream is less often heard in this country than *Albert Herring*, *The Turn of the Screw* and *Death in Venice* (while *Peter Grimes* and *Billy Budd* are the big-company modern staples). This production should bring it forward in favour.

Graham, the artistic director of the company, has – in reaction against the over-decoration of our day – commissioned a new, permanent back-wall for the St Louis theatre. Before it, the actors are required to carry the burden of the drama. "Shakespeare had no scenery," he writes, and "many productions that seem wonderfully exciting in the rehearsal room are compromised, even wrecked, by the addition of scenery onstage." Shakespeare, one might retort, was not writing opera – that multimedia form of dramatic communication in which decor has often been a essential

element, one on which composers counted. The wall, designed by McClane, is a handsome, architecturally interesting structure, built apparently of solid brick (though in fact of glass fibre). It closed McClane's own *Dream* settings effectively. Miss Chitty veiled it from view in the *Bridge*. It served *Butterfly* and *Il Turco in Italia* less well, and I can imagine future designers finding it an intractable asset (built in 1988 for *Oedipus*) for most 18th and 19th-century pieces.

* *Butterfly* was this year's standard opera, played nine times (against five *Bridge*, five *Dreams*). The Brescia score was used. Graham's production was careful, but the principals, Guiping Deng and Rick Moon, did not have pleasing voices, and Stephen Lord's conducting was summary. For once, there was no Mozart; Rossini's "Mozartian" *Turco* was given: the *Turco* libretto, set by Seydelmann, was played in Vienna in 1789 and evidently set (built in 1888 for *Oedipus*) for most 18th and 19th-century pieces.

Little was Mozartian – or Rossinian – about the St Louis performance, however. Since it was done in my English translation, I'll not review it. Enough, perhaps, to report that the opera was presented as "Proscocino's Dream," and that the rival ladies donned boxing gloves in the first-act finale while the chorus erected a ring around them.

Music/Max Loppert

Lufthansa Baroque Festival

The eighth Festival of Baroque Music sponsored by Lufthansa has run its course. A mark of success is that the London musical calendar now seems inconceivable without this annual summer enterprise at St James's Church, Piccadilly: a hole in it was perceived and has been filled (as the long queues outside St James's for tickets regularly proclaimed).

New explorations into the vast continent of Early Music (the "baroque" in the umbrella-title being only a loose generic appellation) are constantly mapped out, new performers to lead those explorations constantly introduced. The church just off Piccadilly may have its inconveniences as a festival home – bus and car brakes and police sirens forcing upon the listener sudden intrusions of "real" time and place – but the pleasures of the church itself, the facilities it offers (including an agreeable cafe and a blessedly cool church garden for strolling), and the imaginatively planned events it houses, outweigh them.

Two instances on this year's schedule: on Wednesday the Lufthansa Festival presents the British debut of the Quatuor Mosaïques in a programme of Haydn and Mozart string quartets. This group has already become known to record-collectors; on a first encounter, last summer at

the Grange de Meudon Festival in Tours, I joined the ranks of its most passionate admirers. Formed by the French cellist Christophe Coin and three Austrian colleagues, it brings "period" practice – sparing use of vibrato, unpreserved tempos, flexible phrasing – to bear on the Classical quartet repertoire.

In this case, though, claims of authenticity should be argued much harder for the corporate musicianship of the players than purely for their stylistic traits. The Mosaïques are one of the most blessedly chamber-like of modern chamber-music groups. There is no forcing. The exchange of performance ideas is intimate and exhilarating. The music speaks. The accounts of Haydn (Op. 20 no. 1 followed by the two "torso" movements known as Op. 103) forged an ideal combination of calm wit, spontaneous expressive impulse, and lyrical freshness. In the Mozart "Dissonance" Quartet after the interval, the players penetrated realms of erotic tension in the music that are generally left entirely untouched.

The Quatuor Mosaïques will no doubt be back in London soon (their regular presence in the programmes of the soon-to-be-reopened Wigmore Hall is a foregone conclusion). My other festival experience, the joint Hilliard Ensemble and Concerto Palatino directors, Bruce Dickey and Charles Toet.

Though originally the various Vespers-related items might well have been performed as they were on this occasion, consecutively, an "opus" called the *Cavall Vespers* is in effect a late-20th-century editorial supposition. The strongest argument against it was that – particularly with the unavoidable comparison of Monteverdi's *Vespers* in mind – the quantity of music proved too great for its strength and intensity of character.

There were many delights in the individual movements: dancing rhythms, enchanting vocal and instrumental combinations, the captivating humanity of invention that marks all Cavall's music. The performers gave delight (particularly the soft, suave tones of the Concerto Palatino cornets and of the Dutch bass Harry van der Kamp, a Hilliard guest). Yet to my mind the sum of the parts added little except for a vague feeling of overlongness and, indeed, too-muchness.

Music/Andrew Clements

Ives' Fourth Symphony

During concert intervals at the Festival Hall audiences are regularly treated to Ivesian collages, when the gentle reverberations of the South Bank's gamelan ensemble merge into the assertive musak rising up from the record stall. On Saturday there was an opportunity to sample the real thing: the Philharmonia, conducted by Christopher von Dohnanyi, gave a rare London outing to Ives' Fourth Symphony, with the Philharmonia Chorus and Gareth Morell drafted in as second conductor. It was a vivid, excellently co-ordinated performance; there is little expression "interpretation" involved in such a piece, just a need to render these effects as carefully as possible.

As one of the most hallowed icons of American experimentalism, the Fourth

Symphony continues to receive respectful performances; but it is not really a concert work, much more an interesting idea, a notional model that has served as inspiration for subsequent generations of American composers. Compared with their achievements – think of Carter's Concerto for Orchestra – and, indeed, with Ives' own orchestral success *Three Places in New England*, it is awfully hit and miss, with so much textural music to negotiate before the few moments of genuine poetic inspiration.

Earlier Dohnanyi had conducted Haydn's Symphony No 12 and accompanied Krystian Zimerman in Beethoven's Third Piano Concerto. Despite the rather marial orchestral contribution it was a wonderful performance, full of exquisite touch and colour, moments of unexpected

wit and occasional fierce explosive emphasis. In such form Zimerman is matchless; he has a range of articulation beyond the reach of any of his contemporaries, and a musical sensitivity that puts these gifts to the best possible use.

Lugano jazz

The southern Swiss town of Lugano holds two jazz festivals in the summer, both free to the public. First is the 14th *Festival Jazz* on July 1 to 3, followed by the fourth *Lugano Blues to Bop Festival* on August 28 to 30. Both events will be held in the town's Piazza Riforma. Details from the Lugano Tourist Office, Riva Albertoli 5, CH-6901, Lugano.

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2000-2030, 2300-2330 World Business Today – a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0630-0900 (Mon) FT East Europe Report – weekly indepth analysis from FT/TV 2130-2200 (Tues) Media Europe – what's new in European media business 2130-2200 (Wed) FT Business Weekly – global business report with James Bellini 0830-0900 (Thurs) Media Europe 2130-2200 (Fri) FT Eastern Europe Report 0830-0900 (Sat) FT Business Weekly

Sky News 0130-0200 (Mon) 2130-2200 (Tues) 0530-0600 (Fri) FT Business Weekly

SATURDAY

CNN 0900-0930 World Business This Week – a joint FT/CNN production 1905-1930 World Business This Week

Super Channel 1230-0000 FT Eastern Europe Report

SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week

Super Channel 1800-1930 FT Business Weekly

Sky News 1330-1400, 2030-2100 FT Business Weekly

VERONA The summer season begins on Wed with a new production of Don Carlo, conducted by Gustav Kuhn and staged by Renzo Giacchieri. The cast for the first six performances includes Luis Lima, Renato Bruson, Kurt Rydl, Roberto Scanduzzi and April Millo. La bohème, conducted by Tiziano Severini, opens on Fri, followed by Aida on July 17. In August there will be performances of Nabucco, Porgy and Bess and a John Butler choreography. Performances

THEAT

FINANCIAL TIMES

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Monday June 29 1992

Intervention in Bosnia

The plight of the 300,000 people cut off in the Bosnian capital of Sarajevo by Serb militias is now so serious that it is difficult for the international community to stand back any longer. More than 7,000 people have been killed in Bosnia during the three months since the beginning of the conflict and hundreds of thousands of others are on the point of starvation. Yet all efforts to reach a negotiated settlement of the dispute undertaken by the European Community's peace conference chaired by Lord Carrington, or even to implement cease-fires, have failed.

President François Mitterrand of France, who took the dramatic decision to visit the besieged Bosnian capital yesterday, clearly believed that he had a chance of bringing the combatants to their senses where others had failed, thanks to France's historically close relationship to the Serbs. It cannot be excluded that such shock therapy could have a beneficial short term effect. But it is, to say the least, disturbing that his personal initiative was undertaken without the prior knowledge or backing of Mr Mitterrand's EC colleagues who, just before his departure from the Lisbon summit, had adopted a common position on Bosnia.

Even in the absence of a common foreign policy, one could have expected the French President to inform the other 11 heads of government of his intentions, particularly on an issue which demands the closest possible international co-operation if it is ever going to be resolved.

One of Mr Mitterrand's ulterior motives could well have been to pre-empt US involvement in a matter which he believes is very much a European responsibility. Yet it is clear that no effective international action to tackle the Bosnian and wider Yugoslav crisis can now be contemplated without US participation. The EC has had the opportunity to act alone and has failed to find a solution.

Military intervention

The challenge since the very beginning of the Bosnian and entire Yugoslav crisis has always been to find an acceptable alternative to the failed policy of conciliation and negotiation. To advocate international military intervention without fully facing the con-

sequences of such a course of action would be to court disaster. Military experts consider it would take hundreds of thousands of troops to enforce peace on the warring factions in Bosnia and even to guarantee that Sarajevo airport remained open in the absence of a cease-fire. How long would such an international force have to remain on the spot and what casualties would it have to bear over an extended period? The disastrous experience of the US and French expeditionary forces in Lebanon in the early 1980s should serve as a salutary example to those wishing to do something similar in Bosnia.

Humanitarian airlift

Neither the US, particularly in a presidential election year, nor any of the EC countries can contemplate a prolonged international military presence on the ground in Bosnia for those reasons. They are moving instead towards an international humanitarian airlift, under the aegis of the United Nations, on the assumption that such aid to the beleaguered population would be flown under conditions of at least a temporary ceasefire on the ground.

There is still a sense of illegality, or at least doubtful legality, about

Sometimes an event, or the recollection of it, is entirely dominated by its post script. So, President Mitterrand's personal bid to "do something" to relieve the siege of Sarajevo threatened to eclipse entirely the EC summit in Lisbon that seemed to "do nothing" except wring its hands about the rising toll in the Yugoslav civil war.

Indeed, it could hardly be more dramatic than for an ageing French president to be trying to wend his unarmoured way into war-torn Bosnia, after a summit at which British officials were estimating that it would take no fewer than 100,000 troops to open and keep open, Sarajevo airport to relief supplies.

It could also hardly be more erratic than to have the leader of France leave a summit, dedicated above all to saving the EC's Maastricht treaty and its commitment to a common European foreign and security policy, without breathing a word of his mercy mission to his fellow summitters.

It was not the first, nor is it likely to be the last, freelance act of French diplomacy. But the gall of Gaul seemed particularly ironic to other EC diplomats when Mr Mitterrand had just joined other leaders in signing a document calling for "a strict discipline among member states" in joint implementation of Maastricht's intended common foreign policy.

Yet, Lisbon was not a "do nothing" summit, despite the best efforts of many leaders to make it so. True, perhaps the summit's main achievement was for the leaders of the 12 EC states, including Denmark, to record that Denmark's popular rejection of Maastricht did not sway their "determination to press ahead with European construction". That does not sound earth-shaking. But that had not been said, at the highest level of government, since Denmark's referendum on June 2 went against the Maastricht treaty.

There is still a sense of illegality, or at least doubtful legality, about

Confining EC legislation to a minimum could help harmonious development

Denmark's 11 partners going ahead with ratifying the Maastricht treaty on political and monetary union, when the Treaty of Rome clearly says that constitutional revisions must carry the unanimous assent of all EC states. But, in the final resort, EC government leaders can make the rules up as they go along.

In going along, "we should keep all 12 passengers on the train", said Chancellor Helmut Kohl. Mr Mitterrand was not so sure on this count. In the end, "those countries which do not ratify the treaty will simply have to count themselves out", he said. But, then, the French president was busy during the rest of the weekend showing his rather idiosyncratic view of collective action.

Lisbon's second achievement was to signpost how the Community might in the final communiqué put it, "bring the process of European Unity closer to the citizens" through subsidiarity. Making EC decision-making more open and decentralised promises to pay dividends in aiding Maastricht ratification in several countries this autumn and in prompting Danish second thoughts, perhaps next year, about Maastricht.

This was the upshot of a few genuinely acrimonious hours on Saturday, when the richer northern coun-

tries pocketed a compromise proposal, hatched by Mr Delors at the Portuguese presidency's request. The compromise would have stretched the rise in the EC's revenue ceiling two years longer (until 1999) but the northern countries flatly refused to commit themselves to double structural aid to southern countries. The north would only agree, in the final communiqué, to give the south an "appropriate" amount.

So, Mr Delors pulled what he considered a lopsided bargain off the table. Prime Minister John Major seemed not to realise that there were wider calls these days on Germany's diminished largesse. He cited demands by the third world at

beginning the financing negotiations all over again. It does not mean that Britain will not broker a budget deal at December's summit in Edinburgh. Indeed, the supposedly neutral presidential role now imposed on it removes from the budgetary tray one of the toughest protagonists for EC austerity. And, if and when they ratify Maastricht, other richer countries may change their tune.

But the key country here is Germany. Mr Kohl complained at Lisbon that southern EC leaders did not seem to realise that there were wider calls these days on Germany's diminished largesse. He cited demands by the third world at

Samuel Brittan

Post-Maastricht risks



"Our central view is that the process of Maastricht ratification will be back on course by December. However, we assign a 40 per cent chance to Maastricht ratification stumbling and failing."

This is the view of the British branch of the Union Bank of Switzerland. It is not, however, just picked up from the pavements of Zurich. It is derived from a financial markets interpretation of the chances of a substantial Italian devaluation. This is now put at 40 per cent, having been 25 per cent earlier in the year, and about 15 per cent in mid-1991.

The underlying assumption is that Italy is a sort of hell-wether. The idea is that on pure economic criteria Italy is a devaluation suspect. But if European economic and monetary union (Emu) goes ahead by 1997 or 1998, according to timetable, the process of convergence – and no doubt a helping hand from Germany – would avoid the need for a parity adjustment.

In one sense the drive to Emu and the Maastricht Treaty have been a blow to monetary union, spelled in small letters. For until about the beginning of 1990, European interest rate differentials were falling and the reagent rates risked swelling as a result of the natural developments of the Exchange Rate Mechanism. Realignments were becoming fewer – the last one involving France and Germany had been in January 1987; and the process of policy convergence had been taken quite far at least among the core members of Germany, France and Benelux.

For the sake of the British oil industry and BP shareholders, it is to be hoped that the ousting of Mr Horton does not indicate a lack of corporate stomach for confronting the consequences of change. In 1992, the quiet life is even less an option for BP than it was in 1990.

or not, some of the non-EC countries, such as Austria and Sweden, are much more likely candidates than the outlying Mediterranean members of the EC.² The US as usual lies awkwardly in between, neither quite in either category.

In the past couple of years the political process has given an extra momentum to monetary convergence. But what the political process can do, it can also undo. So, while the ERM two and a half years ago appeared to be doing quite well, a sudden snap back to the state of affairs then would come as a shock to expectations.

The June issue of the London Business School Economic Outlook discusses the implications of the

A sudden snap back to the ERM as it was two years ago would come as a shock to expectations

greater Maastricht risks for British monetary policy. The problem is that doubts on Emu now throw some doubts on the ERM itself and reduce Britain's "hard won" investment in the credibility of the DMS 25 party. This in turn may delay a further fall in British interest rates and in the worst case force an increase.

There is thus a danger of a vicious circle in which the reduced credibility of the ERM link keeps up interest rates and delays economic recovery, which in turn stir up further hostile debate, which further pushes up the required UK interest rate in a self-reinforcing process.

The most constructive LBS suggestion is that the weakening of counterinflationary credibility following the Danish referendum should be offset both by a move to narrow the present 6 per cent ERM

Rio's recent Earth summit for environmental help and the safety of their nuclear power plants.

But Prime Minister Felipe González was unimpressed. Asked if he minded being considered "the stone in the richer countries' shoe", the Spanish leader replied: "Not only am I not bothered by that, I consider it a positive compliment." It seemed a far cry from 1988, when a Kohl-González deal settled the EC's budget guidelines for the subsequent five years.

Nor is it likely that Mr Kohl will feel much mollified, if as now expected, he wins agreement within the next six months that the European Central Bank should be based in Germany. He feels he almost got that in Lisbon. An elaborate Portuguese plan to share out EC institutions chiefly founded on Mr Major's refusal to see the ECB go to Germany. According to Portuguese ministers, all other leaders accepted Rome as the sole seat of the ECB, and its planned precursor, the European Monetary Institute. Again, the constraints of his impending presidency will hamper Mr Major in continuing to seek at least the ECB's foreign exchange arm for London, a quest made all the harder by the UK's Maastricht treaty reservation about joining the final stage of economic and monetary union.

Mr Major came to Lisbon, keen that the hallmark of his presidency should be an openness to the outside world, as symbolised by an uncomplicated and early start to enlargement negotiations with European Free Trade Association (EFTA) countries. But the main part of this battle was won before he arrived in the Portuguese capital.

When the Danes voted Maastricht down, they also killed the Commission idea that the early stages of enlargement would have to go in step with further institutional changes inside the EC, like more majority voting, which would be highly unwelcome to the UK.

What remained to fight over in

Mr Major found himself bumping up against the one hard reality facing the Community

Lisbon was the timing of the start of negotiations. Mr Major pushed hard. He got agreement that he could start preparing the EC's negotiating position before Edinburgh, but that "official negotiations" could only take place after the Maastricht treaty is ratified and the EC's future financing is settled.

The UK had long agreed with its partners that a budget deal must precede enlargement, but had hoped to avoid Maastricht ratification, with its unknowable timetable, also becoming a pre-condition. Thus, the UK leader used up some valuable political capital with his colleagues to get informal preparation of enlargement this autumn. This was a gain, the usefulness of which was questioned even by diplomats from EFTA countries hovering around the Lisbon summit.

For, in the end, Mr Major, like everyone else at Lisbon, found himself bumping up against the one hard reality facing the Community today. That is that, unless and until the Maastricht pact is put solidly in place, the EC cannot emerge from its current state of limbo. For the UK presidency, this means hard pounding on the budget issue all autumn, whether it likes it or not.

FT CONFERENCES

INVESTMENT OPPORTUNITIES IN SWEDEN

London, 1 July

A one-day conference to examine Sweden's large-scale privatisation programme, and the Government policies being implemented to revitalise the economy and make Sweden more attractive to foreign investment. Mr Per Westerberg, Swedish Minister of Industry and Commerce will give the keynote opening address. Other speakers include: Mr Urban Bäckström, Under Secretary at the Swedish Ministry of Finance; Dr Peter Wallenberg, Chairman of Investor AB; Mr Rune Anderson, Chairman of the Board of Swedish Steel AB; Mr Hans C van der Wyk, Chairman of S G Warburg & Co; and Mr Brian Knott, Adviser at Kleinwort Benson.

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The workshop is an intensive, practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format, case studies and worked examples.

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The new investment challenges facing North Sea operators and the outlook for equipment and service suppliers will be examined at this topical meeting. The Rt Hon Michael Heseltine, MP, President of the Board of Trade, will deliver a paper on UK energy and the North Sea and speakers will include: Dr Chris Gibson, Chief Executive, BP Exploration; Mr Sam Laird, Managing Director, Amerada Hess; Mr Graham Hearne CBE, Chairman & Chief Executive, Enterprise Oil and Mr Knut Asm, President, Phillips Petroleum Company Norway.

WORLD AEROSPACE AND AIR TRANSPORT

London, 2 & 3 September

This conference, timed to precede the Farnborough International Airshow, will examine the extensive restructuring of the world aerospace and airline industry. The Single European Market in air transport and its implications in the globalisation process, how the defence industry is adapting to a new environment of defence procurement and the new structures of financing aircraft are some of the issues to be discussed by an international panel of speakers.

All enquiries should be addressed to: Financial Times Conference Organisation, 125 Jermyn Street, London SW1Y 4LL. Tel: 071-825 2223 (24-hour answering service). Telex: 27347 FTCONF G. Fax: 071-825 2125.



The lessons of Mr Horton's exit

SO FAR as the board of British Petroleum is concerned, the Bob Horton affair is over. The blazing bulk of the company's former chairman and chief executive has slipped beneath the icy waters of corporate consensus so that hardly a ripple remains.

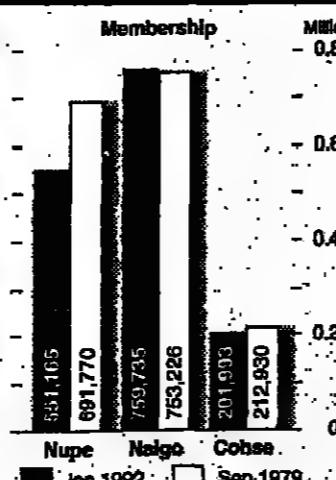
It is not satisfactory for the BP board to say only that its decision to force out Mr Horton arose from an assessment of his personal style and the fact that too much power was concentrated in one man's hands. BP's strategy, the board insists, will be unaffected by this latest change at the top.

At the very least, the board might have added a note of contrition at the double error this dramatic departure reveals: the decision not much more than two years earlier to combine the role of chairman and chief executive and the view that Mr Horton was the right man for the job. Mr Horton's personality and style, on vivid display inside BP for over three decades, was hardly an unknown quantity.

The overwhelming lesson of this sorry affair is that for big companies to combine the role of chairman and chief executive in one individual is almost always a mistake. When the chief executive is a person of strong temperament, the sounding board and guiding hand of an independent chairman is more or less indispensable. At the age of 50, taking over the leadership of a large and stumbling oil company, the impetuous Mr Horton should never have been given sole custody. With the backing of the right chairman, there is every reason to believe that his considerable talents could have been channelled to successful effect and that this latest act of self-mutilation by an important British company could have been avoided. The BP board has implicitly recognised the force of this argument by naming Mr David Simon, a career BP man, as chief executive, and Lord Ashburton, an investment banker, as chairman.

Palace coup
On the brighter side, BP's palace coup also underscores another important corporate governance issue: that the boards of big companies should contain a majority of non-executive directors capable of effective and independent

Three into one will go

Rodney Bickerstaffe
NupseAlan Johnson
NafoHector Mackenzie
Coase

An alliance that seeks strength in numbers

Michael Smith examines plans to create the UK's largest union through a merger of three public service organisations

When Mr Rodney Bickerstaffe chose to stay on as leader of Nupse, the UK's fifth-largest union, some of his fellow trade unionists found the decision puzzling. They believed he was the ideal candidate for the post of general-secretary of the Trades Union Congress, representing almost 10m workers.

Since that decision back in 1984 events have moved in Mr Bickerstaffe's direction and, at a time when membership of TUC-affiliated unions is declining – to less than 8m now – he could soon wield more influence than Mr Norman Willis, the man who became TUC leader.

After a series of votes at union annual conferences over the past month, Nupse is almost certain to join with fellow public service unions Nafo and Coase to form Unison, a TUC-affiliated organisation with 1.5m members. From its formation in July next year, it will be the Britain's largest union and the second biggest for public service workers in Europe. It will represent workers in the gas, electricity, water, transport and further education sectors, but its main areas of influence will be local government and health. For the first two years, Mr Bickerstaffe will share the leadership with Mr Alan Johnson of Nafo and Hector Mackenzie of Coase. After that Mr Bickerstaffe is almost certain to take sole control as general-secretary.

While Mr Bickerstaffe's election would be welcomed by many colleagues, who see him as an effective advocate of trade unionism, the consequences of the merger will affect more than Mr Bickerstaffe and Unison members.

The grouping of three unions into one would hasten the trend in Britain towards a smaller number of larger unions. Of wider importance still will be the effect of the amalgamation on the employers which currently deal with

the three constituent unions. The union's creation comes at a time when the government is pressing public sector employers – local councils and the National Health Service – to devolve power to local managers. It wants local pay bargaining to replace existing national bargaining structures; performance-related pay significantly extended from managers to workers; and more services, particularly those in white-collar areas such as housing management and planning, to be put out to competitive tender to allow private-sector organisations to run them more efficiently.

Where health and local government employers push through such changes, the unions, under their present fragmented structure, will be relatively powerless to resist. They believe the merger will result in one organisation speaking with a single voice and thus with a better chance of fighting what they see as the worst effects of reform. The contracting out of services, for instance, has cost thousands of local authority jobs.

The merger should also increase the ability of union leaders to co-ordinate their members

example of Northumbria Ambulance service, which this year withdrew recognition from three unions so that it could negotiate solely with the Association of Professional Ambulance Personnel. Like employers, unions have mixed feelings about the creation of Unison. Some will benefit from increased membership, as workers are unenthusiastic about the merger. Others, particularly the TGWU general workers, will be concerned that the formation of such a large union will eclipse their own organisations. For more than 60 years, the TGWU has enjoyed the influence of being Britain's largest union, and many of its officials are unhappy at the prospect of losing that distinction.

Over the past six months, the TGWU has buried its traditional enmity with the GMB general workers; many within both unions believe that a merger will eventually take place between them.

If that happens, Mr John Edmonds, GMB general-secretary, may view his prediction that there would be four or five dominant unions by the end of the century as an over-estimate. Three or four might be more accurate. Unison and the Amalgamated Engineering and Electrical Union (formed earlier this year) are certainties, with a question-mark hanging over the TGWU-GMB merger.

Employers hope that Nupse's pragmatic approach will have a strong influence in the new union. They also hope the merger will lead to "single-table" bargaining for all workers below executive level. This would enable the current system of separate pay talks for white-collar, blue-collar and craft workers in local authorities to be replaced by one negotiating forum, thereby simplifying procedures.

Similar arguments in favour of Unison are promoted by health service employers. They applaud the trend towards local bargaining and "single-table" bargaining, and say the setting up of the merged union should speed these developments. However, few health trusts are likely to follow the

OBSERVER

Turning over Imro

As pressure to resign seems to mount on George Nissen, chairman of the Investment Management Regulatory Organisation, because of Imro's failure to spot the antics of Robert Maxwell, the future future of the investment watchdog could be affected.

The embattled self-regulating organisation is currently fighting a plan for Imro to lose a chunk of its membership to the new Personal Investment Authority which is to be formed out of two other SROs, Lautro and Fimbra. This could make it a tricky time to lose Nissen. There is something of a lame duck air to Imro's chief executive John Morgan, who has already announced his intention to retire in 1993.

Nissen, a former senior partner of stockbrokers Pember & Boyle, one-time big wheels in the gulf market, is said to have been a "superb committee man" in the old Stock Exchange. But both Nissen and Morgan are over 60 and made their reputations in a less dangerous environment. The new chief executive, according to the recent recruitment ad for the post, should be "a leader with diplomatic skills". It would have taken much more than diplomacy to stop Maxwell, however valuable such skills might be in the boardrooms of the blueblooded accepting houses which dreamt up Imro in the first place.

Neighbours

If South Africa's Anglo American and the country's National Union of Mineworkers fall out over their ground-breaking labour

relations agreement, help is at hand.

Observer hears that ANC secretary general Cyril Ramaphosa is soon to move in next door to the expansive Brentnall estate of Harry Oppenheimer, Anglo's 83-year-old retired chairman.

Ramaphosa, widely tipped as Nelson Mandela's heir apparent, is a lawyer who first made his name as a negotiator with Anglo American when he was secretary of the National Union of Mineworkers. Who knows what disputes may now be settled by a neighbourly chat between two of South Africa's most formidable power brokers.

Home truths

Since Alan Budd became chief economic adviser to the Treasury, he has studiously avoided making any personal forecasts about the economy. But he likes to tell how, at London Business School, he sorely tried his family's patience by poring over reams of computer printouts at weekends. Finally, his son asked in exasperation: "Daddy, why do you spend all your time trying to forecast things? Why don't you just wait and see what happens?" Treasury economists, take note.

Sour note

The stock market has become tired of ambitious British media companies, such as Saatchi & Saatchi, WPP and Sandwick, which made too many acquisitions and issued too much paper.

So it is bound to be a little suspicious about the surprise departure of Aegis' well-paid chairman Peter Scott, and David Reich, a key lieutenant. Certainly, the reason given for the departure – they did

not want to move to Paris – does not sound terribly convincing. At 44 Scott is at an age when most executives are just getting into their stride and not retiring.

British shareholders will be left with a company which is run by an elderly Frenchman based in Paris and facing increasing competitive pressures. It is not the basis on which most of them made their investment.

Perhaps Mr Scott can be persuaded to rethink his hasty decision?

Sneaking out

Anyone who has ever turned on a television set in America this year must know who Dan and Dave are and what they put on their feet.

Indeed so ubiquitous and intrusive had been Reebok's multi-million dollar campaign promoting the expected

Olympic tussle between US decathletes, Dan O'Brien and Dave Johnson, that there seemed to be a case for changing the rules at Barcelona – for example, by insisting that all runners wear

hobnailed boots or go barefoot. Remarkably these subversive dreams have been suddenly realised O'Brien – unbelievably since he probably is the best decathlete in the world – failed to qualify for the US Olympic team last weekend.

NBC television, which paid a small fortune for the rights to televise the Olympics, covered the event as if it were a national, rather than a personal, tragedy.

Reebok, on the other hand, quickly substituted Dan and Dave on the air with an older commercial, promoting two sportsmen who go by the name of "rocket". But it must be wondering if it has lost its marketing touch.

For, at the same time as Dan was flunking his pole vault, Roger "Rocket" Clemens, the wonderful Boston baseball pitcher, was being hit all over the ball park in his worst performance of the year.

Cutback

Trimming expenses is one thing, but Royal Bank of Canada has ruffled more than a few hairs by doing away with its corporate barbers.

For a modest C\$26 (about £12) a quarter, employees have for years been entitled to as many haircuts as they need from a brace of barbers installed in the bank's head offices in Montreal and Toronto.

But with the man in Montreal about to retire, and his counterpart in Toronto totalling only 35 polls or so weekly, the bank has elected to cease subsidising the said fringe benefit.

The bankers should have seen the scissors coming a couple of years ago, when Royal gave the boot to the man who polished senior executives' shoes each morning.



LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

High-tech rackets are ruination of tennis

From D B Harley

Sir, As I watched on German television some of the men's singles matches at Wimbledon, that of Boris Becker versus Martin Damm was typical of what one now is used to in grass and hard courts championships.

By my reckoning, each point consisted on average of just three strokes – service, return, and volley. Thus, in each hour, the ball was actually in play for about three-and-a-half to four minutes maximum. The German television commentator ironically, and in my view aptly, referred to both players as "Ausschlagsmaschinen" – hitting machines.

The introduction of the "high-tech" racket in the 1970s has massively contributed to the ruination of men's championship tennis, transforming it largely into a spectacle of power and speed, dominated by men well over six feet in height, who, by the very nature of their technique, lack the artistry, touch and grace of their predecessors.

What I really fail to understand is the attitude of the Wimbledon spectators who are prepared to pay for, and sit through such boredom, "enjoying", if that is the word, watching the ball in play for so short a time – probably less than 7 per cent of total match time.

Over the past six months, the TGWU has buried its traditional enmity with the GMB general workers, will be concerned that the formation of such a large union will eclipse their own organisations.

For more than 60 years, the TGWU has enjoyed the influence of being Britain's largest union, and many of its officials are unhappy at the prospect of losing that distinction.

If that happens, Mr John Edmonds, GMB general-secretary, may view his prediction that there would be four or five dominant unions by the end of the century as an over-estimate. Three or four might be more accurate. Unison and the Amalgamated Engineering and Electrical Union (formed earlier this year) are certainties, with a question-mark hanging over the TGWU-GMB merger.

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Similar arguments in favour of Unison are promoted by health service employers. They applaud the trend towards local bargaining and "single-table" bargaining, and say the setting up of the merged union should speed these developments. However, few health trusts are likely to follow the

example currently struggling with their own definitions of "medium term", "long term" and "over the course of the business cycle". An inability to meet deficit reduction targets in both absolute and proportional terms can be blamed on below-trend economic growth or actual declines in output. As this year's UK Financial Statement and Budget Report states: "...that judgment must be made in the light of all the circumstances, including the medium term economic and budgetary

interpretation of quantifiable convergence criteria? If European countries want to join a hard-core D-mark bloc it is entirely up to them. They can all move to narrow bands in the ERM; they could individually move to permanent fixity of exchange rate parities. But to claim that convergence is proceeding were it not for the nasty economic cycle is surely to miss the point. It is the cycle itself we should be concerned about.

Nick Parsons, head of treasury advisory group

Canadian Imperial Bank of Commerce, Cottons Centre, Cottons Lane, London SE1 2QL

Sceptical view of health proposals

From Mr Philip Whitley

Sir, It was with a depressing sense of déjà vu that I read your praise ("Health Care in London", June 24) of the government's intention, veiled beneath the King's Fund report, to close large specialist hospitals and divert the resources to preventative health.

Ten years ago we were told the out-dated psychiatric institutions would be replaced with non-institutional alternatives.

The hospitals were closed, but

much of the money saved did

not go into community care.

As a former manager of a voluntary agency for homeless people, I know of countless

cases of former patients ending up on the streets. Some were referred directly from hospital to a rundown, insanitary hotel.

If this government does announce a plan to transfer resources directly from acute to primary care by closing hospitals, it does not deserve to be believed.

Philip Whitley, Tristole, Aszmore Lane, Kneller, West Sussex RH13 4PS

A formula to quantify risk

From Mr R J Barton

Sir, Mr Incledon (Letters, June 22) is right. Capital, and an acceptable return on it, are

Lloyd's most urgent needs.

The Council is understood to be proposing that, from 1993 onwards, a Name's liability be limited to 80 per cent of his/her premium allocation over a four-year period. Presumably, one result of this will be for each Name to demonstrate acceptable liquidity equal to at least his/her chosen liability limit. This will go a long way to restoring confidence, and delight the rating agencies.

The council's proposal will mean that for the first time Names will be able to quantify their risk capital and, also for the first time, will be able to calculate their actual pre-tax rate of return on that capital. But if Lloyd's is to attract fresh capital, there will have to be at least the prospect of a venture capital rate of return.

R J Barton, 108 Randolph Avenue, London W9 1PQ

Wrong to assume that all hostages in Lebanon have been freed

From Mr George Toms

Sir, I agree wholeheartedly with Observer's assessment of Mr Giandomenico Picco ("Smart choice", June 23). The outgoing UN hostage negotiator has done a tremendous service to the cause of world freedom.

However, international media such as the Financial Times have done a disservice by assuming the "last of the

Western hostages" have been released, now that two German hostages have returned home.

Henriette Haddad, a Canadian-Lebanese dual citizen, was kidnapped on September 28 1985; Florence Raad, a French-Lebanese dual citizen, was kidnapped in May 1986; Alec Collett, a British journalist working for UNRWA, was kidnapped in March of the same year.

We might also consider that

the distinction, Western/Middle

Eastern, is an arbitrary one. Lebanese hostages, who may well number in the hundreds, no less deserve our support and sympathy. We must not bury people until they are proven dead.

George Toms, committee secretary, Canadian Committee to Free Henriette Haddad, Montreal, Canada

How would the loss of your partner affect your performance?

What would Procter have been without Gamble? Marks without Spencer?

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Cabinet selections underline commitment to curbing public sector deficit Amato forms Italian government

By Robert Graham in Rome

PRESIDENT Oscar Luigi Scalfaro last night swore in Italy's 51st post-war government.

Headed by Mr Giuliano Amato, the new government has committed itself to implementing urgent measures to restore the country's public finances, and to introducing institutional reform.

Mr Amato, 54, failed to obtain the formal backing of any of the parties outside the outgoing coalition of Christian Democrats, Socialists, Social Democrats and Liberals.

This four-party coalition was discredited by a large protest vote in the April 5 general election and its majority has been reduced to 16 in the 630-seat chamber of deputies. In spite of a fragile majority and serious internal differences, especially within the Christian Democrats, Mr Amato is expected to survive tomorrow's vote of confidence in parliament.

The new government fills a power vacuum which has lasted nearly three months. Mr Amato has faced considerable difficulties in building up a consensus and took the unusual step last week of issuing a 23-page policy paper to the 16 parties represented in parliament. The paper laid out four priority areas for action: restoring Italy's public finances; the fight against organised crime; institutional reform; and cleaning up public morality.

At one stage over the weekend he was close to giving up as the party bosses persisted in their traditional tactic of dictating the composition of the government. However, backed by President Scalfaro he has achieved a measure of independence.

This is reflected in the reduction of the cabinet from a record



Italian prime minister Giuliano Amato (left) leaves the Quirinale Palace in Rome yesterday after announcing his new government. With him is President Oscar Luigi Scalfaro

32 to 24 portfolios, new faces and the presence of six "technicians". Nine new ministers are Christian Democrat, six Socialist and two each from the minor coalition partners.

Mr Amato has retained the three unwieldy finance ministries but the choice of ministers underlines his commitment to curbing the public sector deficit. The Treasury goes to Mr Piero Barucci, currently managing director of Credito Italiano, and the bud-

get portfolio is held by Professor Franco Reviglio, an academic who has been finance minister as well as head of ENI, the state oil concern.

In a significant move, the Ministry for the South - the worst area for wasted public investment - has been merged into the Budget Ministry. The Ministry of State Shareholdings has been incorporated into the Ministry of Industry which should accelerate privatisation. The only politician

notably absent is Mr Giulio Andreotti, the outgoing premier and veteran Christian Democrat.

The new foreign minister is Mr Ezio Scotti, former interior minister. Mr Carlo Ripa di Meana, EC Commissioner for the Environment, returns to Rome to take over the environment portfolio.

At the foot of the driveway to his New Jersey home.

Mr Michael Murphy, a New Jersey county prosecutor, yesterday said state murder charges would be filed against one or both either today or tomorrow.

The detailed circumstances of Mr Reso's death are not yet known, but the FBI said an autopsy was being performed last night.

The FBI, which at the height of

the search for Mr Reso had deployed 250 agents, said it had conducted the most exhaustive kidnapping investigation since the 1974 abduction of Patty Hearst, a member of the Hearst publishing family.

Mr Lawrence Rawl, chairman of Exxon, said he was deeply dis-

trressed to learn of "the tragic and senseless death" of Mr Reso, who had worked for Exxon for 36 years.

The discovery of Mr Reso's

corpses, which confirmed the worst fears of law enforcement officials, came eight days after the FBI arrested a former Exxon security guard and his wife.

Mr and Mrs Arthur Seal, both 60, were indicted last week on kidnapping and extortion charges. They were arrested in the early hours of June 19 after allegedly sending a series of messages to Exxon, demanding \$18.5m (£10m) of ransom money for Mr Reso.

The FBI declined to say whether the two, who had initially refused to co-operate with investigators after being captured, supplied the information

that led police to find Mr Reso's body.

They are alleged to have participated in the abduction of Mr Reso on April 25, when the Exxon executive's empty car was found at the foot of the driveway to his

FBI finds body of Exxon executive

By Alan Friedman in New York

THE body of Mr Sidney Reso, president of the international division of Exxon, the US oil group, was found at the weekend, ending the highest profile kidnapping case in the US for nearly 20 years.

The FBI yesterday confirmed that officers had positively identified the corpse of Mr Reso, 57, who was abducted two months ago. The law enforcement agency said Mr Reso's body was found on Saturday in a wooded section of southern New Jersey.

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UK charity wins cancer drug deal

By Paul Abrahams in London

CANCER Research Campaign, a UK charity, has signed a deal with Schering-Plough, the US pharmaceuticals company, to develop a pioneering cancer treatment which could earn the charity as much as £20m (\$37m) a year.

The drug, called Temozolamide, is the first effective treatment for glioma, a form of brain-tumour. Cancer Research funded research and development of the drug which was discovered by Aston University in Britain.

Further clinical trials to establish the drug's effectiveness on other forms of cancer are being set up. Professor Edward Newlands, the head of cancer medicine at London's Charing Cross and Westminster Medical School and director of the drug's clinical trials, said it may prove effective against bone marrow cancer.

The agreement is worth an immediate \$1.5m with a further \$4m paid to the charity during development.

Once the drug is launched, the charity will receive royalty payments. These could be worth up to £20m a year, according to Dr Sue Foden, managing director of Cancer Research Campaign Tech-

nology, the charity's technology transfer subsidiary. Last year the charity's income, raised mainly through voluntary contributions, was £20.6m.

Under the agreement, the charity will receive about 40 per cent of royalties which are worth between 2 per cent and 8 per cent of sales depending on volume.

Professor Newlands explained that half of glioma patients using the drug had shown clinical benefit, and as many as 40 per cent had demonstrated an improvement when examined with brain-scans. Patients with skin cancer had also shown some improvement.

He said this was the first time a drug had had a repeatable noteworthy effect on brain tumours.

The agreement fits into Schering-Plough's strategy to strengthen its range of anti-cancer drugs. The charity said it hoped the company would be able to use the US Food and Drug Administration's accelerated licensing programme as the medicine would be on the US market within five years.

The potential market for Temozolamide was difficult to predict because it depended whether it worked against other cancers,

Professor Newlands said.

Mr Lawrence Rawl, chairman of Exxon, said he was deeply dis-

trressed to learn of "the tragic and senseless death" of Mr Reso, who had worked for Exxon for 36 years.

The Exxon chairman, who has remained silent during the investigation, expressed his thanks to US law enforcement officials involved in the kidnapping case.

that led police to find Mr Reso's body.

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The drug, called Temozolamide, is the first effective treatment for glioma, a form of brain-tumour. Cancer Research funded research and development of the drug which was discovered by Aston University in Britain.

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FINANCIAL TIMES

COMPANIES & MARKETS

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Monday June 29 1992

INSIDE

Changing times for European insurers

Mr Eugenio Coppola di Canzano, chairman of Generali, Italy's biggest insurance company, has seen signs of "a certain improvement" in the market. However, the French insurance industry is poised for another difficult year in 1992, warned UAP and AGF, two of France's largest insurance groups. Meanwhile, Finland's insurance industry is being restructured through a new grouping under the direction of the country's largest commercial bank. Page 15

Restyling judges



Louis Blom-Cooper QC addresses the Lord Chancellor on the issue of the popular voice and the future of judges' horsehair wigs. Back Page

Retailer appointment expected
Amber Day, the UK retailer, is expected to announce the appointment of a new finance director this week. The move is seen by the company's advisers as a step towards regaining the support of investors who have lost confidence in Mr Philip Green, chairman and chief executive. The company's shares have fallen from 126p to 36p in six months. Page 14

Total sell-out

The French government's FF9.5bn (\$1.5bn) sale of shares in the Elf oil group, the biggest issue so far in France's partial privatisation programme, has been oversubscribed. Page 16

Danés upset French bonds

French bonds were faring well until the beginning of this month when the Danes voted 'no' to Maestricht. Page 16

HSBC may set bid funding trend

The smooth completion of Hongkong and Shanghai Banking Corporation's crucial bond financing of its £3.6bn (\$6.8bn) takeover of Midland Bank could herald further bond market funding of bids. Page 17

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Optimism contrasts with retribution from advisers to forthcoming and cancelled share issues

Wellcome fall seen as no threat to offer

By Paul Abrahams in London

ADVISERS to Wellcome Trust, the charity planning to sell a large tranche of its stake in the drugs group Wellcome, yesterday denied there was any threat to the £3bn (\$5.68bn) issue.

Mr Philip Bradley, a director of Robert Fleming, the London merchant bank co-ordinating the global offer, said there was nothing unusual about the sharp fall

in Wellcome's share price since the offer was announced last March.

Last week's drop in the Wellcome share price to 887p is 21 per cent below the level prevailing when Wellcome Trust announced the sale of part of its 7.5 per cent holding.

Mr John Robb, chief executive, leaves for Tokyo tomorrow to market the issue worldwide. Mr Bradley said Wellcome's

share price was being driven down by institutional investors. It was in the interests of institutional shareholders to see a lower price in the run-up to the offer, he said.

He denied some reports that the Trust was considering pulling the issue.

"It would require the most extraordinary circumstance or indeed an act of God for us to consider pulling an issue before

the three-week book building process commencing on July 6 has even begun," he said.

"The Trust is not required to raise any particular level of funds," Mr Bradley insisted. "When we announced the provisional size of the offer last Thursday we could afford to use a considerable degree of conservatism."

The company's shares are likely to remain volatile before

the offer closes on July 24. The stock is regarded as unusually illiquid, with about 70 per cent of the traded shares being held by only 30 institutions.

Additional volatility is added by Wellcome's second best-selling drug, Retrovir, the anti-HIV medicine. Although it represents only 11 per cent of the group's turnover, any story about a new HIV treatment has a disproportionate effect on the share price.

Nestlé's takeover of Perrier is reshaping EC competition policy, writes Guy de Jonquieres

Brussels plays the duopoly card

Tomorrow's negotiations between Mr Helmut Maucher, chairman of Nestlé and Sir Leon Brittan, the EC competition commissioner, signal the start of a tense poker game, in which much more is at stake than the terms of the Swiss food company's FF13m (\$2.5bn) takeover of Perrier, France's largest mineral water supplier.

The case is also shaping up as a test of Brussels' efforts to broaden the scope of its fledgling merger policy in a way which would greatly extend its control over future deals in a wide range of European industries.

At the heart of the dispute is the contention by the commission's merger task force that it has "serious doubts" about the Perrier deal on the grounds that it could give Nestlé and BSN, France's largest food company, a duopoly of the French mineral water market.

This is the first time Brussels has challenged a takeover on duopoly grounds since the EC merger regulation came into force 21 months ago.

Nestlé, which had believed the deal would be cleared, accuses Brussels of moving the goalposts in the middle of the game. Mr Reto Domeniconi, Nestlé finance director, said the merger task force had already said it would not object to the deal if the company agreed to find another buyer for Volvic, one of Perrier's biggest brands, instead of selling it to BSN, as planned.

But Nestlé has rejected the proposal on the grounds that the sale to BSN is integral to the whole Perrier deal. "We have

made a clear agreement with Mr Antoine Riboud [BSN's chairman], and we will stick to this as long as we are not forbidden to do so by a ruling," Mr Maucher said.

Nestlé has also challenged the duopoly allegation but says it is ready to discuss a compromise. "We are not ruling out any negotiation," Mr Domeniconi said last week.

The outcome of tomorrow's talks is expected to hinge on whether Nestlé or BSN is prepared to dispose of enough mineral water brands to reduce their shares of the French market to a level which Sir Leon and his advisers consider acceptable.

Though duopoly theory is part of competition policies in Britain and Germany, it does not feature in the text of the EC merger regulation. Legal experts are sharply divided over whether Brussels is - or should be - allowed to apply the theory when judging mergers.

Professor Barry Hawk of the Brussels office of Skadden Arps, a leading US law firm, says that if the Perrier case established the duopoly principle in EC law, it would be "a landmark". He thinks the commission would then seek to expand its powers further by challenging looser oligopolies - markets with several big players.

Mr Domeniconi argues that the result would be to frustrate industrial restructuring by discouraging takeover bids, particularly hostile ones. As an active acquirer, which regularly uses takeovers to increase its share of markets which it does not

already dominate, Nestlé could be a prime target.

With so much at risk, the company is fighting the commission every inch of the way. While Nestlé's lawyers battle with the merger task force, its top executives are mobilising support in an effort to influence the 17 commissioners who will eventually decide the case.

"Because this ruling will be

very decisive for many future rulings, this has become very political," says Mr Maucher. "I would say that at least all the commissioners will be involved, if not some of the ministers."

Thanks to help from BSN and other French allies, Nestlé is confident that Mr Jacques Delors, the commission president, and Mrs Christiane Scrivenor, France's other commissioner, will not oppose the deal. Mr Martin Bangemann, the German industry commissioner, is also counted on for support.

If these attempts to outflank Sir Leon fail, and a majority of his colleagues voted to block the Perrier deal, Nestlé says it would appeal to the European Court of Justice.

How far Sir Leon will be

swayed by these tactics remains to be seen. A defeat at the hands of his fellow commissioners would deal a humiliating blow to his personal standing and the authority of EC merger policy.

But Sir Leon also knows that Nestlé risks losing a lot if it

refuses to give ground.

Furthermore, to sell Perrier's Volvic brand to a buyer other than Nestlé would be legally complex and seriously strain relations between Mr Maucher and Mr Riboud, who have powerful political and business connections in France.

Mr Maucher is playing his cards close to his chest, insisting he does not know how the affair will end. But Nestlé's willingness to negotiate suggests it is prepared to do a deal of some kind.

Whether it will be enough to satisfy Brussels may become clear after tomorrow's meeting. But whatever the outcome of the Perrier case, Brussels' lawyers do not expect Sir Leon and his advisers to be deflected easily from their campaign to establish duopoly as principle of EC competition policy.

Mr Dobkin added: "When it

was deeply disappointed with its

advisers' failure to ensure US

institutional support, it

aborted its flotation at the last minute because support from US

institutional investors suddenly collapsed.

Mr Tony Ryan, GPA chairman, has said that he is still committed to seeking a public listing for GPA. One of the options available to the group is trying for a public listing in either New York or London.

Mr Dobkin said he had been surprised at the lack of support from institutions in the UK, which was supposed to have been the home market for GPA.

"The US institutions were looking to the UK for support and did not find it."

Investment crisis put in perspective

out in pursuit of quantitative investment targets would be making a mistake.

The collapse of communism bears out this idea. As Mr Ricketts observes: "No society was more driven by the demands of investment than that of the Soviet Union and few can have used investment to so little effect."

Nearer home, the fact that Britain is well represented among the world's most profitable companies suggests that some managements are

cent of manufacturing output. They were also big investors, responsible for 26.7 per cent of net capital expenditure. This worked out at net investment of £5.354 (\$9.900) per employee for foreign companies compared with £2.512 for domestically-owned companies.

This foreign involvement in the UK did more than simply create jobs. The investment by the Japanese car companies, for example, was of high quality as well as quantity. It incorporated the assets highlighted by Mr Ricketts such as technical innovation, teamwork and reputation of end product. In some cases, such as the television set industry, such foreign investment has resulted in the complete replacement of a domestically-owned industry by foreign-owned plants. In other cases, notably the car industry, the superior overall performance of foreign-owned companies has forced UK rivals to imitate, invest and innovate.

The UK has created a climate conducive to investment in other ways. The corporation tax rate, at 33 per cent, is the lowest in Europe and below US levels. Personal taxes are low by most EC standards. Industrial relations have been transformed since the mid-1980s, so that the number of days lost to strike last year was the lowest for a century.

Other things need to be done. Mr Ricketts says the government must reduce inflation further. Low inflation makes it easier for companies to plan ahead and should help pave the way for lower interest rates. Britain's poor infrastructure is another barrier to investment and growth as are the weaknesses of its education and training systems.

These are points that need to be hammered home constantly to both industry and government. However, the government's decision to close Nedsco means there will be one less forum for the discussion of such issues.

Record amounts raised in US issues

By Patrick Harverson in New York

US COMPANIES raised a record \$420bn in new equity and debt issues during the first half of this year, according to preliminary figures released by Securities Data, the US financial information specialist. In the first half of 1991, \$280bn was raised in new issues.

Two factors were behind the record financings: historically low US interest rates and buoyant stock markets. The lowest interest rates in almost 20 years fuelled a boom in the corporate bonds market where companies raised \$145bn in 921 issues of new debt, 43 per cent more than in the first half of 1991.

Even the much-derided junk bond market enjoyed a banner first half. Offerings reached a record \$18.5bn, beating the \$16.7bn raised in the second half of 1990 when the junk market was at its height.

In the equity markets, the continued strength in stock prices resulted in a record 903 issues worth \$41.3bn being sold to investors, topping the previous year's first-half record of \$27bn (with \$56bn raised in 1991 as a whole).

Initial public offerings (IPOs) of stock, the US version of floatations, also set a record at \$19.6bn. However, there were fewer IPOs in the April-June period than in the opening quarter. The boom in new equity and debt issues led to huge revenues for Wall Street. Underwriting fees totalled \$3.5bn in the first half.

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By Roland Rudd in London

GOLDMAN Sachs, the US investment house, yesterday said GPA failed to get a public listing because of institutional uncertainty over the nature of its business. It was not because of general problems in the airline industry.

For the first time since GPA, the Shannon-based aircraft leasing group, was forced to abandon its \$280m (\$1.5bn) flotation on June 18, Goldman Sachs publicly defended its role as US lead manager.

Mr Eric Dobkin, Goldman's partner in charge of equity capital markets, said: "US institutions will invest in good businesses where they believe management is doing a good job."

He said that last week Goldman raised \$1.15bn for Delta Airlines, through a convertible preference share issue, and \$495m for Lasma when it floated Ultramar, its North American oil refining business.

He said that the decision of US institutions to invest in an airline and an energy company less than two weeks after GPA aborted its flotation showed that the latter was a one-off case.

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COMPANIES AND FINANCE

Amber Day appointment this week

By Richard Gourlay

AMBER DAY, the retailer that has suffered a collapse of its share price from 125p to 35p in six months, is expected to announce the appointment of a new finance director this week.

The move is seen by the company's advisers as a first step towards regaining the support of investors who have lost confidence in Mr Philip Green, the chairman and chief executive.

Mr Green's success in developing the "pile 'em high, sell 'em cheap" formula through the What Everyone Wants retail chain has been in marked contrast with his inability to build a sound bridge to his institutional investors.

A flurry of stories about Mr Green's personal affairs and business relations with a key shareholder - all of which he and his advisers, Samuel Montagu, say carry no water - has undermined support for Mr Green and the stock.

Two weeks ago, Mr Green also had to announce that the company would not meet analysts' pre-tax profits forecasts

of about £14m-15m and that the finance director, Mr Graham Coles, and the company's only non-executive director, Mr Leslie Warman, were to resign.

The appointment of a new finance director is unlikely, on its own, to staunch the growing tide of institutional disengagement until Mr Green's role is split and a new and forceful executive chairman is appointed.

Last week, as the share price continued to tumble, one analyst described Amber Day as a "friendless stock". All those who believe in Mr Green already hold the stock and those who don't won't touch it even at this price."

The persistent lack of support has also generated bid rumours, with In-Shops, the Birmingham retailer, the latest candidate.

In-Shops, which reports its preliminary results today, has a market capitalisation of about £23m - a fifth of Amber Day's value at its peak last year. It made a pre-tax profit in the six months to September 1991 of £1.05m, down from £1.91m.

When Amber Day bought the



Philip Green: a flurry of stories has undermined support

What Everyone Wants retail chain in 1990, In-Shops was also a potential purchaser.

Amber Day's new finance

director, currently a senior finance man at a well-known retailer, will replace Mr Coles who is moving to First Leisure.

Hobson cuts losses and calls for £2m via rights

By Nigel Clark

HOBSON, the USM quoted toiletries and homecare equipment manufacturer, is raising up to £2m through a rights issue. It also announced a reduced pre-tax loss of £210,000 and that it was in the early stages of making an acquisition.

More than 40m shares are being offered on 1-for-1 basis at 5p. The shares closed at 75p on Friday down 15p on the day.

The issue is being underwritten by Hawknote with the limitation that it does not exceed a 55 per cent stake in the enlarged capital.

Mr Richard Thompson, Hobson's chairman, is a director of Hawknote.

The loss, for the year to March 31, compared with a deficit of £270,000 on turnover of £6.35m (£2.68m).

The company said that the toiletry manufacturing side continued to suffer from the recession and sales were short of expectations.

No improvement was expected until the economy improves.

Trading in physical commodities increased significantly after September 1991 and has continued to make a positive contribution.

Losses per share came out at 6.52p (6.74p).

If Hawknote increases its holding to a result of the underwriting to more than 80 per cent, Mr Richard Thompson will resign as director of Hawknote and Thompson International, Hawknote's parent, and Hobson will cease to conduct its commodity trading through Muirpace, a Thompson offshoot.

And the Takeover Panel has waived the obligation for Hawknote to make a bid.

Hawknote undertakes to cut its holding below 80 per cent within 12 months.

If Hawknote holds more than 46 per cent then it will be able to buy more shares with our incurring further obligations to make a general offer to shareholders.

Bain Clarkson in US trading link

By Richard Lapper

BAIN CLARKSON, the insurance broker which is part of Inshape, the international services and marketing group, is to join forces with American Business Insurance, in a new trading agreement.

The deal will allow Bain Clarkson to offer a local servicing facility to existing and prospective retail and financial services clients - where it ranks number one), and throughout Europe.

the 11th biggest US broker, has 50 offices in North America. Its revenues in 1991 were \$1.6m.

Mr Simon Arnold, chairman, said "our strategy has been to develop a presence in all the main markets in the world in the most cost effective and efficient way."

Bain Clarkson currently has a 30 office network in the UK, where it ranked third (by brokerage income) in 1990, as well as operations throughout the Asia Pacific region (where it ranks number one), and throughout Europe.

NMW stake changes hands

By Alan Cane

ACT Group, the Birmingham-based computing services company, has spent £2.1m to take a 25.4 per cent stake in NMW Computers which specialises in services and software for the UK securities business. It paid 40p a share.

Last year ACT bought Quat, a software house specialising in financial software and which was a competitor of NMW.

ACT says that its holding in NMW is purely an investment.

Last year, it made about £1m through buying and selling a stake in SD-Siccon, the computing services company which was eventually sold to EDS of the US.

The Birmingham company has, however, a thriving financial services division, one of five industry sectors on which the company is focused and which contributed strongly to its pre-tax profits last year of £1m on sales of £20m.

ACT acquired the stake from Specialist Computer Holdings, a privately-held dealership and distributor.

Bett Bros £7.52m in the red midway

BETT Brothers, the builder and property investment group, slid into the red for the six months to February 29. Pre-tax losses for the period amounted to £7.52m against profits of £513,000.

For the year ended August 31 1991 there was an £8.8m deficit.

Turnover fell to £4.49m (£17.8m). The pre-tax result was after an exceptional £8.4m (£4.5m) from the continuing deterioration in the commercial property market in the south of England. Mr Iain Bett, the chairman, said.

There were losses per share of 50.1p (2.26p earnings) and there is no interim dividend (2.1p).

Electric & General

Net asset value of Electric & General Investment Co stood at 152.6p per share at May 31 against 137.1p a year earlier.

Net revenue for the year fell to £2.84m (£2.97m) for earnings per share of 3.14p (3.28p). A proposed final dividend of 1.6p (1.5p) makes a total for the year of 3.1p (3p).

Changes to the London Share Service

A SERIES of changes to the classifications of companies listed on the London Stock Exchange was made at the last quarterly meeting of the FT-Actuaries Indices Classification Sub-Committee.

As a result, the following stocks will be moved to new categories in the London Share Service with effect from July 4 1992:

Brandon Hire to Contracting, Construction (FT-A sector 3) from Miscellaneous (FT-A sector 4); Crestacre to Health & Household (FT) from Miscellaneous (4); Flextech to Media (80) from Other Financial (70); Kalamazoo to Electronics (6) from Miscellaneous (48); Molynx to Electronics (5) from Electricals (4); Electronics Technology to Electricals (4) from Other Industrial Materials (10); Olivies Property to Property (68) from Packaging, Paper & Printing (31); Photo-Me International to Miscellaneous (48) from Leisure (29); Process Systems to Electronics (5) from Other Industrial Materials (10); TDS Circuits to Electricals (5) from Electricals (4); VTR to Media (30) from Business Services (41).

Investment Trusts

Changes were also agreed in the names and definitions of four Stock Exchange classification categories relating to investment companies. The new definitions are:

UK Investment Trusts (Stock Exchange category 8): "Investment trusts, denominated, accounting and quoted in sterling and registered in the United Kingdom, approved under Section 842 of the Income and Corporation Taxes Act of 1988 or stating the intention to seek approval in a prospectus or other document issued by the board of directors, accounting or quoted in a foreign currency." Companies classified in this Stock Exchange category will appear in the Investment Companies or Other Financial sectors of the London Share Service.

UK Investment Companies (Stock Exchange category 9): "UK Investment Companies denominated, accounting and quoted in sterling and registered in the United Kingdom but not approved under Section 842 of the Income and Corporation Taxes Act 1988." Companies classified in this Stock Exchange category will appear in the Investment Companies from Investment Trusts; Latin American Investment Trust to Investment Companies from Investment Trusts; Mediterranean Fund to Investment Companies from Investment Trusts; Schroder Korea to Investment Companies from Investment Trusts.

Offshore Investment Companies and Funds (Stock Exchange category 9b): "Investment Companies & Funds not

approved under Section 842 of the Income and Corporation Taxes Act of 1988 or stating the intention to seek approval in a prospectus or other document issued by the board of directors, accounting or quoted in a foreign currency." Companies classified in this Stock Exchange category may appear in the Investment Companies or Other Financial sectors of the London Share Service.

As a result of these changes, the following stocks will be moved to new categories in the London Share Service.

East German Investment to Investment Companies from Investment Trusts; Korea Europe Fund to Investment Companies from Investment Trusts; Korea Liberalisation Fund to Investment Companies from Investment Trusts; Latin American Investment Trust to Investment Companies from Investment Trusts; Mediterranean Fund to Investment Companies from Investment Trusts; Schroder Korea to Investment Companies from Investment Trusts.

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WAH KWONG SHIPPING HOLDINGS LIMITED

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INTRODUCTION TO

THE LONDON STOCK EXCHANGE

of 126,533,264 ordinary shares of HK\$0.10 each

Application has been made to the London Stock Exchange for all the issued Ordinary Shares of HK\$0.10 each in Wah Kwong Shipping Holdings Limited to be admitted to the Official List. It is expected that dealings in the Ordinary Shares will commence on 29th June, 1992.

Copies of the Listing Particulars relating to Wah Kwong Shipping Holdings Limited may be obtained during normal business hours on any weekday (Saturdays and bank holidays excluded) up to and including 13th July, 1992 from:

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Chartered WestLB Limited
33-36 Gracechurch Street
London EC3V 0AX

Financial Adviser
Standard Chartered Asia Limited
33rd Floor, Jardine House, Central
Hong Kong

and during normal business hours on 30th June and 1st July, 1992 for collection only from the Company. Announcements Office, Capel Court entrance, off Bartholomew Lane, London EC2. Particulars of Wah Kwong Shipping Holdings Limited will also be included in the Companies Fiche Services, available from Exel Financial Limited, 37-45 Paul Street, London, EC2A 4PB.

29th June, 1992

U.S.\$200,000,000

Floating Rate Subordinated Loan Participation Certificates due 2000

Issued by Yamada International (Deutschland) GmbH for the purpose of funding and maintaining a subordinated loan to The Hokkaido Takushoku Bank, Limited

In accordance with the provisions of the Loan Agreement, notice is hereby given that for the three month Interest Period, from June 29, 1992 to September 29, 1992 the Loan Participation certificates will carry an Interest Rate of 4.25% p.a. and the Coupon Amount per U.S.\$250,000 nominal of the Notes will be U.S.\$2,715.28.

June 29, 1992, London
By: Citibank, N.A. [Issuer Services], Agent Bank

CITIBANK

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For the six months 29 June, 1992 to 29 December, 1992 the rate of interest has been fixed at 5.1%, per cent. Interest payable on the relevant interest payment date, 29 December, 1992 against Coupon No. 18 will be US\$10.75 per US\$4,000 note. Agent: Morgan Guaranty Trust Company

JPMorgan

The Republic of Italy

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Floating Rate Notes due 1997

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26th June, 1992.

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At the ordinary general meeting of shareholders of AUTOBACS SEVEN CO., LTD. (the "Company") held on 26th June, 1992, an amendment to the Articles of Incorporation of the Company changing the number of shares constituting one unit of shares was approved. As a result, the number of shares constituting one unit will be changed from 1,000 shares to 100 shares as of 1st July, 1992. In connection with the above change, trading of shares of the Company on The Osaka Securities Exchange will be suspended for the period from (and including) 24th July, 1992 up to (and including) 1st August, 1992.

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By: The Chase Manhattan Bank, N.A.

London, Agent Bank

June 29, 1992

Prices for electricity determined for the purposes of the electricity pooling and distribution in England and Wales

Priced Pool for Floating Rate Trading (Trading in 20.000 MWh)

Pool price per MWh

Pool price per MWh

Pool price per MWh</

Bett Bros
£7.52m in
the red
midway

Generali detects signs of recovery from weak trends

By Halg Simola in Trieste

GENERALI, Italy's biggest insurance company, may be recovering from the deteriorating market trends which have depressed its domestic earnings in recent years.

Mr Eugenio Coppola di Canzano, chairman, said there were signs of "a certain improvement" in the market, based on figures for the first four months of this year. "I see 1992 as a bit better than the previous year, and I think 1993, for some sectors especially, should allow us to get back to break-even at the underwriting level."

Generali, like all Italy's insurers, has suffered from growing underwriting losses on its non-life business domestically, particularly in motor insurance. Last year, parent company losses amounted to L112.8m on non-life activities, against underwriting earnings of L49.4m on the life side.

The company said it expected a "slight improvement" in its domestic underwriting results this year. In spite of warning signs of some slowdown in generating new premiums, "we expect profits to rise in 1992", it forecast.

Group net earnings before minority interests rose to L672.2m (S378m) last year from L545.3m in 1990. The parent company's share reached L563.9m, up from L467.8m in 1990. Group premium income,

adjusted for inter-group reinsurance business, rose by 17.1 per cent to L16.05bn. Some L6.243bn stemmed from life business and L9.762bn from non-life activities. The Italian market comprised 37.7 per cent of the total.

Mr Coppola di Canzano said the group was now aiming to plug gaps in its foreign network, notably in Latin America and eastern Europe, while consolidating existing activities in Europe. Generali's joint venture with Banco Central Hispanoamericano, should give it about 10 per cent of the Spanish insurance market, and would also be used to establish a bridgehead in Latin America.

He said liberalisation in a number of Latin American countries had created new opportunities, persuading Generali to reverse a decision taken almost three decades earlier to pull out.

In the US, he ruled out any direct investment in Equitable, the US insurer in which Axa-Midi of France has taken a stake. Generali has a substantial holding in Axa-Midi. However, the company said any decision to participate in a possible Axa-Midi rights issue linked to the transformation of Equitable from its current status as a mutual insurer would be decided "at that moment".

Mr Coppola di Canzano said that by the end of April, 46 per cent of the warrants linked to last year's big rights issue by Generali had been exercised.

French insurance industry braced for tough year

By Alice Rawsthorn

THE FRENCH insurance industry is poised for another difficult year in 1992 according to Union des Assurances de Paris (UAP) and Assurances Générales de France (AGF), the state-controlled companies which are two of France's largest insurance groups.

Mr Jean Peyrelade, chairman of UAP, warned a shareholders' meeting in Paris that his group faced a tough time in some areas of business. He said its performance in the intensely competitive French non-life sector would be "at least as bad as last year".

His concern was echoed by Mr Michel Albert, chairman of AGF, who told shareholders the situation was particularly serious in the motor insurance market because of the steep increase in car theft. He also expressed concern about the

"extremely worrying" state of the commercial risks sector across Europe.

Both UAP and AGF, like almost all the other leading French insurers, came under intense pressure in 1991 because of competitive market conditions and exposure to the unstable Paris property sector.

These difficulties come at a sensitive time given that UAP and AGF, together with GAN, the other leading state-controlled insurance company, are candidates for the French government's partial privatisation programme.

Mr Peyrelade said UAP was ready to increase its capital, but that the share sale should wait until stock market conditions were more favourable and its share price was higher.

Both UAP and AGF are pressing ahead with plans to expand into Germany.

SocGen debt under review

By Alice Rawsthorn in Paris

SOCIETE Générale has become the latest big French bank to be put under surveillance by Moody's, the international credit rating agency, with a view to downgrading the ratings of its long-term deposits and debt.

The French banks have had a difficult time in the past year because of the slowdown in France's economy and their exposure to bad loans. The rating of Paribas, the prestigious investment bank, was recently downgraded by Standard & Poor's, although it emerged

uncathed from a review by Moody's.

Société Générale, which currently has an Aaa rating, recently reported a return to profits growth when its net profits rose from FF2.68bn in 1990 to FF3.37bn (S630m) in 1991, although it has not yet returned to its 1990 level.

Moody's said it had put Société Générale under surveillance because of the fall in its net margins and the high level of its loan loss provisions.

• Instituto Bancario San Paolo di Torino had its senior debt downgraded from AAA to AA3 by Moody's.

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29 June 1992

COMPANIES AND FINANCE

Finland's non-life insurers in shake-up

By Robert Taylor
in Stockholm

FINLAND'S insurance industry is being restructured through a new grouping under the direction of Union Bank, the country's largest commercial bank.

This follows agreement between five Finnish insurers to combine, in response to the integration of the European insurance market in the 1992 European Economic Area beginning next year. The new grouping creates the largest non-life insurance concern in Finland and starts in 1994.

The Sampo insurance company and Industrial Mutual Insurance will merge to form a non-life insurance group with about 30 per cent of the Finnish market. Meanwhile, the direct insurance business will concentrate on three non-life insurance companies under Sampo as the parent company listed in Helsinki.

A further group will cover life insurance. Union Bank will set up a life company and establish a division of responsibilities through cross-share ownership with two other life companies, Kaleva and Nova.

Total share offer well oversubscribed

By Alice Rawsthorn in Paris

THE FRENCH government's FF18.5bn (\$1.5bn) sale of shares in the Total oil group, by far the biggest issue so far in France's partial privatisation programme, has been healthily oversubscribed.

The finance ministry announced it received 27m applications for the 8m shares on offer to French investors and 14.9m applications from foreign investors, almost twice as many as the number

of shares allocated to them.

Mr Michel Sapin, finance minister, described the sale as "a great success". He said the response from investors reflected "their positive views of Total's development".

When the issue is completed, the French government will have reduced its holding in Total - and that of state-controlled institutions - from 34 to 15 per cent. The state will directly hold 5 per cent of the group with the remaining pub-

lic sector stake divided among such institutions as the Assurances Générales de France insurance group and the Crédit Lyonnais bank.

The healthy response to the domestic issue means the state will exercise its clawback power by adding an extra 750,000 shares, originally earmarked for international investors, to the tranche reserved for the French.

When the government first unveiled details of the Total sale it stressed it would only proceed if market conditions were favourable. Last year it was forced to postpone its planned sale of shares in the Elf Aquitaine energy group because of the weakness of the Paris stock market.

Mr Sapin said the success of the Total issue justified his confidence in the market. The French government is now expected to proceed with the rest of its partial privatisation programme which will include the state-controlled insurance group.

O&Y may face damages payment

By Alan Friedman
in New York

OLYMPIA & YORK could face a court-ordered damages payment of \$120m following a US court ruling that the troubled Canadian property group was in breach of a 1983 contract with a US pension fund.

If such damages were to be ordered, this could affect O&Y's efforts to avoid filing for protection from creditors under Chapter 11 of US bankruptcy law. But O&Y stressed last night it might appeal against the ruling and that a decision on damages was in any case some months away.

Judge Herman Cain ruled on Friday in favour of the Teachers Insurance and Annuity Association of America, a pension fund that in 1983 agreed to lend O&Y \$250m to refinance an office block it built as part of the World Financial Center in New York.

O&Y did not go ahead with the loan, deciding in 1984 to borrow instead from a bank group led by Manufacturers Hanover Trust.

Mr Michael Lesch, the lawyer representing the pension fund, said the ruling referred to "a classic case of a borrower walking out on a commitment and of a court holding the borrower accountable for its breach."

Judge Cain has yet to decide on the actual damages, a process that could take several months. The pension fund is seeking \$120m, but O&Y is believed to have set aside around \$22m for possible damages.

O&Y said last night it had not yet decided whether to appeal. It called the \$120m claim "grossly exaggerated".

In a separate development, O&Y severed its ties with two of its three main financial advisers - J.P. Morgan and Burns Fry, the Canadian investment bank. O&Y said this was because it had completed the intensive planning, research and analysis phase on its long-term Canadian restructuring plan.

O&Y continues to employ James D. Wolfensohn, the New York firm.

Lalique takes 20% stake in porcelain maker

LALIQUE, the French manufacturer of fine crystal, is expanding its porcelain interests by taking a 20 per cent stake in Bernardaud, a Limoges porcelain maker, writes Alice Rawsthorn.

Bernardaud, like Lalique, is a family-controlled company.

Bernardaud, like Lalique, is a family-controlled company. However, another 20 per cent of its equity is owned by Clément, part of the Crédit Lyonnais banking group. The company's sales were FF200m (\$38m) last year.

Lalique already has a foothold in the porcelain field with its Coquet business. It has not disclosed the value of the Bernardaud deal.

Alba applies to acquire Banco de Progreso

By Tom Burns in Madrid

CORPORACION Alba, the holding company controlled by Spain's wealthy March family, has applied to buy Banco de Progreso, the investment bank in which it has a 40 per cent stake.

Alba plans to merge Progreso with Banco Urquiza, the medium-sized domestic retail bank also controlled by the family.

Through indirect shareholdings, the March family owns about 70 per cent of Progreso. Alba will pay Pta2.700 a share, at a 12.5 per cent premium, for outright control, valuing the bank at Pta20.1bn (\$207m). The Madrid stockmarket commission suspended trading in Progreso following the announcement of the bid.

The acquisition and the subsequent merger have been prompted by the breakdown of negotiations to sell Progreso to La Caixa, the Barcelona-based savings bank that ranks as Spain's biggest financial institution. La Caixa is understood to have objected to the concentration of Progreso's loans and to the Pta18bn to Pta20bn price placed on bank.

THE WORLD CLASS BUSINESS THAT MAKES SOUTH AFRICA TICK

Points from the Annual Statement by the Chairman of Anglo American Corporation, Mr Julian Ogilvie Thompson.

■ In a year of world recession AAC maintained its equity accounted earnings at R2 607 million and increased its attributable earnings by 20 per cent to R1 680 million. Set against the continuing weakness of international commodity prices and one of the longest recessions South Africa has ever experienced, this achievement is a testament to the Corporation's strength and diversity of interests.

■ AAC, which celebrates its 75th anniversary this year, has grown from the first South African mining finance house into a diversified resources group of world class. Its aims, however, remain those defined by its founder, Sir Ernest Oppenheimer: to earn profits in such a way as to make a real and permanent contribution to the well-being of the people and to the development of South Africa and the region. We have a part to play in creating and sustaining a prosperous, peaceful and democratic new South Africa.

■ The central political logic of South Africa remains negotiation. Businessmen familiar with the pattern of industry negotiations recognise the great progress that has already been achieved in the political arena and the underlying momentum to carry on the process.

■ Big companies have a contribution to make to South Africa's future that is beyond the reach of others. It is through big companies that a country promotes exports, earns foreign exchange and participates in the complex and forever changing network of human, financial and technological resources that characterise the global economy. AAC and its associates have built up from grass-roots companies that today account for 18 per cent of the capitalisation of the Johannesburg Stock Exchange. AAC sees itself as a creative, developmental organisation, giving considerable autonomy to its operating divisions and companies in the pursuit of the focused diversity that gives strength and stability to the whole.

■ Mining initiated South Africa's industrialisation and, as successful mining groups were the first to accumulate skills and financial resources, they became the vehicle for investment in other industries. Even in these adverse times the Anglo American and De Beers Groups and associated companies are committed to capital expenditure of more than R15 billion on new and existing projects in South Africa - a sure expression of our faith in South Africa's future. Most of this will be spent on new shafts and sub-shafts on the gold mines, new capacity for the collieries, a major new diamond mine at Venetia and new or upgraded facilities in the steel, aluminium, paper and motor industries.

Projects include the multi-billion rand Columbus stainless steel joint venture, with the Gencor Group, which will become one of the largest in the world and the Moab deep-level gold mine, which will cost R1.7 billion and is expected to produce 13 tonnes of gold a year, starting in 1997.

■ The Corporation and its associates also invest significantly abroad in order to be world class competitors with entry into new markets and technologies. A recent example was the acquisition of joint control of Frantschach AG, a leading European pulp and paper group. Made at no cost to South Africa's foreign exchange reserves, these investments contribute substantially to South Africa's foreign currency earnings, last year exceeding \$340 million in the case of the Anglo American and De Beers Groups and their shareholders.

■ The road to success requires an open economy with two-way trade, two-way investment and big, competitive and successful companies. There are no examples of winning countries which have distanced themselves and their leading companies from involvement in the global economy.

■ South Africa's big companies are the mechanism that makes its economy tick. Interfere with the mechanism and the economy will run down.



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INTERNATIONAL CAPITAL MARKETS

UK GILTS

Traders brush off funding worries

STRONG support for the largest gilt auction yet boosted the gilt market last week, enabling bond specialists to brush off worries about the large volume of funding expected later this financial year.

Further signs that the UK economy is likely to grow only modestly over the next year gave a further lift to gilt prices, on the basis that inflationary pressures look like staying weak.

The large underlying demand for gilts from many UK investors - who in recent years have run down their gilt portfolios - was evident from the success of the Bank of England's auction of £2.75m of 9 per cent stock due in 2012.

A result with the financial year just three months old, the Bank has found buyers for about half the securities it will need to issue to fund this year's expected public sector borrowing requirement of around £30bn.

With demand during the week steady rather than spectacular - and with the market's appetite for gilts weak

ened by the auction - movement in terms of prices was slight.

At the long end of the yield curve, prices moved up slightly, corresponding to a fall in yields of about 10 basis points.

This small movement, however, does not disguise the general change in the yield curve over the past few 18 months. This has flattened - with short yields coming down by more than those at the long end - as a result of expectations of low inflation.

Thus in January last year, five-year gilts had yields roughly 80 basis points higher than those for 20-year gilts. At the end of last week, the difference was just 15 basis points.

While for much of the past year gilt yields have generally fallen, they have been pushed up during the past month, a factor of concern about funding and speculation that the trend towards European inflation convergence may have been blown out of course by the problems of implementing the Maastricht agreement on Euro-

UK gilt yields

Received after	Jun 19, 1992	Jun 26, 1992
10 years	3.32	3.24
20 years	3.42	3.34
30 years	3.52	3.44
40 years	3.62	3.54
50 years	3.72	3.64
60 years	3.82	3.74
70 years	3.92	3.84
80 years	4.02	3.94
90 years	4.12	4.04
100 years	4.22	4.14

A reminder that any recovery from the recession will be weak came with reports of a sharp slowdown in the growth of bank notes and coins in circulation during June, adding to evidence of poor trading conditions in Britain's high streets.

The Bank of England reported that banknotes in circulation increased by only 0.5 per cent in the week to June 24 compared with the equivalent week of 1991, following a 0.8 per cent annual increase in the previous week.

The banknote figures were issued as the Organisation for Economic Co-operation and Development was releasing its latest forecasts for the UK. It said the UK economy would grow this year by a paltry 0.4 per cent and at less than a third of the rate projected for other the other Group of Seven industrial nations. The OECD also warned the expected recovery later this year would be constrained by high unemployment, the weak housing market and large debts.

Peter Marsh

US MONEY AND CREDIT

Speculation mounts over Fed easing

TRADERS in the US Treasury bond market will be glued to their video monitors this week as a raft of fresh economic data is expected to provide clues as to whether the Federal Reserve will cut interest rates.

The most important indicator will be the unemployment data to be released on Thursday, a day after the Fed's policy-making open market committee holds its monthly meeting.

The FOMC meeting could be one of the more lively to be chaired in recent months by Mr Alan Greenspan, Federal Reserve chairman.

Recent reports suggest that FOMC members are sharply divided over the need for further easing of monetary policy, with some persuaded that the current 3% per cent Federal funds target is sufficient to help the US economic recovery, and others convinced the recovery is faltering even more than has been apparent.

If a decision to ease is made, it is nonetheless unlikely to come until after the release of the June employment data, which market watchers expect will show a rise of 50,000 non-farm jobs.

Mr Greenspan and his colleagues will be acutely aware that they are deliberating in the political shadow of President Bush, who last week issued an unusually explicit call for the Fed to cut interest rates.

Mr Robert Di Clemente, an economist at Salomon Brothers in New York, said the recent weakness of M2 money supply and other signals of a flagging recovery could well "tilt the probabilities toward an eventual easing move," perhaps before the Fed chairman delivers his mid-year report to Congress on July 21.

The Salomon Brothers economist said, however, that he did not believe this Thursday's jobs data would be sufficiently conclusive to resolve the debate about the strength of the US recovery.

Mr Philip Braverman, chief economist at DKB Securities, on Friday called for a minimum 80 basis point cut in both Fed funds and the discount rate "in view of the increasing risk that the recovery is about to end."

Last week, as more data showed the fragility of the US economic recovery, the Treasury market staged something of a rally, boosting the price of the benchmark 30-year bond by nearly a full point, to 102.77. This provided a yield of 7.77 per cent, down from 7.88 per cent a week earlier and the lowest yield level for more than a month.

Attention will also be focused on the National Association of Purchasing Managers index on Wednesday, which may well be unchanged on May.

Alan Friedman

that showed the recovery to be flagging included a 1.8 per cent drop in sales of existing homes, the decline in M2 and a slight rise in initial claims for unemployment benefits by mid-June.

But the reaction to the Danish referendum shows that investors still have their doubts about the French economy and the government's long-term commitment to low inflation. The problem is that this uncertainty will continue until the French referendum

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FRENCH BONDS

Prices shadow Maastricht moves

WHATEVER else happens, or is about to happen, on the political and economic front, one word will dominate the fortunes of the French bond market over the summer - Maastricht.

President François Mitterrand has hitched the *tricolore* so firmly to the cause of European union, that the slightest hint of a setback to the Maastricht Treaty has a negative effect on French government bonds.

French bonds were faring well until the beginning of this month when the Dames voted 'no' to Maastricht. The yield on the benchmark 10-year OAT government bonds closed last week at 8.77 per cent, compared with 8.58 a month ago.

Significantly the spread of French OATs over German bonds, which had been hovering at between 50 and 80 basis points before the Danish vote, has risen to around 80.

"The French government would like to think it has convinced the market that France is so stable that the franc is as good as the D-Mark and OATs are as good, if not better, than bonds," said Mr Jean-François Mercier, an economist at Salomon Brothers.

But the reaction to the Danish referendum shows that investors still have their doubts about the French economy and the government's long-term commitment to low inflation. The problem is that this uncertainty will continue until the French referendum

on Maastricht, which probably won't be held until early autumn. That means we may face three months of nervousness."

On Maastricht, which probably won't be held until early autumn. That means we may face three months of nervousness."

This moderate revival seems

set to continue. France cannot

really hope to reduce its inter-

est rates until German rates

come down without running the risk of putting undue pres-

sure on the franc. And there is

still some nervousness about

Maastricht after the Danish

vote and it will be some time

before it disappears."

However there are signs of a stronger recovery on the trading front. Last week Mr Dominique Strauss-Kahn, trade and industry minister, announced a trade surplus of FFr4.5bn in May, which was not only the fifth monthly surplus in succession but the biggest single surplus for 20 years. This news has added weight to the bullish statements on growth made by Mr Michel Sapin, who recently replaced Mr Bérengéy as finance minister.

The latest forecasts from Goldman Sachs anticipate a fall in French inflation from an average of 3 per cent in the second quarter to 2.8 per cent in the third and 2.6 per cent in the fourth, with more to come around the turn of the year and a lot more

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INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

HSBC's deal may herald similar funding of bids

THE SMOOTH completion of Hongkong and Shanghai Banking Corporation's crucial bond financing of its \$1.6bn takeover of Midland Bank could herald further bond market funding of bids.

Two working days after Hongkong Bank won acceptance for its takeover offer, the first round of the underwriting of HSBC Holdings' \$448m 10-year subordinated Eurobond has been completed, and investors are queuing up to buy further bonds issued, as shareholders' acceptances continue to drift in, until July 10.

Companies typically raise funds to finance takeovers through bilateral or syndicated bank borrowing, or by issuing shares. Often, bank loans are subsequently refinanced in the bond market, but bond offerings are rarely an integral part of a takeover bid.

However, the diminishing availability of bank financing and a less bullish stock market could encourage more companies to consider tapping the bond market. From Hongkong Bank's point of view, the subordinated Eurobonds provide useful capital and avoid excessive dilution of shareholders' funds.

In retrospect, it was the offer of more generous terms on the bonds – and a cash alternative – when Hongkong Bank increased its bid on June 2, which helped secure the

deal by edging out rival Lloyds Bank.

Initially, the bonds were to be priced to yield 160 basis points above the 10-year gilt yield, a spread which was widely considered inadequate given the credit quality of the offering: deeply subordinated debt issued by a bank holding company.

Research circulated by UBS Phillips & Drew concluded that the Phillips' & Drew concluded that the bank "has significantly over-valued its proposed issue of subordinated bonds," and suggested a valuation of around 210 basis points.

Under the increased bid, Hongkong Bank offered par bonds at a spread of 240 basis points above the

SYNDICATED LOANS

Pemex launches further one-year \$100m issue

PETROLEOS Mexicanos (Pemex), the Mexican state-owned oil company, is launching a \$100m loan facility and hopes to raise a total of up to \$400m in the syndicated loans market in the immediate future, writes Sara Webb.

Mexican borrowers have been absent from the syndicated loans market for several years. However, Pemex launched a one-year \$100m syndicated loan through Chase Manhattan earlier this year and is now launching its second one-year

loan credit which may be funded either in the interbank market or by using the sterling Bankers Acceptance market and then swapping the proceeds into dollars, whichever proves cheaper.

The maximum margin is 87.5 basis points over the London interbank offered rate (Libor), with a commitment fee of 12.5 basis points and management fees of 12.5 basis points for commitments of \$10m, 16 basis points for \$3m and above, and 5 basis points for \$2m and above.

Pemex plans to use the \$100m facility to finance the import and

comparable gilt yield, and a cash alternative for investors who did not want to take the bonds. For each 100 shares in Midland, shareholders were offered 120 shares in the new Hongkong Bank holding company after the merger and either 265 of bonds or 265 in cash.

Although existing shareholders who do not wish to take up the bonds can take the cash alternative, many may have taken the view that the bonds offer better value. Since the spread has already tightened, shareholders who took the bonds are set to make a tidy profit.

The offering is the first of its kind in the Eurobond market. Because

Eurobonds are internationally traded bearer instruments, the structure has facilitated distribution to a much wider range of investors than would have been possible with a domestic sterling bond.

To compensate for the high level of the underwriting risk, CSFB was paid fees of 1 percentage point.

In addition, the generous 240 basis point spread was designed to provide a certain cushion for potential adverse market movements.

CSFB and other members of the syndicate began taking orders late Tuesday, and book-building continued on Wednesday and Thursday.

On Thursday night, the number of investors opting for a cash alternative created a tranche of bonds for sale on Friday totalling \$10m.

This represented around half the total amount of acceptances. The bonds were sold at a fixed price of 101.30, indicating a spread of 220 basis points, but by the end of trading on Friday the bonds were bid at 102.45 for a spread of 204 basis points. A further \$15m tranche of bonds is to be sold today.

According to Mr Hugh Corbett, a UBS analyst, the spread was "quite a bit wider than necessary to get the issue away," an opinion borne out by the substantial tightening of the spread. Officials at CSFB expect that "the spread will settle at around 200 basis points. If the bank performs, there is room for further tightening".

Tracy Corrigan

Anthony Harris

A bulletin from Gordon Pepper

THE red Queen commanded Alice to believe 13 impossible things before breakfast every morning.

The financial markets are less ambiguous: they cling to only one impossible thing, but they cling to it with a passion.

The efficient markets hypothesis is often demonstrably untrue; but it is taken as the basis for rules which have put hitherto respectable men in prison. Some hypothesises.

It states simply that market prices reflect all the information available at any given moment – a tautology; but it goes on to draw some very strong conclusions, which any logician will tell you is a very dangerous thing to do with a tautology.

The hypothesis implies that markets can only be efficient, and thus price assets correctly, if all information is instantly available to all traders at all times. This has led to fierce regulations, demanding what can be summed up in a long way from what would be justified on the fundamentals.

Hence the laws against insider trading, and the argument over disclosure of trading information which is holding up the European directive on investment service, and which so long delayed the merger of the London futures markets. Hence the Blue Arrow affair, and hence, too, the flight of investment professionals to over-the-counter markets; and much else.

It's all so logical that it's a wonder it's all got on without it, as

Professor Gordon Pepper points out in a fascinating and refreshingly lucid paper¹ for the Capital Markets Forum. He reminds us that the after-market in new issues was blatantly managed by the issuing houses in pre-Big Bang days, and were applauded for their efforts.

They were thought to be

preserving orderly markets.

The government still does

something rather similar with privatisation issues, and

nobody raises an eyebrow.

The same eyebrows, however,

shoot up when the government

changes the regulations under

This is surely a matter of everyday market experience. It helps to explain the choppy price movements in Tokyo, where an instinct that bargains are now available fights rumours that this or that strapped bank will have to sell, regardless.

Prof Pepper's analysis also helps

to explain the central difficulty with the efficient market hypothesis: the fact, accepted by every investment house which buys

chart analysis, that prices do not

simply respond to information

shocks about the fundamentals,

but display clear trends, resistance points and the rest. This is

the work of trading information, not fundamentals.

It is a pity that Prof Pepper does

not go on to suggest rules to fit

his analysis, but merely warns

that regulations based on efficient

market theory can be badly

flawed. But regulators should

study his paper, and hope for

more in his forthcoming book.

¹Obtainable from Capital Markets Forum, 3 Horseferry Road, London W1R 5EB.

NEW INTERNATIONAL BOND ISSUES							
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Council of Europe(d) ¹	80	1994	2.5	(d)	100	Lehman Bros. Int'l.	-
Kia Steel(d)	25	2007	15.5	3.5	100	Schroder Secs.	3.625
Hallstar B.S.I.	300	1995	3	4.75	100.915	UBS Phillips Drew	5.411
AB Sprintab(d)	100	1997	5	7.5	100.915	J.P. Morgan Secs.	7.272
Atlantic Mort Corp 92-1st	100	1997	5	(1)	100	Goldman Sachs Int'l.	-
Atlantic Mort Corp 92-1st	25	1997	5	(1)	100	Goldman Sachs Int'l.	-
STERLING							
North of England B.S.I.(d)	20	(1)	-	12.25	100.138	Charrington Bk.	-
Redcastle(d) ¹	100	1997	5	zero	99.98	Warburg Secs.	10.398
CANADIAN DOLLARS							
GECCO(d) ¹	150	1997	5	8	101.575	Kidder Peabody Int'l.	7.910
Deutsche Fin. Neth. ¹	200	1998	5.5	7.75	101.025	Deut. Bk. Cap. Mkt.	7.480
Mobil Oil Canada ¹	150	1998	5.8	8.125	101.055	CSFB	7.984
YEN							
Mori Seiki Corp	150m	1998	4.25	5.85	101.125	Yamaichi Int'l.	5.342
Kawasaki Heavy Inds ¹	150m	1999	7.25	6.15	101.8	Nomura Int'l.	5.903
Kawasaki Heavy Inds ¹	150m	1997	5.25	5	101.825	Yamaichi Int'l. (Eur.)	5.583
Nikon Corp ¹	150m	1998	4.25	6	100.325	Nikko Europe	5.902
Nikon Corp ¹	100m	1997	5.25	5.05	100.225	Nikko Int'l. (Eur.)	5.583
Nikon Corp ¹	100m	1998	7.25	6.20	100.38	Nikko Europe	6.127
ECU's							
EIBI ¹	350	2002	10	9	99.17	Paribas Cap. Mkt.	-
Morgan Stanley(d) ¹	100	1995	5	(1)	100	Morgan Stanley Int'l.	9.193

Scudder, Stevens & Clark, Inc.

We are pleased to announce the appointment of

Graham F. Nutter

As The London-Based Head Of Marketing And Client Service For Scudder's Institutional Investment Management In The United Kingdom, Europe And The Middle East.

GLOBAL INVESTMENT MANAGEMENT

SCUDDER



Tokyo

69 Old Broad Street
London EC2M 1QS
United Kingdom
Tel: (71) 638-0007
Fax: (71) 638-5790

London

Residential Property Securities No.2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £2,900,000 have been drawn for redemption on 30th July, 1992, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows—

597 639 682 725 767 809 852 894 937 980 1022

1064 1107 1149 1192 1235 1277 1322 1364 1407 1449 1492

1134 1576 1619 1661 1703 1746 1788

On 30th July, 1992 there will become due and payable upon presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of—

S.G. Warburg & Co. Ltd.

2 Finsbury Avenue, London EC2M 2PA
or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 30th July, 1992 and Notes so presented for payment should have attached all Coupons bearing after that date.

£119,900,000 nominal amount of Notes will remain outstanding after 30th July, 1992.

29th June, 1992

C. ITOH & CO LTD

Depository Receipts to Beaver Islands, Inc. Limited
are being issued in accordance with
the following schedule of \$100 face value
Hambros Bank Limited announce that
Coupon No. 58 representing the divi-
dends on the underlying shares for
the half year from 31st March, 1992
may be presented for payment in the
usual manner at the Stock Office
of C. Itoh & Co. Ltd., 4F, 4-14A
or at Banque Internationale a
Luxembourg SA,

**ANGLO AMERICAN CORPORATION
OF SOUTH AFRICA LIMITED**
 Incorporated in the Republic of South Africa
 Company Registration No. 01 0349 04

NOTICE TO MEMBERS

ANNUAL GENERAL MEETING

Notice is hereby given that the seventy-fifth annual general meeting of members of Anglo American Corporation of South Africa Limited will be held at 44 Main Street, Johannesburg, on Thursday, 13 August 1992, at 09:00, for the following business:

- To receive and consider the annual financial statements for the year ended 31 March 1992.
- To elect directors in accordance with the provisions of the Corporation's articles of association.
- To consider and, if deemed fit, to continue to authorise the directors to allot and issue, after providing for the allotment and issue of shares in terms of the share incentive scheme and the Group employee shareholder scheme, the remaining unissued shares in the capital of the Corporation, at their discretion in terms of and subject to the provisions of the Companies Act.

Holders of share warrants to bearer who wish to attend in person or by proxy or to vote at any general meeting of the Corporation must comply with the regulations of the Corporation under which share warrants to bearer are issued.

A proxy entitled to attend and vote at the meeting is entitled to appoint a proxy to nominate to attend, speak and vote in his stead. A proxy need not be a member of the Corporation. If required, forms of proxy are available from the Head Office and London Office of the Corporation.

By order of the Board
C.L. MALTBY
 Secretary

29 June 1992

Registered and Head Office:
 44 Main Street
 Johannesburg 10000

NOTE:
 The 1992 annual report is being posted to registered shareholders today and copies are available for holders of share warrants to bearer from the London office.



London Office:
 40 Holborn Viaduct
 EC1P 1AJ

**COMMERCIAL UNION PRIVILEGE
PORTFOLIO SICAV**

("The Company")

Registered Offices
 41, avenue de la Gare
 Centre Mercure, 8th floor
 L-1611 Luxembourg

R.C. Luxembourg B22640

NOTICE TO SHAREHOLDERS

The Board of Directors of the Company accepts responsibility for the information contained in this notice.

Shareholders are informed that following the decision resolution of 12th March 1992

the registered address will be transferred to:
 41, avenue de la Gare, Centre Mercure, 8th floor, L-1611 Luxembourg

These notifications have been accepted by the Paying & Delivery Agent, Corporation Fund Management Services S.A., 42, avenue de la Gare, Centre Mercure, 6th floor, L-1611 Luxembourg.

After 1st May 1992 only shareholders will be given delivery on the Luxembourg stock exchange.

By order of the board

Adrian Harvey
 Chairman

British Steel

Castrol Eng.

Imperial

Levitt (V)

Regis

WALES

The FT proposes to publish this survey on

September 16 1992.

from its print centres in Tokyo, New York, Frankfurt, Roubaix and London. It will be read by senior businessmen and government officials in 160 countries world wide. It will also be of particular interest to the 130,000 directors and managers in the UK who read the weekday FT. If you wish to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Wales, call

Clive Radford

on 0272 292565 Fax 0272 225974

Merchant House, Wapping Road, Bristol

BS1 4RU

Data source: BMRC Businessman Survey 1990

FT SURVEYS

ABBEY NATIONAL

Treasury Services PLC

GB£120,000,000 Subordinated Floating Rate Notes due 1995

Notice is hereby given that for the Interest Period from 29th June, 1992 to

29th September, 1992, the Note will carry a Rate of Interest of 10.775% per annum.

The amount of interest payable on 29th September, 1992, will be

GB£3,250,164.00.

Agent Bank: Dai-Ichi Kangyo Bank (Luxembourg) S.A.

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**The new German way to fly:
more enjoyment to shorten your long journey.
Lufthansa.**



Gabi Scheeler, 39



There's good news for all Lufthansa intercontinental First and Business Class passengers.

Firstly, our Business Class cuisine has joined First Class as a member of the renowned Chaîne des Rôtisseurs gourmet club. Secondly, on all our B747's, we've moved the First Class

cabin to the "splendid isolation" of the roomy upper deck, so that our Business Class passengers can now also enjoy more space and a more personal service than ever before. Naturally with wider and more comfortable seats, integral footrests and tilt-tables. And, from this autumn, with your own personal in-seat video screen. So fly Lufthansa intercontinental and discover what we mean by: "simply that little bit more".



Lufthansa

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ET MANAGED FUNDS SERVICE

• Current Unit Trust prices are available on FT Cityline, call 0891 123455. Calls charged at 99p/minute cheap rate and 49p/minute at all other times. To obtain your free Unit Trust Code Booklet call 071-925-2128

FT MANAGED FUNDS SERVICE

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES AND MONEY MARKETS

Tricky week for \$

The battering of the dollar is likely to continue this week with a host of economic indicators due and the foreign exchanges braced for a possible cut in interest rates.

The US currency has been struggling against a background of a faltering economic recovery, falling interest rates, political uncertainty and high German interest rates. Poor

UK clearing bank base lending rate 10 per cent from May 5, 1992

economic indicators last week, including worse durable goods figures than expected, a big jump in weekly jobless claims and slow M2 growth, added to the currency's woes.

According to Mr Michael Feeny at Sumitomo Bank in London, there is a lot of potential demand for dollars but the interest rate differential with Germany is still great enough to discourage holding the US currency.

"There still seems insufficient economic justification for the

E IN NEW YORK

June 26	Close	Previous Close
U.S. Spot	1.0904-1.0905	1.0975-1.0985
1 month	1.0905-1.0910	1.0940-1.0945
3 months	1.0910-1.0915	1.0945-1.0950
12 months	1.0915-1.0920	1.0950-1.0955

Forward premiums and discounts apply to the US dollar

STERLING INDEX

June 26	Close	Previous Close
8.30	93.3	93.2
9.00	93.3	93.2
10.00	93.3	93.2
2.00	93.2	93.1
3.00	93.2	93.1
4.00	93.2	93.1
4.80	93.3	93.2
5.00	93.3	93.2

OTHER CURRENCIES

June 26	Close	5	3	
Australia	1.0220-1.0225	0.9900-0.9900		
Austria	2.5700-2.5710	1.3975-1.3985		
Belgium	1.0200-1.0210	1.0170-1.0175		
Denmark	1.0170-1.0175	1.0170-1.0175		
Finland	1.0160-1.0165	1.0170-1.0175		
France	1.0200-1.0205	1.0170-1.0175		
Germany	1.0200-1.0205	1.0170-1.0175		
Italy	1.0180-1.0185	1.0180-1.0185		
Ireland	1.0170-1.0175	1.0170-1.0175		
Iceland	1.0160-1.0165	1.0160-1.0165		
Ireland	1.0160-1.0165	1.0160-1.0165		
Portugal	1.0200-1.0205	1.0170-1.0175		
Spain	1.0180-1.0185	1.0180-1.0185		
Switzerland	1.0170-1.0175	1.0170-1.0175		
U.K.	1.0170-1.0175	1.0170-1.0175		
U.S.	1.0170-1.0175	1.0170-1.0175		

* Floating rate, not official rate \$1.00=\$0.70

CHICAGO

June 26	Close	High	Low	Prev.
Dec 92	96.31	96.35	96.26	96.25
Dec 94	96.04	96.07	95.93	95.92
Dec 96	95.81	95.85	95.75	95.74
Dec 98	95.53	95.55	95.43	95.43

U.S. TREASURY BILLS 6/4%

June 26	Close	High	Low	Prev.
Dec 92	1.0000	1.0000	1.0000	1.0000
Dec 94	1.0000	1.0000	1.0000	1.0000
Dec 96	1.0000	1.0000	1.0000	1.0000
Dec 98	1.0000	1.0000	1.0000	1.0000

U.S. TREASURY BILLS 6/8%

June 26	Close	High	Low	Prev.
Dec 92	1.0000	1.0000	1.0000	1.0000
Dec 94	1.0000	1.0000	1.0000	1.0000
Dec 96	1.0000	1.0000	1.0000	1.0000
Dec 98	1.0000	1.0000	1.0000	1.0000

BRITISH POUND INDEX

June 26	Close	High	Low	Prev.
Dec 92	1.0710	1.0710	1.0710	1.0710
Dec 94	1.0710	1.0710	1.0710	1.0710
Dec 96	1.0710	1.0710	1.0710	1.0710
Dec 98	1.0710	1.0710	1.0710	1.0710

FRENCH FRANC INDEX

June 26	Close	High	Low	Prev.
Dec 92	1.0710	1.0710	1.0710	1.0710
Dec 94	1.0710	1.0710	1.0710	1.0710
Dec 96	1.0710	1.0710	1.0710	1.0710
Dec 98	1.0710	1.0710	1.0710	1.0710

PHILADELPHIA COMEX OPTIONS

June 26	Close	High	Low	Prev.
Dec 92	0.7150	0.7150	0.7150	0.7150
Dec 94	0.7150	0.7150	0.7150	0.7150
Dec 96	0.7150	0.7150	0.7150	0.7150
Dec 98	0.7150	0.7150	0.7150	0.7150

EUROPEAN COMEX OPTIONS

June 26	Close	High	Low	Prev.
Dec 92	0.7150	0.7150	0.7150	0.7150
Dec 94	0.7150	0.7150	0.7150	0.7150
Dec 96	0.7150	0.7150	0.7150	0.7150
Dec 98	0.7150	0.7150	0.7150	0.7150

JAPANESE YEN INDEX

June 26	Close	High	Low	Prev.
Dec 92	100.30	100.30	100.23	100.23
Dec 94	99.12	99.24	99.19	99.19
Dec 96	97.14	97.14	97.13	97.13
Dec 98	96.17	96.22	96.17	96.17

FT-ACTUARIES WORLD INDICES

June 26	Close	High	Low	Prev.
Dec 92	100.00	100.00	99.95	9

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

NYSE COMPOSITE PRICES

1982 Ytd. P/ Sis
High Low Stock Div. % E 100s. High
Continued from previous page

1992												1992													
High Low Stock			Div. % E 100s, High			Close Prev. Low Quo ^t Close			High Low Stock			Div. % E 100s, High			Close Prev. Low Quo ^t Close			High Low Stock			Div. % E 100s, High				
Continued from previous page																									
34 1/2 26 1/4 Schaeffler	0.64	2.0	10 938	25 1/2	32 1/2	32 1/2	+1 1/2	60 40 1/2	Telxon ADR x	0.48	1.1	2300	45 1/2	43 1/2	43 1/2	-1 1/2	33 1/2 32 1/2	Valero En	0.44	1.0	466	24 1/2	24	2	
23 1/2 21 1/4 SanDisk Corp	1.44	2.0	12 265	29 1/2	33 1/2	33 1/2	+1 1/2	57 1/2 45	Tomplini	0.96	2.1	19 587	47 1/2	46 1/2	46 1/2	-1 1/2	11 1/2 7 1/2	ValeroNGas	2.50	29 2/4	6 110	8 1/2	8 1/2	2	
3 1/2 2 23 SanDisk Corp	0.40	14 25 5 15	6	24	24	24	-1 1/2	26 1/2	Tomplini	0.43	19.4	230	21 1/2	21 1/2	21 1/2	-1 1/2	7 1/2 5 1/2	Valero Inc	0.20	33 1/2	10 5	6	6	2	
9 1/2 7 1/2 SanDisk Corp	0.16	1.0	19 209	46 1/2	81 1/2	81 1/2	-1 1/2	9 1/2 8 1/2	TempiGlob x	0.84	87	45	20 1/2	93 1/2	93 1/2	93 1/2	-1 1/2	7 1/2 1 1/2	Valley Ind	0 14	1 1/2	1 1/2	1 1/2	1 1/2	2
16 1/2 30 1/2 SanDisk Corp	2.00	8.0	10 41	34 1/2	34 1/2	34 1/2	-1 1/2	46 31 1/2	Terrenecon	1.60	4.4	61185	37 1/2	36 1/2	36 1/2	-1 1/2	19 1/2 12 1/2	Van Dorn	0.60	3 6 80	162	16 1/2	16 1/2	1/2	
14 1/2 11 1/2 SantaFeFdn	20.00	16.0	12 104	12 1/2	12 1/2	12 1/2	-1 1/2	20 1/2 19 1/2	TeraDryme	1.20	819	10 1/2	104 1/2	104 1/2	104 1/2	-1 1/2	11 1/2 10 1/2	Vanguard	0.84	10 1/2	13 4	8 1/2	8 1/2	2	
57 48 1/2 Saras Lee	1.08	2.0	16 12529	49 1/2	49 1/2	49 1/2	+1 1/2	10 1/2 9 1/2	Terex	0.08	0.5	5 180	11 1/2	11 1/2	11 1/2	-1 1/2	11 1/2 11 1/2	Vanguard	0.62	7 1/2	11 1/2	11 1/2	11 1/2	1/2	
9 1/2 1 1/2 Savem	0	0	30	1 1/2	1 1/2	1 1/2	-1 1/2	5 1/2 5 1/2	Terra Inds	1.16	576	54	54	54	54	-1 1/2	7 1/2 4 1/2	Variet	0.12	12 1/2	45	45	45	2	
44 1/2 38 1/2 Savem Corp	2.08	6.5	12 288	40 1/2	40 1/2	40 1/2	+1 1/2	5 1/2 5 1/2	Tesoro Pet	2.10	194	6 1/2	6 1/2	6 1/2	6 1/2	-1 1/2	42 34 1/2	Variant Ass	0.35	11 1/2	24200	341 1/2	343 1/2	33 1/2	
47 40 1/2 Scopco Corp	2.08	6.5	13 12320	45	44 1/2	44 1/2	+1 1/2	5 1/2 5 1/2	Texaco C	3.20	52	162887	81 1/2	81 1/2	81 1/2	-1 1/2	17 1/2 12 1/2	Varyly	1.30	8 1/2	155	15	15	2	
68 49 1/2 ScheringPl	1.56	2.8	17 17411	54 1/2	53 1/2	53 1/2	+1 1/2	25 1/2 19 1/2	Texaco Ind	0.20	8 003	3	20 1/2	23 1/2	23 1/2	23 1/2	-1 1/2	18 1/2 12 1/2	Varyly Corp	0.25	22 1/2	162	16 1/2	16 1/2	1/2
67 52 1/2 ScheringPl	1.20	1.9	17 17603	62 1/2	62 1/2	62 1/2	+1 1/2	40 1/2 30 1/2	Texaco Int'l	0.22	2.1	13 1/2	38 1/2	38 1/2	38 1/2	-1 1/2	15 1/2 12 1/2	Venture	1.18	8 1/2	66	14 1/2	14 1/2	1/2	
10 1/2 6 1/2 Schneiders	0.18	0.75	14 1/2	81 1/2	81 1/2	81 1/2	+1 1/2	23 1/2 17 1/2	Texaco Pac	0.40	33 31	33	17 1/2	17 1/2	17 1/2	17 1/2	-1 1/2	67 1/2 62	Venture	5.00	7 1/2	3	65 1/2	65 1/2	2
21 15 1/2 Schneiders	44	45	5	81 1/2	81 1/2	81 1/2	+1 1/2	42 1/2 37 1/2	Texaco Utal	3.04	17 182513	30 1/2	38 1/2	38 1/2	38 1/2	-1 1/2	25 1/2 15 1/2	Venture Int'l	10 785	25 1/2	244	24 1/2	24 1/2	2	
10 1/2 7 1/2 Scentra	0.10	1.2	21 52151	30 1/2	30 1/2	30 1/2	+1 1/2	10 1/2 9 1/2	Texaco Utal	1.10	107	3	10 1/2	10 1/2	10 1/2	10 1/2	-1 1/2	17 1/2 9 1/2	Venture Res	9 4	4	14 1/2	14 1/2	1/2	
48 34 1/2 Scentra	0.08	2.0	21 52151	30 1/2	30 1/2	30 1/2	+1 1/2	32 1/2 27 1/2	Texaco Utal	1.13	36 10	44 1/2	37	38 1/2	38 1/2	-1 1/2	21 1/2 13 1/2	Venture	1.10	13 1/2	283	63 1/2	63 1/2	2	
31 26 1/2 Scentra	0.05	2.0	17 18533	27 1/2	27 1/2	27 1/2	+1 1/2	9 1/2 7 1/2	Thackeray	0.26	3.0	11	8 1/2	8 1/2	8 1/2	8 1/2	-1 1/2	45 2 25	Venture	1.05	24	34	44	44	2
28 1/2 21 1/2 Sequel En	4.04	12 16	24 1/2	24 1/2	24 1/2	24 1/2	+1 1/2	47 1/2 37 1/2	Thermofine	1.19	215	40 1/2	40 1/2	40 1/2	40 1/2	-1 1/2	23 1/2 13 1/2	WMS Indus	78	28	143	143	143	2	
22 12 1/2 Spx Corp.	0.40	1.8	19 10202	20 1/2	20 1/2	20 1/2	+1 1/2	17 1/2 13 1/2	Thiokol	0.36	23	5 203	15 1/2	15 1/2	15 1/2	-1 1/2	34 1/2 29 1/2	Weld. Holdin	1.95	5.5	12	77 3/4	77 3/4	3/4	
43 37 1/2 Spx Corp	2.00	5.0	10 32863	38 1/2	38 1/2	38 1/2	+1 1/2	65 1/2 64 1/2	Thomas & B	2.24	37	29 371	60	59 1/2	59 1/2	-1 1/2	26 1/2 16 1/2	Weschovia	0.00	33 20	48	80 1/2	80 1/2	2	
12 1/2 11 1/2 Spx Corp	0.84	6.9	72	12 1/2	12 1/2	12 1/2	+1 1/2	14 1/2 13 1/2	Thomas Ind	4.25	43 625	19	9 1/2	9 1/2	9 1/2	-1 1/2	37 1/2 25 1/2	Weschovia	0.00	22 1/2	120	27 1/2	27 1/2	2	
31 24 1/2 Spx Corp	0.30	1.1	18 456	27 1/2	27 1/2	27 1/2	+1 1/2	18 1/2 13 1/2	Thomas Ind	1.28	8 5	7	73	15	14 1/2	15	-1 1/2	5 1/2 3 1/2	Walnoco	2 177	3 1/2	34	34	34	2
51 36 1/2 Sequa A	0.06	1.8	8 36	26 1/2	26 1/2	26 1/2	+1 1/2	17 1/2 11 1/2	Tidewater	0.07	0.05	3 10	20 1/2	15	15	-1 1/2	38 1/2 30 1/2	Walgreen	0.12	16 1/2	16 1/2	33 1/2	33 1/2	3	
58 45 1/2 Sequa B	0.20	1.0	26	10	49 1/2	49 1/2	+1 1/2	50 1/2 30 1/2	Tidewater	0.20	15	18 1/2	18 1/2	18 1/2	18 1/2	-1 1/2	27 1/2 21 1/2	Walgreen	0.12	14 1/2	45	45	45	2	
20 1/2 20 1/2 ServiceC	1.00	18	15 14	41 1/2	25 1/2	25 1/2	+1 1/2	50 1/2 45 1/2	Timetech	7.5	43 180	48	48	48	48	-1 1/2	23 1/2 13 1/2	Wal-Mart	0.21	0.4	305540	50 1/2	50 1/2	2	
27 1/2 22 1/2 ServiceC	1.28	4 8	13 24 24	24 1/2	24 1/2	24 1/2	+1 1/2	12 1/2 8 1/2	Timewarner	1.00	0.03	12 15158	108 1/2	108 1/2	108 1/2	-1 1/2	79 1/2 47 1/2	WarnerLam	2.04	14 1/2	495	50 1/2	50 1/2	2	
28 1/2 17 1/2 Shew Ind	0.30	1.0	20 12624	22 1/2	22 1/2	22 1/2	+1 1/2	52 1/2 47 1/2	TimeWln	3.97	5	400	103	52 1/2	52 1/2	-1 1/2	30 1/2 28 1/2	Wash. Gas	0.16	5.5	10	104	104	2	
19 1/2 8 1/2 Shew Ind	0.06	5.5	63 02622	18 1/2	17 1/2	17 1/2	+1 1/2	38 1/2 28 1/2	TimedMin	1.00	34 14 44	202	20 1/2	20 1/2	20 1/2	-1 1/2	28 1/2 25 1/2	Wash. Gas	0.12	16 1/2	50	50	50	2	
10 1/2 6 1/2 Shew Ind	0.24	2.7	36 53	81 1/2	81 1/2	81 1/2	+1 1/2	3 1/2 2 1/2	Timken	1.00	34 22 425	26 1/2	26 1/2	26 1/2	26 1/2	-1 1/2	11 1/2 10 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
18 1/2 16 1/2 Shew Ind	0.04	1.8	18 548	18 1/2	18 1/2	18 1/2	+1 1/2	11 1/2 10 1/2	Timken	1.00	95	2100	10 1/2	10 1/2	10 1/2	-1 1/2	23 1/2 15 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
14 1/2 12 1/2 Shew Ind	0.08	1.8	18 22	26 1/2	26 1/2	26 1/2	+1 1/2	20 1/2 19 1/2	Timken	1.00	14 18 1	10	1 1/2	1 1/2	1 1/2	-1 1/2	23 1/2 15 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
34 1/2 24 1/2 Shew Ind	0.06	1.8	18 22	26 1/2	26 1/2	26 1/2	+1 1/2	20 1/2 19 1/2	Timken	1.00	14 18 1	10	1 1/2	1 1/2	1 1/2	-1 1/2	23 1/2 15 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
21 1/2 19 1/2 Shew Ind	1.44	8 18	14 1/2	31 2/1	21 1/2	21 1/2	+1 1/2	24 1/2 20 1/2	Timken	0.86	31 1 473	22	21 1/2	21 1/2	21 1/2	-1 1/2	23 1/2 15 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
16 10 1/2 Shew Ind	0.50	5 1 1/2	10 1/2	16 1/2	16 1/2	16 1/2	+1 1/2	48 1/2 34 1/2	Timken	0.10	4 585	27 1/2	27 1/2	27 1/2	27 1/2	-1 1/2	23 1/2 15 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
18 1/2 13 1/2 Shew Ind	0.48	2 17	12 1/2	16 1/2	16 1/2	16 1/2	+1 1/2	48 1/2 34 1/2	Timken	0.10	4 585	27 1/2	27 1/2	27 1/2	27 1/2	-1 1/2	23 1/2 15 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
35 1/2 30 1/2 Shew Ind	2.00	8 4	22 757	37 1/2	37 1/2	37 1/2	+1 1/2	19 1/2 14 1/2	Timken	0.24	14 21	25	17 1/2	17 1/2	17 1/2	-1 1/2	36 1/2 27 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
36 28 1/2 Shew Ind	0.23	8 14	14 258	32 1/2	32 1/2	32 1/2	+1 1/2	20 1/2 15 1/2	Timken	0.30	2 33 825	18 1/2	18 1/2	18 1/2	18 1/2	-1 1/2	36 1/2 27 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
15 10 1/2 Shew Ind	0.50	4 3 1/2	10 1/2	16 1/2	16 1/2	16 1/2	+1 1/2	20 1/2 15 1/2	Timken	0.30	2 33 825	18 1/2	18 1/2	18 1/2	18 1/2	-1 1/2	36 1/2 27 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
47 41 1/2 Shew Ind	0.30	4 3 1/2	10 1/2	16 1/2	16 1/2	16 1/2	+1 1/2	20 1/2 15 1/2	Timken	0.30	2 33 825	18 1/2	18 1/2	18 1/2	18 1/2	-1 1/2	36 1/2 27 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
47 41 1/2 Shew Ind	0.30	4 3 1/2	10 1/2	16 1/2	16 1/2	16 1/2	+1 1/2	20 1/2 15 1/2	Timken	0.30	2 33 825	18 1/2	18 1/2	18 1/2	18 1/2	-1 1/2	36 1/2 27 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
47 41 1/2 Shew Ind	0.30	4 3 1/2	10 1/2	16 1/2	16 1/2	16 1/2	+1 1/2	20 1/2 15 1/2	Timken	0.30	2 33 825	18 1/2	18 1/2	18 1/2	18 1/2	-1 1/2	36 1/2 27 1/2	Wash. Gas	0.12	16 1/2	10 1/2	10 1/2	10 1/2	2	
47 41 1/2 Shew Ind	0.30	4 3 1/2	10 1/2	16 1/2	16 1/2	16 1/2	+1 1/2	20 1/2 15 1/2	Timken	0.30	2 33 825														

Price data supplied by Telektra.

Yearly highs and lows reflect the period from Jan 1 including the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, ratios of dividend and annual disbursements based on the latest declaration. Selected figures are unaudited.

a-dividend also xtra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend d-closed d-new yearly low e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. h-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. l-dividend declared or paid this year, and accumulative amount with dividends in arrears. n-new issue in last 52 weeks. The high-low range begins with the start of trading. rd-next day delivery. P/E price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begin with date of split. t-splits. u-dividend paid in stock in preceding 12 months. v-estimated cash value on ex-dividend or ex-distribution date. w-newly year high. x-v trading halted. vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act. y-securities assumed by such companies. wd-distributed ex-dividend. wd-with warrants. x-as-dividend or ex-rights. xes-ex-distribution. xe-without warrants. y-ex-dividend and sales in full. vld-yield. z-sales in full

NASDAQ NATIONAL MARKET

4:00 pm prices June 26

PF	Stk	Div. E	100s	High	Low	Last	Chng	Stock	PF	Stk	Div. E	100s	High	Low	Last	Chng	Stock	PF	Stk	Div. E	100s	High	Low	Last	Chng						
AMBRD	0.44	19	435	321	311	311	-1	Dig Micro	3	808	61	652	61	63	-1	LODS A	20	240	304	272	262	+14	SEI Cpl s	0.15	16	298	23	422	221	+14	
ACC Corp	0.06	16	78	15	15	15	-1	Dig Syst	10	25	34	31	31	31	-1	Le Parle	75	117	84	64	64	-14	Selbols B	0.38	2	16	52	54	54	-14	
Action E	0.08	1031	513	81	61	61	-1	Dig Syst	11	5	9	6	6	6	-1	Ladi Fint	0.12	13	203	84	75	73	-14	Selectics	1.12	8	653	121	204	214	+14
AcmeC	0.27	8	154	173	173	173	-1	Dime Crp	16	141	262	20	284	20	-1	Lam Rock	0.09	17	1410	282	274	286	-14	Sequent	0.8	747	15	144	147	147	+14
AcmeCp	0.32	2	154	147	147	147	-1	Dime Crp	0.20	4	422	133	133	134	-1	Lancaster	0.02	16	420	244	234	233	-14	SerQuota	0.9	302	9	372	34	34	-14
Adaptex	0.21	1360	22	201	211	211	-1	DINA Pint	8	382	82	63	63	63	-1	Lancefint	0.02	16	153	194	156	111	-14	SerTech	1.13	198	8	814	812	812	-14
AdCC Tel	0.27	412	34	33	33	33	-1	Doker Ga	0.20	21	1532	204	193	193	-1	Lanscap	7	206	51	53	53	53	-14	SerVrac	0.8	40	24	212	212	212	-14
Adelang	0.32	67	91	9	81	81	-1	Dok Rdy	0.44	36	1474	134	13	13	-1	Lattice S	0.16	16	773	147	14	14	-14	Sewerson	1.15	30	12	103	111	111	+14
Adta Serv	0.16	16	762	124	111	121	-1	Dok Rdy	0.20	42	302	81	8	8	-1	Lattice S	0.40	21	186	264	254	26	-14	SewPd	0.84	15	584	181	173	173	-14
ADT Adv	0.32	16	4403	454	413	421	-1	DraconEx	10	8	121	12	12	12	-1	LDT Cpl	7	167	116	11	11	11	-14	Sil Syst	11	1285	7	6	84	84	-14
Adwest C	0.16	9	222	9	87	87	-1	DraconEx	0.24	20	153	15	15	15	-1	Lechters	0.24	126	204	181	184	184	-14	Shorewood	14	478	812	8	8	8	-14
Adv Logx	5	707	51	44	44	44	-1	DraconEx	0.08	15	795	53	52	54	-1	Leges Cpl	0.17	820	31	304	304	304	-14	SlowP	1.13	10	204	16	204	204	-14
Adv Payne	18	339	51	9	91	91	-1	DraconEx	1.20	27	142	2	142	14	-14	Le Tech	0.20	24	115	193	181	19	-14	Sierra On	22	1058	15	d14	143	143	-14
Adv Tote	19	6046	22	211	221	221	-1	Dunhill	0.60	16	25	254	254	254	-14	Lidetone	8	256	31	34	34	34	-14	SierraTec	7	282	8	712	712	712	-14
Advantex	0.16	16	2750	144	133	141	-1	Durr Fll	0.30	14	35	212	21	21	-14	LifityInda	0.52	22	1240	184	174	174	-14	Sig Ad	0.25	25	341	493	483	483	-14
Adv Sys	17	554	181	17	17	17	-1	Dyntech/Ci	82	80	412	41	41	41	-1	Lin Bess	30	207	63	63	63	63	-14	SigmaDes	4	213	6	452	54	54	-14
Aldentex	0	504	4	41	41	41	-1	Dyntech/Ci	12	303	18	172	172	172	-14	Lindberg	0.08	15	15	22	212	23	-14	SilGen/Gp	0.06	6	2100	114	104	104	-14
Agency Ibs	13	131	91	91	91	91	-1	Dyntech/Ci	0.24	20	153	15	15	15	-14	Lindberg	0.05	25	311	33	33	33	-14	Simpson	0.56	29	785	161	174	181	+14
AgnewCo	0.07	1	656	45	41	41	-1	Dyntech/Ci	0.40	20	153	15	15	15	-14	Livestock	0.35	17	21	272	252	254	-14	Sinfield	1.11	305	141	d14	144	144	-14
Alte ADT	1.52	11	1550	453	421	421	-1	Eagle Fd	8	186	74	81	81	81	-14	Livestock	0.05	15	15	15	15	15	-14	SocalityCp	1.28	71	738	577	577	577	-14
Alte Cpl	8	4600	125	121	121	121	-1	Easel Cpl	27	3235	212	210	203	203	-14	Livestock	0.06	15	15	15	15	15	-14	Speedy S	0.90	2	111	111	111	111	-14
Alte Gold	0.08	11	179	231	221	221	-1	EastGard	21	57	15	15	15	15	-14	Lotus Dev	1232010	194	174	174	174	174	-14	Software	14	1210	124	124	124	124	-14
Alte Hld	0.08	21	223	51	51	51	-1	EastGard	0	10	112	11	11	11	-14	LTX Cpl	1	301	14	115	113	113	-14	Software	1.13	225	24	d2	24	24	-14
Alte Ong	0.08	12	71	31	20	20	-1	EastGard	0.08	25	1043	264	254	254	-14	LVMH	2.81	15	25	1824	1504	152	-14	Source P	1.00	17	99	364	38	38	-14
Alte Ph	14	348	19	18	18	18	-1	EastGard	0.12	18	36	9	9	9	-14	StnCellWr	2.30	7	521	35	341	341	-14								
AlteSyst	1.00	16	143	18	18	18	-1	ElectroSel	4	38	34	32	32	34	-14	SouthEast	0.78	11	1232	252	254	254	-14								
AlteCp	0.02	8	21	7	81	7	-1	Electrity	2.20	44	116	44	43	43	-14	Spiegel A	0.36	35	23	124	114	114	-14								
AlteCp	0.02	322133	31	21	3	3	-1	Electrity	29	1507	213	21	21	21	-14	St. Andria	0.10	16	5028	351	34	34	-14								
AlteCp	0.02	8	187	411	341	341	-1	Electrity	12	4181	81	81	81	81	-14	St. Pacific	0.40	7	54	18	171	171	-14								
AlteCp	0.02	30	3617	261	234	234	-1	Emax Cpl	0.24	52	7	6	6	6	-14	Staples	0.57	127	28	26	26	26	-14								
AlteCp	0.02	7	54	84	83	83	-1	EmbyWrit	22	77	11	22	10	10	-14	Star Bar	1.04	15	175	36	37	37	-14								
AlteCp	0.02	15	2208	121	113	121	-1	Engrapht	0.12	18	36	9	9	9	-14	Star Gr	0.44	22	1307	363	351	351	-14								
AlteCp	0.02	70	14	95	42	42	-14	Engrapht	0.20	36	32	4	3	3	-14	Star Micro	0.23	773	111	114	114	114	-14								
AlteCp	0.02	157	871	11	10	11	-1	Engrapht	0.50	14	857	214	24	24	-14	Star Regis	0.60	12	503	154	144	144	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.24	52	10	12	12	12	-14	Star Tech	0.06	19	38	134	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.03	43	500	16	15	16	-14	StickyUSA	0.20	14	38	81	81	81	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.16	10	12	332	31	30	-14	Starfarr	0.16	20	227	18	178	178	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StarMartial	0.44	12	14	16	15	15	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StarStry	0.05	40	605	312	289	312	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartB	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
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AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14								
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AlteCp	0.02	157	10	11	11	11	-1	Engrapht	0.02	10	12	332	31	30	-14	StewartD	0.05	33	485	13	124	124	-14</								

AMEX COMPOSITE PRICES

AMEX COMPOSITE PRICES												4:00 pm prices June																		
P/I		S/6s				P/I		S/6s				P/I		S/6s																
Stock	Div. E	1986	High	Low	Close	Chng	Stock	Div. E	1986	High	Low	Close	Chng	Stock	Div. E	1986	High	Low	Close	Chng	Stock									
Acion Cpr		0	2100	51 $\frac{1}{2}$	51 $\frac{1}{2}$	51 $\frac{1}{2}$	+1 $\frac{1}{2}$	Cast FdA	0.01	654	51 $\frac{1}{2}$	51 $\frac{1}{2}$	51 $\frac{1}{2}$	-1 $\frac{1}{2}$	Delta Cpr	0.19	10	26	13 $\frac{1}{2}$	13 $\frac{1}{2}$	13 $\frac{1}{2}$	+1 $\frac{1}{2}$	EdCorp	0.36	26	330	26 $\frac{1}{2}$	251 $\frac{1}{2}$	251 $\frac{1}{2}$	
Air Expr	0	16	14	120	28 $\frac{1}{2}$	27 $\frac{1}{2}$	-2 $\frac{1}{2}$	Amico	0.44	46	17 $\frac{1}{2}$	17 $\frac{1}{2}$	17 $\frac{1}{2}$	-1 $\frac{1}{2}$	Nilthenn	2	2205	21 $\frac{1}{2}$	21 $\frac{1}{2}$	21 $\frac{1}{2}$	-2 $\frac{1}{2}$	Pagan Corp	0.40	35	550	144 $\frac{1}{2}$	126 $\frac{1}{2}$	126 $\frac{1}{2}$		
Alfin Inc		2	20	14	14	14	-1 $\frac{1}{2}$	Computer	9	6	15 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	-1 $\frac{1}{2}$	Horn&Blatt	8	14	2	17 $\frac{1}{2}$	22 $\frac{1}{2}$	22 $\frac{1}{2}$	+1 $\frac{1}{2}$	Perini	0.40	27	5	12 $\frac{1}{2}$	12 $\frac{1}{2}$	12 $\frac{1}{2}$	
Alpha Ind	137	19	24	24	24	24	-1 $\frac{1}{2}$	Consel FdA	145	5	41 $\frac{1}{2}$	41 $\frac{1}{2}$	41 $\frac{1}{2}$	-1 $\frac{1}{2}$	Novatex	128	173	9	87 $\frac{1}{2}$	87 $\frac{1}{2}$	87 $\frac{1}{2}$	-1 $\frac{1}{2}$	Peri HSP	1.14	15	25	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	
Am Int Po	0.50	14	3	622 $\frac{1}{2}$	82 $\frac{1}{2}$	82 $\frac{1}{2}$	-1 $\frac{1}{2}$	Corona A	0.10443	222	41 $\frac{1}{2}$	41 $\frac{1}{2}$	41 $\frac{1}{2}$	-1 $\frac{1}{2}$	JCH Corp	5	133	31 $\frac{1}{2}$	31 $\frac{1}{2}$	31 $\frac{1}{2}$	-1 $\frac{1}{2}$	Plattway	1.10	18	140	26 $\frac{1}{2}$	20 $\frac{1}{2}$	20 $\frac{1}{2}$		
Amitab A	0.64	14	26	26	20 $\frac{1}{2}$	20 $\frac{1}{2}$	-2 $\frac{1}{2}$	Cross A	0.40	33	210 $\frac{1}{2}$	205 $\frac{1}{2}$	205 $\frac{1}{2}$	-2 $\frac{1}{2}$	VirGard	0.34	5	133	31 $\frac{1}{2}$	31 $\frac{1}{2}$	31 $\frac{1}{2}$	+1 $\frac{1}{2}$	Ply Gm	0.12	22	65	11 $\frac{1}{2}$	11	11	
Am Soule	0.80	4	423	84 $\frac{1}{2}$	88 $\frac{1}{2}$	84 $\frac{1}{2}$	+1 $\frac{1}{2}$	Cross B	0.40	15	9	10	10	-1 $\frac{1}{2}$	Int Nodels	708	52 $\frac{1}{2}$	55 $\frac{1}{2}$	55 $\frac{1}{2}$	55 $\frac{1}{2}$	+1 $\frac{1}{2}$	PMC x	0.95	14	15	9 $\frac{1}{2}$	9 $\frac{1}{2}$	9 $\frac{1}{2}$		
Amund Cp	0.10631	2671	17	16	16 $\frac{1}{2}$	16 $\frac{1}{2}$	+1 $\frac{1}{2}$	Cubic	0.53	52	6	10 $\frac{1}{2}$	10 $\frac{1}{2}$	-1 $\frac{1}{2}$	Intermark	0	133	8	8	8	-1 $\frac{1}{2}$	Prudential	0.10	1	250	21 $\frac{1}{2}$	21 $\frac{1}{2}$	21 $\frac{1}{2}$		
Am Expl	4	274	21 $\frac{1}{2}$	21 $\frac{1}{2}$	21 $\frac{1}{2}$	21 $\frac{1}{2}$	-1 $\frac{1}{2}$	CutterFid	0.38	8	14	17 $\frac{1}{2}$	15	15	-1 $\frac{1}{2}$	IntTchng	0	133	8	8	8	-1 $\frac{1}{2}$	Price Cst	0	6	30	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	
Anger A&A	24	175	68 $\frac{1}{2}$	58 $\frac{1}{2}$	58 $\frac{1}{2}$	58 $\frac{1}{2}$	+1 $\frac{1}{2}$	Dan Inds	29	36	2	32	32	-2 $\frac{1}{2}$	Jani Bell	40	232	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	+1 $\frac{1}{2}$	RBW Cp	2	25	32	24	32	32		
Antech	18	26	71 $\frac{1}{2}$	71 $\frac{1}{2}$	71 $\frac{1}{2}$	71 $\frac{1}{2}$	-1 $\frac{1}{2}$	Decompos	5	15	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	-1 $\frac{1}{2}$	Ring Cpt	4	10	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-1 $\frac{1}{2}$	ResCom	1	261	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$		
Alaris	6	125	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	-1 $\frac{1}{2}$	Duplex x	0.48	27	5	12 $\frac{1}{2}$	12 $\frac{1}{2}$	12 $\frac{1}{2}$	-1 $\frac{1}{2}$	Kirkby Exp	21	360	12	12 $\frac{1}{2}$	12 $\frac{1}{2}$	-1 $\frac{1}{2}$	KLU Corp	30	50	5	5	5	-1 $\frac{1}{2}$	
Atsch C/B	1	4	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	1 $\frac{1}{2}$	-1 $\frac{1}{2}$	DWG Corp	12	757	9 $\frac{1}{2}$	9 $\frac{1}{2}$	9 $\frac{1}{2}$	-1 $\frac{1}{2}$	Labarge	23	423	17 $\frac{1}{2}$	15	15	-1 $\frac{1}{2}$	Laser Ind	181	23	8 $\frac{1}{2}$	7 $\frac{1}{2}$	7 $\frac{1}{2}$	-1 $\frac{1}{2}$		
Avon A	2	19	34	34	34	34	-1 $\frac{1}{2}$	Edison Co	0.46	8	3	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-1 $\frac{1}{2}$	Levitt Ind	1	27	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	-1 $\frac{1}{2}$	Tilt Ind	2	5	15	15	15	15	
B&H Ocean	0.55	8	23	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	-1 $\frac{1}{2}$	Enteq Co	0.46	8	3	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-1 $\frac{1}{2}$	Levitt Ind	181	23	8 $\frac{1}{2}$	7 $\frac{1}{2}$	7 $\frac{1}{2}$	-1 $\frac{1}{2}$	Tilt Prod	0.40112	2100	9 $\frac{1}{2}$	9 $\frac{1}{2}$	9 $\frac{1}{2}$	9 $\frac{1}{2}$	
Baldwin T/A	0.04	29	162	41 $\frac{1}{2}$	38 $\frac{1}{2}$	38 $\frac{1}{2}$	+1 $\frac{1}{2}$	Enteq Bay	0.07574	1328	52 $\frac{1}{2}$	52 $\frac{1}{2}$	52 $\frac{1}{2}$	-1 $\frac{1}{2}$	Levitt Ind	5	51	15	15	15	-1 $\frac{1}{2}$	TerData	0.32	40	90	31 $\frac{1}{2}$	31	31		
Barry RG	43	56	84 $\frac{1}{2}$	84 $\frac{1}{2}$	84 $\frac{1}{2}$	84 $\frac{1}{2}$	-1 $\frac{1}{2}$	Enteq E	0.22	11	2	12 $\frac{1}{2}$	12 $\frac{1}{2}$	12 $\frac{1}{2}$	-1 $\frac{1}{2}$	Lever Ind	13	94	12	11 $\frac{1}{2}$	12 $\frac{1}{2}$	-1 $\frac{1}{2}$	Thermex	117	85	5 $\frac{1}{2}$	7 $\frac{1}{2}$	7 $\frac{1}{2}$	7 $\frac{1}{2}$	
BAT Ind	0.85	27	266	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	+1 $\frac{1}{2}$	Edwards	0	518	1	15	15	-1 $\frac{1}{2}$	Lynch Cpt	18	18	18 $\frac{1}{2}$	17 $\frac{1}{2}$	17 $\frac{1}{2}$	-1 $\frac{1}{2}$	Total Inds	26	58	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$	25 $\frac{1}{2}$		
Board Cn	0	5	11	11	11	11	-1 $\frac{1}{2}$	Engy Serv	0	560	1 $\frac{1}{2}$	61 $\frac{1}{2}$	61 $\frac{1}{2}$	-1 $\frac{1}{2}$	MapcoCpB	7	876	6	55 $\frac{1}{2}$	55 $\frac{1}{2}$	55 $\frac{1}{2}$	-1 $\frac{1}{2}$	UnifoodA	4	2	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	
Bergen Br	0.40	14	105	19 $\frac{1}{2}$	19 $\frac{1}{2}$	19 $\frac{1}{2}$	-1 $\frac{1}{2}$	Fab Inds	0.50	11	43	29 $\frac{1}{2}$	29 $\frac{1}{2}$	29 $\frac{1}{2}$	-1 $\frac{1}{2}$	Master Bsc	12	21	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	-1 $\frac{1}{2}$	UnifoodC	5	10	12	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	
Boris Man	1.00191	3	23	23	23	23	-1 $\frac{1}{2}$	Fab Inc A	0.20	40	5	72 $\frac{1}{2}$	72 $\frac{1}{2}$	72 $\frac{1}{2}$	-1 $\frac{1}{2}$	Missouri	30	304	30 $\frac{1}{2}$	30 $\frac{1}{2}$	30 $\frac{1}{2}$	-1 $\frac{1}{2}$	UnifoodC	5	40	40	30 $\frac{1}{2}$	30 $\frac{1}{2}$	30 $\frac{1}{2}$	
Bos - Red A	16	94	18 $\frac{1}{2}$	18 $\frac{1}{2}$	18 $\frac{1}{2}$	18 $\frac{1}{2}$	-1 $\frac{1}{2}$	Fab Inc B	0.10	11	28	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	-1 $\frac{1}{2}$	Media A	0.44	7	159	18 $\frac{1}{2}$	17 $\frac{1}{2}$	17 $\frac{1}{2}$	-1 $\frac{1}{2}$	UnifoodC	4	2	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$
Brount A	0.45110	48	87 $\frac{1}{2}$	84 $\frac{1}{2}$	84 $\frac{1}{2}$	84 $\frac{1}{2}$	+1 $\frac{1}{2}$	Fabri C/B	0.48	38	37	27 $\frac{1}{2}$	26 $\frac{1}{2}$	26 $\frac{1}{2}$	-1 $\frac{1}{2}$	Mem Co	0.40	17	328	14 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	-1 $\frac{1}{2}$	UnifoodC	5	40	40	24 $\frac{1}{2}$	24 $\frac{1}{2}$	24 $\frac{1}{2}$
Bosar M	6	380	12	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-1 $\frac{1}{2}$	Forest Le	27	138	31 $\frac{1}{2}$	31 $\frac{1}{2}$	31 $\frac{1}{2}$	-1 $\frac{1}{2}$	Metrop En	37	58	54 $\frac{1}{2}$	54 $\frac{1}{2}$	54 $\frac{1}{2}$	-1 $\frac{1}{2}$	UnifoodC	5	40	40	30 $\frac{1}{2}$	30 $\frac{1}{2}$	30 $\frac{1}{2}$		
Bowman	12	20	12	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-1 $\frac{1}{2}$	Frequency	7	7	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	-1 $\frac{1}{2}$	Moog A	37	2	7	7	7	-1 $\frac{1}{2}$	UnifoodC	5	40	40	10 $\frac{1}{2}$	10 $\frac{1}{2}$	10 $\frac{1}{2}$		
Bowme	0.25	10	948	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	-1 $\frac{1}{2}$	Fr Orlons	16	4104	31 $\frac{1}{2}$	30 $\frac{1}{2}$	30 $\frac{1}{2}$	-1 $\frac{1}{2}$	NAC Corp	0.16	1	80	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-1 $\frac{1}{2}$	UnifoodC	5	40	40	10 $\frac{1}{2}$	10 $\frac{1}{2}$	10 $\frac{1}{2}$	
Brasco A	0.80	27	24	13 $\frac{1}{2}$	13 $\frac{1}{2}$	13 $\frac{1}{2}$	-1 $\frac{1}{2}$	Fab Aust	1.06	133	65 $\frac{1}{2}$	52 $\frac{1}{2}$	52 $\frac{1}{2}$	-1 $\frac{1}{2}$	Nabora	12	920	6 $\frac{1}{2}$	57 $\frac{1}{2}$	57 $\frac{1}{2}$	-1 $\frac{1}{2}$	Wrigley C	34	13	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$	14 $\frac{1}{2}$		
BSS Corp	0.18	11	16	6 $\frac{1}{2}$	6 $\frac{1}{2}$	6 $\frac{1}{2}$	-1 $\frac{1}{2}$	Giant FdA	0.68	15	867	50 $\frac{1}{2}$	50 $\frac{1}{2}$	-1 $\frac{1}{2}$	New Line	16	48	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-1 $\frac{1}{2}$	Wrigley C	1	26	51 $\frac{1}{2}$	51 $\frac{1}{2}$	51 $\frac{1}{2}$	51 $\frac{1}{2}$		
Cal Ensy	16	317	12	11 $\frac{1}{2}$	11 $\frac{1}{2}$	11 $\frac{1}{2}$	-1 $\frac{1}{2}$	Goldfield	0.70	15	142	24	20 $\frac{1}{2}$	+2 $\frac{1}{2}$	Wrigley C	0.56	30	147	26 $\frac{1}{2}$	27 $\frac{1}{2}$	27 $\frac{1}{2}$	-1 $\frac{1}{2}$	Wrigley C	1	2477	3 $\frac{1}{2}$	3 $\frac{1}{2}$	3 $\frac{1}{2}$	3 $\frac{1}{2}$	
Galprop	0	10	214	24	24	24	-1 $\frac{1}{2}$	Goldfield	2	21	5	5	5	-1 $\frac{1}{2}$	Wrigley C	0.16	1	80	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-1 $\frac{1}{2}$	Wrigley C	13	123	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	4 $\frac{1}{2}$	
Carroll A	0.52	14	2548	22 $\frac{1}{2}$	22 $\frac{1}{2}$	22 $\frac{1}{2}$	-1 $\frac{1}{2}$	Greenman	6	163	51 $\frac{1}{2}$	51 $\frac{1}{2}$	51 $\frac{1}{2}$	-1 $\frac{1}{2}$	Wrigley C	0.06	1	80	5 $\frac{1}{2}$	5 $\frac{1}{2}$	5 $\frac{1}{2}$	-1 $\frac{1}{2}$	Wrigley C	0.52	16	21 $\frac{1}{2}$	21	21	21	
Carroll A	0.24	13	3	13 $\frac{1}{2}$	13 $\frac{1}{2}$	13 $\frac{1}{2}$	-1 $\frac{1}{2}$	Gulf Cols	0.34	9	530	41 $\frac{1}{2}$	41 $\frac{1}{2}$	-1 $\frac{1}{2}$	NV Rybar	0	255	5	5	5	-1 $\frac{1}{2}$	Wrigley C	1.12	15	280	12 $\frac{1}{2}$	12 $\frac{1}{2}$	12 $\frac{1}{2}$		
Chambers	8	397	7	7	7	7	-1 $\frac{1}{2}$	Heastro	0	20	29	22 $\frac{1}{2}$	22 $\frac{1}{2}$	22 $\frac{1}{2}$	-1 $\frac{1}{2}$	Health Ch	8	4	15 $\frac{1}{2}$	15 $\frac{1}{2}$	15 $\frac{1}{2}$	-1 $\frac{1}{2}$	Wrigley C	0.05	9	310	2			

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MONDAY INTERVIEW

Reluctant trustee of transition

Anand Panyarachun, Thailand's prime minister, speaks to Victor Mallet and Peter Ungphakorn

Mr Anand Panyarachun, the stately, Cambridge-educated businessman, who this month became reluctant caretaker prime minister of Thailand for the second time in less than two years, has survived some remarkable ups and downs in his relations with the country's influential military establishment.

Thais were surprised but relieved when he was appointed by the king on June 10 to resolve the crisis which followed the killing of at least 50 pro-democracy demonstrators last month.

Sixteen years ago, as a senior diplomat responsible for negotiating the withdrawal of US forces from Thailand at the end of the Vietnam war, he was forced by the generals to undergo a humiliating investigation for alleged communist sympathies.

He was cleared of the charges, but disillusioned. Two years later he quit the foreign service for the boardrooms of some of Thailand's biggest companies. It was not until last year that he came into close contact with the military again. Gen Suchinda Krapravoon, a deputy military attaché under Mr Anand when he was ambassador in Washington, had risen to become head of the army, masterminded a coup d'état and asked Mr Anand to lead the government until elections this March.

To the surprise of many of his colleagues, the enigmatic Mr Anand accepted. He was praised at home and abroad for liberalising the economy during his 14-month term of office, but stood down with no intention of returning to politics. Then Gen Suchinda became prime minister, the people of Bangkok took to the streets, troops fired on protesters, and Mr Anand replaced the general.

Sitting in the ornate Government House where the prime minister has his offices, Mr Anand is philosophical in fluent English - about this second accident of history. "I have never been interested in political office and it doesn't conform to my character. I do not aspire to be a public figure. I lead a private life, a quiet life. I enjoy my family, my children, and having spent 23 years in the diplomatic service and nearly 16 years in the private sector, I thought I was entitled to some kind of less troublesome lifestyle."

It was not be. Mr Anand finds himself charged with



I hope they see me as an enlightened liberal'

three difficult tasks in the next few months: dealing with the generals responsible for the shootings in a way which will satisfy public opinion without provoking a dangerous response from the generals themselves; supervising fair elections in a country known for corrupt electoral practices; and restoring foreign and domestic confidence in an economy where the generals (and air chief marshals) have granted themselves lucrative sinecures to match their political influence. A process of political and military "structural adjustment" will at least have started by the time he leaves, Mr Anand hopes.

"The objective is to try to lower the army profile," he says. "It is not aimed at destroying the institution or defaming the institution. I'd rather look at the positive side of the structural adjustment, in the sense that it will enhance the army's professionalism, enhance the effectiveness of their management and make them into a more efficient fighting force.

"In the past 60 years - and this is not really the fault of the army, I think it's the fault of the entire system in Thailand - somehow inadvertently we have acquired in the acquisition of this very high profile role of the army. We have to take moderate and gradual steps. We cannot just charge into a china shop and break everything, so if we can begin demilitarising the political process and decommercialising the armed forces, perhaps that is the direction that I'm aiming at.

The generals are aware that for the first time their position is being seriously threatened by Thailand's rapid economic advances and the rise of the middle class professionals who formed the core of the demonstrators last month.

"Out of every crisis there are both positive and negative side-effects, and I think that there are many good people in the army establishment who are convinced that the year 1992 is different from the year 1960 or 1970. Mentally, they have already adjusted, but the structure of the army is such that open debate about their role, or about their power, is something which is alien to their culture. We must take that into account. We must strive not to make them feel that they are being cornered."

Mr Anand will have to use all his diplomatic skills in behind-the-scenes negotiations

to believe that if the people at the top are not corrupt and are not even seen to be corrupt then that's going to be a natural curb on the corrupt tendencies of the bureaucrats."

Unable to formulate new legislation for the parliament about to be dissolved, Mr Anand intends in the short time available to entrench the economic reforms of his previous administration, including trade liberalisation, the establishment of a Securities and Exchange Commission to police financial markets and the introduction of value-added tax.

Does that mean he wants to consolidate his policies before another government can mess

things up? "You said it," he replies. "Partly this is an indirect way of further opening the political system. If you have an open economic system, then the opening up of the political system is inevitable, so this is part and parcel of the process of structural adjustment."

Mr Anand recognises that Thailand's recurrent political problems owe as much to the inadequacies of the Thai parliamentary system as to the influence of the military. He is urging businessmen and other urban professionals to become involved in a political game which has been dominated by personal influence and patronage. He wants a poll as soon as is practicable - four months' time is the arbitrary deadline he has set himself - but he does not hold out great hopes for a clean election. "Don't expect miracles, because we have toyed with the democratic process for 60 years and I only have four months to deal with the fundamental flaws, but I believe that it can be no worse than the last elections, so any improvement is already a plus. As Winston Churchill said, the democratic process is perhaps not the best system but it is the least evil."

In the same vein, Mr Anand rejects suggestions that his much-applauded unelected government shows the validity of the authoritarian political arguments of Mr Lee Kuan Yew, Singapore's statesman, which are often quoted in Asia to justify undemocratic regimes.

"It's all wrong in a way, when you listen to all these foreigners comparing the May events in Thailand to the Tiananmen Square incident in China or when people try to compare my previous administration with Mr Lee Kuan Yew's style of management, because here we have unlimited freedom of the mass media - that was only interrupted

during that fatal week [in May] - and on the whole this is something that I'm personally proud of."

"Mr Lee Kuan Yew's thesis is that development must come before democracy. I do not agree with that. But I would say that he is partially right, and in terms of Singapore society, who am I to say that it is not right for the Singaporeans? But Thailand is a different country in terms of the size of the land and the size of the population. I mean you can discipline 2m citizens but you cannot really discipline 50m to 70m people."

Does that make Mr Anand, who abolished labour unions in government enterprises in his first term, a democrat rather than an authoritarian? "I know what I am and I think that most people in Thailand know what I am. I'm a liberal. I'm not a misguided liberal. I hope that they see me as an enlightened liberal, but not an enlightened authoritarian. There is a vast difference in that."

This disturbing thesis is explored by Mr Mickey Kaus in a recent cover story for the New Republic magazine based on his forthcoming book "The End of Equality". As Mr Kaus notes, the argument was first advanced more than 20 years ago by Mr Richard Hernstein, a Harvard psychologist. Mr Hernstein is himself writing a book on the subject, in collaboration with Mr Charles Murray, the social critic who stunned Washington in the early 1980s by advocating the abolition of welfare.

The genetic threat to capitalism



MICHAEL PROWSE on America

One of the advantages of Washington, FT colleagues assured me before I left London, is the intellectual stimulation provided by its extensive network of well-funded think-tanks. You will be one step ahead of us, they said, because most of the new ideas in economics and social policy originate in the US. Perhaps I have been asleep, but the intellectual excitement has been strictly limited in the past 18 months. By and large, the conservative think-tanks are still recycling ideas advanced by Friedrich Hayek in the 1950s. The liberal (left of centre) groups remain knocked off balance by this resurgence of authentic liberalism.

At last, however, I can report a faint whiff of something new, or at least something a little less hackneyed. A number of analysts are worrying that the American ideal of an open, mobile society is being undermined by a growing genetic stratification of the population.

The irony is that the greater the efforts to eliminate traditional obstacles to personal advancement, the greater the risk of genetic stratification. For example, as educational opportunities are broadened, it becomes more rather than less likely that those gaining the top qualifications - and hence the top jobs - will have the greatest innate ability. The feminist revolution, while increasing opportunities for women, has also exacerbated the problem. With both partners now typically working, the pay and employment status of women has a bigger impact on marriage decisions. A generation ago, doctors often married nurses; now they are more likely to marry fellow physicians. In business, MBAs are more likely to marry fellow professionals than secretaries and so on.

In days gone past, Mr Kaus points out, people who failed

economically could blame their misfortune on extreme factors, such as lack of education or social barriers. But if such obstacles are removed, people

will be forced to confront their own natural limitations. The

In a meritocratic society, the Herrnstein argument runs, social standing reflects the pay and prestige attached to your job. Your ability to succeed in the workplace in turn depends on your mental abilities. The implication is that if mental abilities are heritable, social standing is heritable. The sons and daughters of the successful will therefore tend to be atypically successful. This raises the spectre of horrible new class divisions based on genes rather than titles or property.

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In a truly entrepreneurial society, personality and energy are likely to be as important determinants of success as academic aptitude. After all there is nothing inherently complicated about most of the services that people want. And while technology is getting more complex, it is often surprisingly easy to use.

There is no denying, however, that Mr Kaus and others are raising troubling issues. An aristocracy founded on differences in innate ability potentially poses a bigger threat to social harmony than all the kings and queens of history put together. We should no longer fight shy of a public debate about the social implications of genetic differences.

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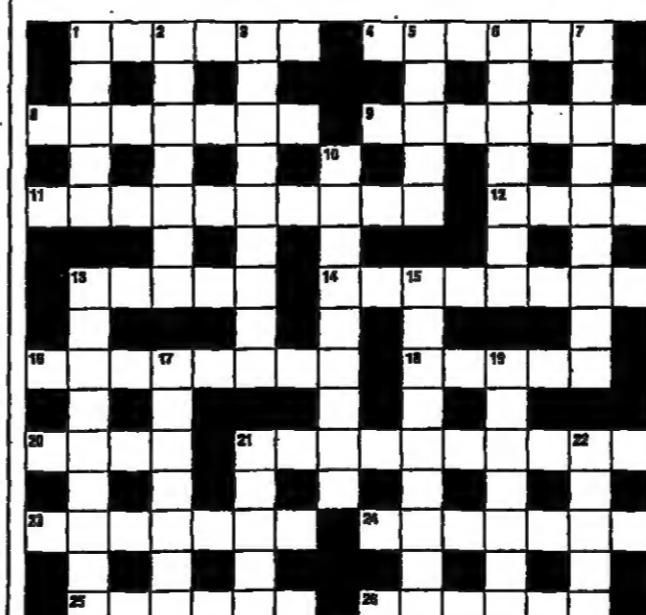
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- First woman to produce some pork (5)
- Rips off in genuine attempt at refutation (6)
- General carrying the learner's weapon (6)
- A blow to hold the ball back in the morning (4)
- Final payment for substance (10)
- Deliberately contrived to collapse when boss was around (7)
- Olympic MP got back the taste for relative status (7)
- Where, in the intelligence service, agents return for screening? (6)
- Penultimate form of being well born (6)

DOWN

- Affirmation of faith in the classics (6)
- Does it protect the balsman against potential deliveries? (7)
- Closing dates for the axed railways (9)
- Upturn of total production conceals alternative projection (5)
- Something one is always going to say (7)
- Means of getting in the French after their turn to sit out (9)
- Loose translation of detailed old studies (9)
- It's not practical to make up either cot (3)
- Joker upset pair with trifles left inside (5,4)
- Managed to hold the first man back, beat him (7)
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- Set out before the morning mist (5)
- Having a taste of Brazil, perhaps, could be mad (6)

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The solution to last Saturday's prize puzzle will be published with names of winners on Saturday July 11.